

FINANCIAL TIMES Spectroscopy (I Litter **Preparing for Emu** Aids **FT Interview** 2345 _____ Infra-red window Must bank holidays 8 9.10 11 15 How Uganda has Lord Weinstock on the brain 15 16 17 18 1 be harmonised too? curbed 'slim' on government 22 23 24 25 Technology, Page 6 29 30 31 Pegs 2 Page 8 World Business Newspaper http://www.FT.com TUESDAY DECEMBER 31 1996/WEDNESDAY JANUARY 1 1997 Up to 300 dead | Prices move up in thin end-of-year trading as 10 exchanges follow Wall Street lead Europe's markets hit new highs

or hurt in blast on Indian train .

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Up to 300 people are feared dead or injured in a bomb explosion on a crowded train in India's north-eastern state of Assam. Four carriages and the locomotive of the Delhi-bound Brahmaputra Mail were wrecked as the train left the small town of Kokraihar. Rescue work was ham pered by the remoteness of the location. No organisation had last night claimed responsibility for the attack, but suspicion fell on activists seeking a separate homeland in the isolated state. Page 2

minent' on Hebron

Israel and the Palestinian Authority said they were on the brink of an agreement on Israeli redeployment from most of the Israelioccupied West Bank town of Hebron. Israeli defence minister Yitzhak Mordechai (left) said he expected an accord soon if Israeli and Palestinian negoti-

ating teams could resolve the few remaining issues. This would pave the way for a summit meeting between Israeli prime minister Benjamin Netanyahn and Palestinian Anthority president Yassir Arafat. Page 3

Kinkel accusing of meddling: Politicians of all UK parties accused German foreign minister Klaus Kinkel of interfering in British internal affairs when be suggested the Britisb people should vote for further European integration in next year's general election. Page 10

Foreign banks may get US tax refunds: Foreign banks and insurance companies could reclaim billions of dollars in overpaid US taxes after a court defeat for the Internal Revenue Service this month threw into question the way it has been assessing tax on branch operations. Page 3

France Télécom in sell-off move: France Télécom is to be transformed from an arm of the French government administration into a company with an initial share capital of FFT25bn (\$4.76bn) as a step towards its partial privatisation. Page 11

italians offered car incentives: Italy's centre-left government introduced incentives for the purchase of new cars, as part of a package designed to raise L4,305bn (\$2.82bn) as part of the 1997 budget. Page 10

Lileo in \$2.8bn morger: Long Island Lighting Company, the quoted US utility that charges the US's highest electricity rates, is set

FTSE sets record mark as DAX and CAC lag behind

By Conner Middelmann in London end Lies Bransten in Ne

European equity prices sought new heights yesterday, boosted in part by further gains on Wall Street. By the end of trad-ing, 10 markets had reached all-time highs. Amsterdam put on the stron-

gest performance among European exchanges, following the announcement that the Dutch insurance company Aegon had agreed to hny tha life operations of Providian Corporation, a US insurer. The AEX index rose 9.15 points, or 1.43 per cent, and closed at 648.24. The UK stock market also had e busy day with the FTSE 100 index hitting a closing record on surprisingly buoyant volume. Gains were spurred

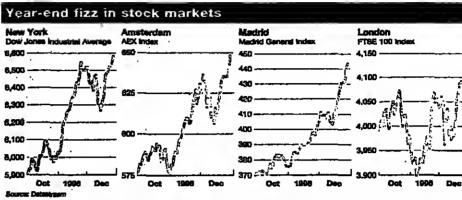
mainly by the continuing

for the coming year. At the close of trading, the index was up 24.7 points at a new closing and intraday peak of 4,115.7. Trading volumes on most European exchanges were thin, however, as is typical of the period between Christmas and new year. Equity analysts said the gains did not reflect important investment flows. The Spanish market, which

strength of the US stock mar-ket, as well as a series of bull-

ish forecasts for the FTSE 100

has gained 9.5 per cent in December and is up 41.8 per cent on the year, also hit a high as the Madrid General index rose 0.7 per cent to 443.42. The market has been West Markets. Utility stocks, bolstered by optimism that which offer high yields, and Spain may be among the first bank shares stand to benefit countries joining Europe's single currency in 1999. This convergence theme has driven



lower over recent months. "Convergence brings down interest rates and improves the relative valuation of equities." said Mr James Cornish. European strategiet et Nat-

particularly from falling bond yields in Spain, he said.

Scandinavian markets also

KFX index rose 2.1 point to 136.13, up 1.6 per cent on the day. That was followed by Sweden, where the Affarsvärlden General index climbed 24.7 point to 2,402.9, up 1 per cent. In Norway, the Oslo Total index rose 0.8 per cent to 968.37 while Finland'e Hex index rose by 0.6 per cent to 2.495.93.

Other records were attained Blue chip shares in the US

Spanish bond yields sharply reached new highs: the Danish in Switzerland, where the SMI rose by 0.7 per cent to 3.948.3. and on the Lisbon and Budapest stock exchanges,

rally so far," she said, adding that the Dow was outperform-Markats in Germany and France lagged slightly behind, having attained their peaks in ing broader indices perhaps early December, Germany's because of the concentration of DAX index closed 20.85 points companies in it that have higher in after bours trading launched share buybacks. at 2.880.07, while France's CAC 40 rose 11.68 points to 2.318.63.

Lex. Page 10 World markets, Page 26

continued the "Santo Claus"

rally begun in mid-December with the Dow Jones Industrial

Average moving up 16.19 at

6,577.82 at mid-session. Ms Gail Dudack, chief investment strategist at UBS

Securities in New York, said

the modest uptick was normal

for the end of the year as peo-

ple invested year-end bonuses

She added thot the tradi-

tional year-end raliy obscured

the general tone of the market

and that it would be difficult

to determine the market's true

tone until the middle of Janu-

economy and flows to mutual

"it's been an unconvincing

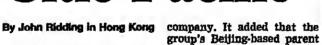
ary when new data on the

and holiday cash.

funds come out.

Bargain stake for Yung at **Citic Pacific**

Citic Pacific, Hong Kong arm of Beijing's flagship investment vehicle, has announced that a management group led by Mr Larry Yung, its chair-



company, which is selling the shares to Citic Pacific's management, will use the proceeds for mainland projects. But the conglomerates anaman and the son of China'a lyst added: "It raises the quesvice-president, is paying tions of why they need so HK\$10.89bn (\$1.4bn) for a 15.5 much extra motivation, and per cent stake in the company. whether this will cause resent-



to merge with the neighbouring Brooklyn Union Gas Company in a \$2.8bn deal. Page 11

Aegon makes \$3.5bn US purchase: Shares in Dutch insurance group Aegon rose 11 per cent as it announced the \$3.5bn acquisition of the insurance operations of Providian of the US. The deal lifts Aegon from 17th to 12th among listed life assurers. Page 11; Lex, Page 10

Chesper US domestic air fares likely: Cheaper air fares for business travellers in the US are in prospect next year when Congress considers replacing a 10 per cent tax on the price of domestic air tickets with fixed user fees. Page 2

"Little prospect" of IRA conseller: Sinn Féin chief negotiator Martin McGuinness warned that there was "little prospect" of an IRA ceasefire in Northern Ireland in the short term. Page 4

Morgan Crucible plans Asia expansion: UK engineering and speciality materials group Morgan Crucible plans to accelerate its international expansion with a series of joint ventures and acquisitions in Asia and the Pacific Rim. Page 11

Series is drawn: The second and final cricket test between Zimbabwe and England in Harare was abandoned as a draw after heavy overnight rain meant no play was possible on the last day. The first match of the series had also been drawn.

The Financial Times will not be published on New French unemployment hit a post-war record of 12.7 per cent Year's Day, The next issue will be on Thursday, January 2. We wish all our readers, advertisers in November, reversing Octo-ber'e downturn and increasing and distributors a happy new year.

FT.come the FT web site provides online news. comment and analysis at http://www.FT.com

Image: Structure in the structure
Dow Jones Ind Av
NASDAQ Composite1,292.00 (+0.62) Europe and Fer East CAC40
Europe and Fer East CAC40 2.318.63 (+11.56) Close \$369.40
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"This looks like a very gen- ment against Mr Yung erous gift," said a conglomerthe HK\$33 per share being paid by management compared with the HK\$43.60 at which the shares closed last Friday. The deal strengthens Mr most powerful businessmen in Pacific, a growing conglomer-ate with interests from infra-

structure to aviation and with elliances with some of Hong Kong's leading businesses. Citic Pacific described the move as a performance incen-

By David Owen in Parts

pressure on the embattled gov-

tive and said it reflected the personal commitment of senior managers to the future of the

France's jobless

rate at new high

12.8

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12.4

Information provided to the ates analyst at a European Hong Kong stock exchange investment bank, referring to showed that Mr Yung accounted for the large majority of the share purchases announced yesterday. Other participants came from a core group of senior managers Yung's position as one of the including Mr Henry Fan, managing director, Mr Vernon the territory, giving him a Moore, deputy managing direcstake of 18.5 per cent in Citic tor, and Mr Robert Adams. executive director. Shares rose sharply on the

> news, gaining HK\$2 to close at HK\$45.60. The jump took the increase in the shares to more than 70 per cent this year.

French unemployment

Rate (%) seasonally adjusted

1985

99

taske."

Continued on Page 10

Continued on Page 10 Lex, Page 10; Yung tightens grip, Page 12



Students throw snow at each other in a light-hearted moment during an anti-government protest in Belgrade yesterday

Serb army Jermyn Street quality chief fails at affordable prices to endorse You do not have 10 pay Jermyn Street prices for a superbly finished Milosevic shirt. By dealing direct, we avoid London's expensive West End overheads and pass the benefit on to you. Yet we forfeit By Paul Wood in Belgrade none of the quality. The finest British fabrics Mr Slobodan Milosevic, the Our cotton shirts are made from pure, two-fold cotton poplin, the Scrbian president, yesterday shirt fabric chosen by the world's most famous shirtmakers. Its faced increasing signs of dis-content within the Yugoslav rich lustre and silken feel make it cool and comfortable to wear army as the opposition preall year round, yet this quality of cotton poplin stands up to pared for a big anti-governvears of use. ment demonstration tomorrow in Belgrade, the capital. Wide range of clothing General Momcilo Perislo, Our free colour brochure illustrates our wide range of the army chief of etaff, clothing including shins, trousers, nightwear and knitwear. slapped down a call from a Choice of up to seven sleeve lengths group of army officers to back the protests. But he pointedly By offering a choice of up to 7 different sleeve lengths we ensure refused to issue a declaration your shirts fit you perfectly. We combine this with generous cut. of support for Mr Milosevic, long tails and superb finishing to bring you a shirt which will rival the merely saying tha army would finest made-to-measure shirt you can buy. ensure stability. "There are attempts at spec-Embroidered initials - the ultimate distinction ulation, manipulation and unfounded allegations about Your own initials can be embroidered on your shirt to give it that ultimate distinctive touch. This and our 48 hour desparch are both part the role of the army," a stateof our commitment to service. ment from the general staff said. "The sim is to draw tis Value for money and a cast iron guarantee members and units into activi-Every item in our catalogue ties that are outside its estabrepresents excellent value for lished social status and constjmoney and if you are not tutional role." entirely satisfied you can return The statement added: "The general staff of the army of Yugoslavia and the army in its entirety are united in their goods for an immediate replacement or refund. INTRODUCTORY OFFER consistent execution of the set For your FREE catalogue The statement appeared to Telephone 01264 333222. Fax 01264 363200.

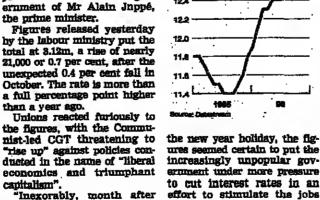
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O THE FINANCIAL TIMES LIMITED 1996 No 33,178

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Inexorably, month after month, tens of thousands of people join the ranks of the millions of unemployed faced with exclusion and social mis-

ery," it said. Though reaction was otherwise muted in the run-up to

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Continued on Page 10

market, even if it means allow-

The government has an

opportunity later this week to

signal whether any significant

ing the franc to depreciate.

	Fechicit	Companies à Finance	FT/SP-A Wid Indices	Share information 20,21
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NEWS: INTERNATIONAL

Yesterde

Bonn chiefs Monetary union brings bank holiday union in its train rush to Tradition looks likely to take a back seat to market priorities defend euro

When

to discusa

By Peter Norman in Bonn

2

Germany's political class closed ranks around the euro yesterday following a warning from Mr Gerhard Schröder, the Social Democrat prime minister of Lower Saxony, about the dangers of European aconomic and monetary union

Chancallor Helmut Kohl and his chief political rival. Mr Oskar Lafontaine, the SPD leader, used the same language to praise Emu "as an important building block" in creating the "European bouse". Mr Klaus Kinkel, at the centre of a controversy yesterday over his remarks about the importance for Europe of the forthcoming UK general election, was characteristically forthright. ronmental standards. He likened critics of the single currency to the machine breakers who led a futile campaign against the industrial revolution in the early 19th century.

In an article for today's Handelsblatt husiness newspaper, Mr Kohl said the euro would give a new impetus to European union and act as a "vitamin boost" for Europe's economy, "Only with Emu will the European single market of more than 370m people be able to develop in full its positive effects for growtb and jobs," he declared. "A strong euro" would be able to strengthen the position of Germany and Europe against dollar and yen area competitors.

Mr Lafontaine warned that as before" and urges greater individual responsibility and a delay to the start of Emu, as suggested by Mr Schröinitiative in 1997 to overder, would throw the entire coma the nation's social and EU into crisis. Also writing economic ills.

in Handelsblatt, he qualified his enthusiasm by saying that the auro needed supporting through a European-

wide "alliance for more growth and new jobs". He called for a concerted policy among Emu members to promote prosperity. steady growth, a high level of employment, foreign trade m balance and a stable currency. This would entail the

the barmonisation of bank creation of "a European ecobolidays such as St Isldore's nomic government", lower Day, observed in Spain. may taxes and social security become one more grain of contributions, stronger sand in the gearbox of monresearch and davelopment, etary union. There is, of course, no wage settlements that encouraged employment. absolute requirement for harmonised corporate taxaevery country to observe

tion, lower real interest rates exactly the same bank holiand international accords on days. After all, regional bolminimum social and enviidaya such as St George'a Day in Catalonia exist in In a thinly disguised swipe many European Union comat Mr Schröder, Mr Kinkel tries. Bnt, even without challenged "euro-moaners monetary nation, many finally to cease drawing countries are alowly harscenes of doom and spreadmonising national holidays. Scottish hanks bave ing fear of crisis". Opponents decided this year to open on of the euro - variously con-

demned by Mr Kinkel as January 2, traditionally a "irresponsible", "self-profilholiday in Scotland, and ers and "populists" close instead on Easter Monabould say what they proday, in line with their posed instead. The single English counterparts. That, currency, he said, would however, bas prompted a one-day strike by members attract investment and create jobs. To have 15 national of the Banking, Insurance currencies was not the right and Finance Union. Austria, too, is steadily way for Europe to face abandoning the Feast of the regions of dynamic growth in Asia and the Pacific rim. Immaculate Conception in The chancellor, in a New December, spurred by the

Year message to be broadflight of shoppers to neighcast tonight, warns that Gerbouring countries at the mans "cannot simply go ou beight of the Christmas sea- just a matter of deciding report on payment systems SOB. According to the Banking carry exact legal ramifica-Federation of the European tions on when payments are ferent arrangements for cance. Union, only three days are due. In the UK, for example, handling regional bank holishared as hank holidays by bank holidays were created days. Either the system can

Emu: who's going to make it Enropean finance minis-J P Morgan Calculator 30/12/96 ters sit down

Drogress Germany. 100% towards the single cur-Preparing rency. St Isi-France. 100% for Emu generally Beigham 100% loom large in their conversations. Bnt, alongside the convergence of macroeconomic policies and the interlinking of national payment systems, 1 1150

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ides a weekly anapshot of the pri Anancial markets place on selected ocurrinks being willing and shie to join Germeny in forming a single European currency in 1908. Currency strategist at investment bank J P Morgan colculate the probabilities from the interest rat sweps market, in which investors swep floating rate interest payments on an ant for fixed-rate ones. Countries are salected if they have a liquid waps market which allows comparable probabilities to be calcula ed Finlanc Instand and Portugal will be added to the Ensu calculator in the corning weeks The Natherlands is seen as being 100% centain of joining Emu. Over the pie-week there has been little change in the market probabilities of Emu entry, though the gap between Spein and Italy has widened

all member states: New by act of parliament in 1871. subsequently revised in the Year's Day, Easter Monday and Christmas Day -Banking and Financial Dealalthough in the UK, Christings Act of 1971. Under the mon law feast deriving from the Queen's non-statutory ness day. powers as bead of the Church of England.

On December 26, all markets except France and Spain are closed, while on Good Friday and May 1 only EU financial markets. three markets remain open. On another 51 days, at least one ED market is closed. European Monetary Insti-But bank bolidays are not tute noted in a progress

when to stay open. They

Spanish bank might be nermas Day is technically not a law, all bills of exchange statutory holiday but a com-falling due on a holiday are vous about leaving its trading desk unmanned on the national holiday on October payahle on the next busl-Emu working parties are concerned with two bank holiday issnes: arrangements for payments due on a holiday, and the need to harmonise trading days in

On the first issue, the this summer that central banks currently use two difmay pale into insignifi-

George Graham

participation" by local

hanks, which can receive

payments on regional holi-

days but need not process

outgoing payments; or pay-

ments can be rerouted to

another branch which is not

More simply, suggests the

Banking Federation, "it

could be stated that settle-ment is postponed to the fol-

lowing day if the standard

settlement day is a bank

The harmonisation of

trading days may be more

difficult to resolve. Tha

liquidity of the sterling or

peseta markets, after all, is

not severely affected if Scot-

land or Catalonia remain

closed. The liquidity of the

euro market, on the other

hand, could be sharply

attered by a boliday in Ger-many, and that could affect

A bank in, say, Spain

night find it more difficult

to obtain funding in the

markets on the May 8

Ascension Day holiday.

whan both Germany and

France would be closed for

husiness. Conversely, that

interest rates,

on holiday.

holiday".

INTERNATIONAL NEWS DIGEST **Blast destroys** Assam train be kept open for "passive

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121

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Between 100 and 300 people may have been killed last night in a bomb explosion on a crowded train in India's north-eastern state of Assam.

Police said three to four carriages and the locomotive of the Delhi-bound Brahmaputra Mail were destroyed as the train left the small town of Kokrajhar at about 7.15pm. Officials said each carriage was believed to be carrying at least 60 people. Early rescue work was hampered by the remoteness of the location.

No organisation has yet claimed responsibility for the attack but initial suspicion has fallen on activists within the Bodo tribe seeking a separate homeland in the isolated state. An extreme wing of the tribe, the Bodoland Army, has been fighting to establish a separate nation since 1989.

The blast came a day after Bodo rebels hlew up a bridge forming the main link between India's north-east regions Tony Tassell, Bombay and the rest of the country.

Austrian bank bid rift grows

Austria's conservativa People's party yesterday sparked a coalition crisis in its effort to stop a bid by Bank Austria, the country's higgest bank, for Creditanstalt, the second largest. Mr Andreas Khol, parliamentary faction leader for the junior partner in the government, said his party would introduce a bill on January 14 to force Mr Viktor Klima, Social Democrat finance minister, to make a public stock offering for the government's 70 per cent stake in Creditanstalt rather than carry out his tender nlan

Earlier this month Bank Austria topped a bid for Creditanstalt from an Italian-led consortium when it offered Sch836 a share, valuing the company at Sch16.7bn (\$1.5bn). The People's party had supported the consortium, and rejected Bank Austria's bid as a step towards the re-nationalisation of Creditanstalt; Bank Austria is controlled by the City of Vienna, which is run Eric Frey, Vienno by Social Democrats.

Europe's big freeze kills 90

A Europe-wide cold snap has killed at least 90 people in the past week and has brought road chaos and air traffic

In Romania, about 20 people froze to death in blizzards, according to official sources, while unofficial reports said 24 people - mainly elderly, homeless and beggars - had died in Bucharest alone. Bulgaria was also badly hit, with nine people found frozen in snow storms on Sunday, bringing the toll there to 19 since Christmas Eve.

Poland reported its coldest weather for 10 years, with 17 deaths recorded in the past week.

Scandinavia and Russia have seen colder weather and heavier snowfalls than in recent years. Tass news agency reported 10 people dead in Russia with 245 in hospital with frostbite. Up to 300 people have been trapped for days in a tunnel with their vehicles by avalanches in the

southerly Caucasus mountains, In Italy's Alpine north, temperatures were down to -30°

C. On the north-east coast, the lagoon on which the city of Venice is built froze over. Forty flights had to be cancelled yesterday morning

from Frankfurt airport in Germany, one of Europe's busiest airports, because of spow on the runways. Ice also brought shipping to a halt on the Elbe river in eastern. Germany, on the Main-Danube canal and on the Danuba river itself up to Germany's border with

Reuter, London Austria.

Big US airlines seek lighter safety burden

By Nancy Dunne In Washington

Cheaper air fares for business travellers in the US and a change in the way the cost of aviation safety is shared among atriines are in prospect next year.

lines would increase by nearly \$550m and other holders of high-priced tickets and shift costs to cheap ticket holders - mostly tourists and holidaymakers - by replacing a percentage charge with a fixed one. supports about three-quarters of FAA operations. These include air sures, prices vary widely, even for traffic control, certifications of new seats on the same flight, they say. tive agency of Congress, concluded aircraft and inspection of old ones. But passengers should not bave to other public policies favour some thet replacing the ticket tax would About 87 per cent of fund revenues pay widely varying taxes for identi- large carriers." it said. "For exam-

\$600m a year. At the same time,

the cost to low-fare and small air-

save the largest airlines nearly come from the ticket tax; it is also cal FAA safety and air traffic con- ple, a few large airlines control financed by a \$6 per passenger trol services. charga on international flights departing from the US.

The coalition has proposed a

The tax inadvertently lapsed for \$4.50 charge per passenger; \$2 per and New York]." The users' fees would lower eight months last year during the seat on jet aircraft with 71 or more ticket prices for husiness travellers budget conflict between Congress seats and \$1 per seat on jets and

nearly all the takeoff and landing slots at the four 'slot-controlled' three-part formula for user fees: a airports [in Chicago, Washington Mr Ron Ricks, a spokesman for

Southwest Airlines, said although

12, knowing that interest rates could move sharply that day in trading in Paris and Frankfurt. But tinkering with traditional bolidays runs tha risk not just of industrial action hnt of much wider unrest. If European citizens believe they are being deprived of their holiday rights, the banking strika threatened for Scotland on Thursday

A 10 per cent tax on the price of domestic air tickets, which indirectly helps fund the Federal Aviation Administration (FAA), expires at midnight tonight. At the urging of the seven largest airlines, Con-gress delayed renewing it and will consider replacing It with fixed user fees.

A recent report from the General Accounting Office, the investiga-tive agency of Congress, concluded

and the president. During that turboprop aircraft with 70 or fewer Continental, Delta, Northwest, senger mile. Trans World, United and USAir produced their proposal.

unfairly. Under competitive pres-

time, seven airlines - American, seats; and \$0.005 per non-stop pas-The GAO noted that most of the main commuter carriers are owned

me. The seven argue that the ticket by, or affiliated with, one of the Since 1970, the ticket tax has tax, "a relic of the regulation era", seven. They would thus benefit been paid into a trust fund, which favours low-fare competitors from the \$1 per seat charge for airlines' payments under the ticket smaller aircraft. "While the ticket tax might provide low-fare airlines miles flown in 1995. However, its with a competitive advantage, contribution to the trust fund

the cost of the new fees con passed on to consumers, no-frills carriers such as his own company would be reluctant to do so for feer of driving away passengers.

According to the GAO, South-west accounted for 5.3 per cent of tax and 7 per cent of the aircraft would rise to 10.3 per cent under the users' fees proposal.

Dinner for One' hits Germans in the ribs

A British comedy sketch, televised each year since 1971, has assumed cult status, says Peter Norman

ngrid Matthaus-Maier. the German Social Dem-Locratic party's front bench spokesperson on public finance, is a hard working legislator whose area of expertise is rarely noted as a breeding ground for wit. But she had opposition

and government members of the Bundestag chuckling away merrily during the first reading of the 1997 federal hudget when she awitched into English to accuse Mr Theo Waigel, Bonn finance minister, of adopting the "same procedure as every year" hy runingly simple. ning up a buge budget defi-

Her joke at Mr Waigel'a expense alluded to a modest English export that has become a cult in Germany.

THE FENANCIAL TEMES

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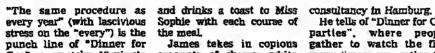
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Editor: do The Flo



One", a scratchy 18-minute amounts of sherry, white hlack and white comedy wine and port, stumbles fresketch that will filcker across the nation's television screens tonight just as It has done on every New Year's procedure as last year". Eve since 1971.

Made in Hamhurg by the NDR broadcasting station in same, is "the same proce-1963, it stars Freddy Frinton, dure as every year". a British music hall comic who died in 1968, and May Warden, his partner of many years. The plot, if it can be described as such, is touch-May Warden plays Miss

Sophia, who is celebrating procedure as every year". her 90th hirthday, just as abe has celabrated every birthday in the company of four friends. James, her butler, played hy Frinton, serves the mitted twice on some.

Despite some overlapping, food and drink. The catch is that the four friends, Sir an enthusiast with access to Toby, Admiral von Schneicable or satellite TV can der. Mr Pommeroy and Mr watch it six times between 7pm and 1am. And such Winterbottom are long since dead, so James has to keep circling the table, becoming to Mr Andreas Meinheit, most repeated TV pro-increasingly inebriated as he a sociologist with Trend gramme, 11 remains acts the part of each guest buro, a strategic planning unknown in Britain.

He tells of "Dinner for Ona parties", where people eather to watch the film many times over, eating that

mulligatawny soup. North Sea shellfish and roast quently over the besd of a chicken dishes featured in strategically placed tiger rug and repeatedly asks whether the sketch. "Its simplicity," Miss Sophie wants "the same Mr Meinheit explains, "answers a sense of longing The reply, alwaya the for a simpler and more cal-

culable world." For Mr Norbert Bolz, pro-Despite being screened in fessor of communications English, without subtitles, theory at Essen university, it is part of the ritual of New 7.6m Germans watched the sketch last year through to Year's Eve: a kind of comfort its dénouement when Miss Sophie whisks James off to food that gives people a sense of security. Prof Bolz her bedroom in the "same also says there is "something positive" in the contin-Dinner for One will be ned popularity of Dinner for One. "It is a sign Germany is screened on six regional stations of the third television becoming a hit more humor channel and will be transous and a bit more ironical in judging itself".

in which case it is a pity that Dinner for One will not the seen in the UK. For while the sketch is in the German Guinness Book of enthusiasts exist, according Records as the country's



The butler in 'Dinner for One', inebriated after continually toasting his mistress while taking the place of four makebelieve guests, negotiates the head on a tiger skin rug

Yeltsin lines up with Chechnya doves

By Chrystia Freeland in Moscow

Ending the war in Chechnya was one of the year's greatest accomplishments, President Boris Yeltsin said yesterday in a New Year's eve address. The peace agreement was

reached in August, during Mr Yeltsin's prolonged seclulowing his third heart attack remaining troops in the

in June. Tha accord has been interior ministry, are schedattacked by some of Russia's uled to withdraw by the

a painful moment for Rus- gest winter holiday, sigincluding Mr Yuri Luzhkov. sian society, and for the mili- nalled a continued effort by commitment to the peace tha breakaway republic in a quintuple heart bypass the hands of the separatist operation less than two before controversial elec- fighters the Kremlin set out months ago, to reassure the Subduing inflation and firmly in charge. successfully carrying out tions were other achieve-

office in Red Square only

most powerful politicians, weekend. That is likely to be Year, which is Russia's higto "make up for lost time". His promise followed another dribble of bad news tary. It will effectively leave Mr Yelisin, who underwent for the Kremlin from the provinces, where leftwing opposition candidates have been performing more strongly in gubernatorial polls than the Yeltsin administration had predicted when the regional electoral marathon began in September.

In a weekend run-off, Mr Nikolai Makstuta, a Communist-backed candidate, beat the pro-Yeltsin incombent in

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Beijing expects 10.5% growth China's economy is expected to grow 10.5 per cent in 1997

compared with 9.7 per cent this year, reflecting an easing of credit restrictions and the government's decision to stimulate economic activity selectively. In its annual review, the State Statistical Bureau forecast inflation would remain near this year's level of 6 per cent.

However, a build-up of inventories and so-called "triangular debt" between enterprises unable to pay each other for goods and services reveals the depth of state sector problems. At the end of October, inventories amounted to Yn540bn (\$65bn), Yn80bn more than in 1995. About 75 per cent of state enterprises have lost money this year, partly due to a lingering credit squeeze. Losses are up 45 per cent to Yn69bn.

China's exports are expected to exceed imports by \$16bn this year after a strong recovery in tha second half. Two-way trade reached \$290bn, up 3.3 per cent on last Tony Walker, Beiling vear.

Electric taxi venture in China

Peugeot Citroën of France is to help China develop mass-produced electric vehicles, including a taxi and minibus. Under the agreement with the Dong Feng Motor Company in Habei province, the French group will co-operate in the research, design, production and distribution of electric vehicles, according to a report in the official China Daily.

Development efforts will focus on 20-25 seat minibuses. 3.5 ton vans, smaller delivery vans, five-to-six seat taxis and small vehicles capable of recharging themselves at special powered parking spots. Tony Walke

S Korea unions ease strike

South Korean unions partially eased nationwide strikes vesterday for a New Year break, but warned of worse to come unless the government repealed an unpopular labour law before Friday.

"Subways and some other public sectors are returning to work for the saka of public convenience over the New Year holiday." a union statement said, as Prime Minister Lee Soo-Sung pledged a special law to improve workers' welfare.

The militant Korean Confederation of Trade Unions (KCTU) statement said subway workers in Seoul and Pusan, the southern homa city of President Kim Young-sam, had already returned to work. Hospital unionists would resume work tomorrow, the KCTU said.

"But we will intensify our second-stage struggle unless the Kim Young sam government nullifies the law by January 3," the statement said, demanding the president apologise and sack his cabinet.

The new labour law, rammed through parliament last week, gives management more latitude to sack workers and bans multiple unions for three years. AFP Some

Indonesian trial to continue

An Indonesian court yesterday ruled that a prominent labour union leader should continue to stand trial on subversion charges, dismissing defence lawyers' arguments that the authorities were punishing him for his political views.

Mr Muchtar Pakpahan, chairman of the Indonesian Welfare Labor Union, which is not recognised by the government, was arrested earlier this year for allegedly inciting July's anti-government riots in support of the ousted opposition leader Ms Megawati Sukarnoputri. Prosecutors, however, did not refer to the riots in court.

Annarently finding no direct link between Mr Pakpahan and the riots, prosecution lawyers have now accused him of inciting unrest by publishing a book on the huge income gap between Indonesia's rich and poor and for advocating that President Suharto be charged with abuse of power. Mr Pakpahan faces the death penalty. His trial comes amid a wider crackdown on political opposition ahead of parliamentary elections scheduled for

Manuela Saragosa, Jakarta May.

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weaken the hardline camp. His support comes at a sion from active politics fol- crucial moment. Russia's ments cited by the Kremlin leader, who returned to his region. primarily from the last week.

بكذا من الأصل

Now, however, ha was The greeting for the New Russia", and he vowed Volgograd in central Russia.

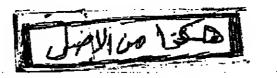
1996 as a year of personal difficulties. "ready to take up the most complicated problems facing

democratic presidential elec- and operation had marked

Mr Yeltsin said his illness

country that he is again

the mayor of Moscow. Mr Yeltsin's unambiguous deal, less than a month tions in Chechnya for a local to crush two years ago. president, placed him firmly among the doves and could



NEWS: INTERNATIONAL

Hopes high for signing of Hebron deal today

By Avi Machils in Jerusalem among Palestinians.

Israel and the Palestinian Authority yesterday said they were on the brink of an agreement on Israeli redeployment from most of the occupied West Bank town of Hebron. Mr Yitzhak Mordechai, Israeli defence minister, said

finalise an sccord".

"excellent".

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by committing itself to continuing with the peace process and carrying out a furthar redeployment from the West Bank and Gaza after Hebron. he expected an accord soon Political analysts said if Israeli and Palestinian Israel's agreement tn negotiating teams could withdraw from most of resolve the few remaining Hebron, and its emerging issues. This would pave the commitment to a further

about 120.000

Palestinian negotiators

have said Israel complied

with their central demand

way for a summit meeting West Bank pull-out, marked hetween Mr Benjamin an ideological shift in the hardline Likud party led by Netanyahu, Israeli prime minister, and Mr Yassir Mr Netanyahu. Arafat, president of the "It is a kiss of death for Palestinian Anthority, "to the idea of a greater Israel." said Mr Menachem Hofnung. Mr Mahmoud Abbas (Abu political science lecturer at Mazen), a senior official of the Hahrew University of tha Palestine Liberation Jerusalem. "Tha idea which Organisation, said he hoped they professed for over three a deal could be signed today. decades is no longer valid," Mr Mordechai and Mr ba said. The Likud party's Abbas met yesterday in an central doctrine considers

attampt to resolve the Israeli-occupied West ontstanding issues. The Bank an integral part of defence minister met Mr Israel. Arafat on Sunday night in a But Mr Netanyahn meeting be described as yesterday reiterated his

hardline policies at a Mr Dennis Ross, US coalition meeting in the Middle East peace envoy, Knesset (parliamant). He yesterday returned to the pledged to continue supporting region to belp broker a deal after his mediating efforts settlements in the West Bank, and to "prevent establishment of a last week assisted in breaking weeks of deadlock in the talks, A US official Palestinian state". These said the prospacts of issues are set to be discussed reaching a deal soon "look in final status talks due to very promising". resume after the Hebron

Palestinian negotiators redeployment. said Israel would redeploy Meanwhile. from Hebron a week after an anyahn's coalition easily rejected a Knesset motion of accord was signed.

Nearly three months of no-confidence, raised by talks were deadlocked as Moledet, an extreme Israel tried to improve rightwing party which opposes redsployment from security for 400 Jewish settlers who live in Hebron Hebron.



Two men accused of helping organise genocide in Rwanda appeared in court yesterday in Kigali. They are Mr Silas Munyageshali, left, Kigali's former deputy prosecutor, and Mr Theodomir Ruzirabwoba, a former local administrator. Their cases were adjourned

that date.

begun. Telmex started by

offering 20 per cent dis-

counts on long-distance

calls. Avantel followed by

one peso (12 US cents) for

night calls and two pesos

Alestra went one better hy

offering discounts of 30 and

during the day.

Billions in US tax refunds in prospect

By George Graham, Banking Correspondent

Foreign banks and insurance companies could reclaim billions of dollars in overbaid US taxes, after a court defeat for the Internal Revenue Service this month threw into question the way it has been assessing tax on branch operations.

The US Tax Court in Washington ruled that the IRS had violsted the US-Canadian tax treaty in calculating taxable net investment income for North West Life Assurance of Canada. Other Canadian life assur-

ers operating in the US through hranches, rather raise \$45hn in extra taxes from foreign businesses, a promise that had to be abanthan through separately incorporated subsidiaries, doned even before be took are directly affected by the office. ruling and could claim as In the North West Life case, the IRS calculated tax much as \$400m in tsx

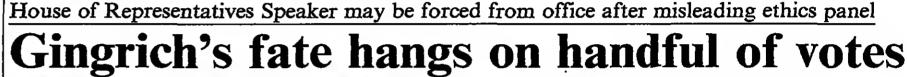
refunds. using the Internal Revenue Code, which specifies that a But the judgment could influence a similar case branch should report as its involving National Westminnet investment income each ster Bank of the UK, which is in dispute with the IRS over \$180m of back tax and amount calculated by a forinterest that it was forced to mula intended to represent pay in 1995, and has filed suit against the US in the US life companies,

Court of Federal Claims. The Tax Court agreed with That could broaden the North West Life, represented impact of the judgment to by Mr Jerome Libin of Suthhundreds of foreign banks erland, Asbill & Brennan, the US law firm, that the operating in the US through US-Canadlan tax treaty branches, and would be likely to be pursued to the required the tax liability o Supreme Court because of Its massive financial implicathe branch to be based on the actual facts of its tions for the US government. operations, and that this overrode the Code. Foreign businesses in general, and foreign banks in

NatWest's case, covering particular, are always a poptaxes paid in 1981-87, bears ular target for both Congress some similarities to North and the administration. West's not only because it which traditionally claim relates to branch operations. that they pay less than their fair share of US taxes. Presibut also because it revolves around the IRS's use of an dent Blll Clinton promised in arbitrary formula rather than the actual facts. For his 1992 election campaign to banks, the formula relates to the calculation of deductible

interest costs. NatWest yesterday refused to comment on the case, but its lawyers acknowledged that they regarded the North West judgment as "relevant".

Like the Canadian treaty the UK tax treaty with the year the greater of its actual US provides that tax levied investment income or an on a US branch should be calculated on the basis of the profits it would have made if the average of comparable it bad been a "distinct and separate enterprise".



The chances of Mr Newt Gingrich heing re-elected Speaker of the House of Representatives next week now rest on the votes of a handful of Republicans and, to a lesser extent, on tactics employed by the minority Democrats.

While senior Republicans continued to rally behind Mr Mr Net-Gingrich, who has admitted misleading the House ethics committee over the financing of a college course he taught, some backbenchers and conservative commentators have urged him to step

resign. Republican bopes that the ethics panel could a hung committee might decide on disciplinary action

enable him to survive. A majority of the 435before the full House votes on January 7 were dampmember House is required to ened when Congressman elect a Speaker.

If 20 of the 227 Republicans Jim McDermott, the ranking Democrat on the committee, fail to support Mr Gingrich, and the 206 Democrats said in a newspaper interremain solid in opposition, view published yesterday that it would be "almost be would be forced out of impossible" for any recomoffice.

About balf a dozen Repubmendation to be ready by licans have so far expressed The 10-member committee varying degrees of reservais equally divided between tions in public, most of them preferring to walt on the Republicans and Democrats. If it decided to censure the committee's judgment. Speaker for ethical miscon-

Only one, Congressman Michael Forbes of New York, duct, he would be obliged to resign, as Congressman Jim previously a staunch sup-

1989. A lesser punishment or would definitely vote against mlsunderstanding a second term. Among influential right-

Safire of the New York Times, and Mr Robert Bork, the unsuccessful Supreme Court nominee, have urged

Mr Cingrich to step aside, Mr Bork suggested a damaged Speaker might not "advance conservative causes aggressively," a concern also frequently heard on conservative talk radio. other members of the party fundraising. Republican leadership has

stressed that Mr Gingrich's offences are relatively mild, stemming from what are described as

"arcane" tax laws and poor legal advice (Mr Gingrich wing pundits, Mr William fired his original lawyer just before Christmas). Congressman John Linder,

like the Speaker from Georgia, accused the Democrats of nakedly playing politics. "They want to keep Newt in the public either temporary or eye as long as Clinton is being accused of laundering mooey," he told a television interview in reference to the chairman of the judiciary The counter-attack from controversy over Democratic

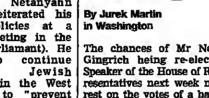
From a looger term standpoint, it may suit the Congressmen Dick Armey Democrats to have Mr Gingricb in office but Texas, and Mr John Kasicb

practice the focus Republican power Congress has already clearly shifted away from the Speaker and towards Mr Trent Lott, the Senate majority leader.

Several prominent Republicans bave heen mentioned as replacements, permanent, for the Speaker. They include Congressman Henry Hyde from Illinois, committee, and most of Mi

Gingrich's more Ideological senior deputies and Tom DeLay, both from

aside for the time being or Wright, a Democrat, did in porter, bas announced be further weakened, though in of Ohio US telephone groups circle |Poll worries hit Karachi shares



over Mexican monopoly

A price and advertising war has broken out as foreign competitors muscle into a newly liberalised telecoms market

exicans knew telecoms competition was arriving in earnest when "Mr Burton Helms" proclaimed on television he was looking forward to connecting the country's "32 largest villages".

"Do you know why mine is. a long-distance phone company?" the "US business-man" bellows in atrocious Spanish in his TV apots. Because I intend to run it from Chicago!"

"Mr Burton Helms" is a figure created by Teléfonos de México (Telmex) as a way of hitting at foreign telecom groups that are about to compete in the local market. From tomnrrow, US carriers such as AT&T and MCI will he allowed to offer long-distance aervices in Mexico, ending Tehnex's 48-

year monopoly. Over the past year, half a dozen US companies and their Mexican partners have spent hundreds of millions of dollars building rival networks to capture part of Telmex's \$7bn business.

Now they are on the last lap of the deregulation race and are jostling for position with a fierce advertising

Telmex invented "Mr Burton Helms" - named after the controversial Helms-Burton anti-Cuba trade legisla-tion in tha US – in response to the harrage of negative advertising unleashed by its rivals.

vice.

His television spiel, marked by unabashed jingoism, ends by reminding viewers that Telmex is a isfied market." Mexican company at the service of the nation. The competition, however,

has gone for Telmex's popular "ranchero" (country Achilles' heel - the per- and western) group, to serenade Mexicans into calling ceived poor quality of its sertheir relatives in the US.

Avantel, a joint venture between MCI and Banamex, ket; more than 6m Mexicans Mexico's largest bank, has are estimated to be working tomer dissatisfaction. Its families behind. Peak user advertisements feature long time in Mexico is not during says Mr Jorge Escribano, queues of anxious customers weekday husiness hours but Alestra's communications setting no attention from the on Sunday afternoons, when director. famílies across Mexico's vilindolent monopoly.

dealing with captives, not queue outside phone booths with customers," says Mr to call absent sons and hus-Jorge Rodriguez, the chief bands.



Ahora es bien fácil y barato hablar a Estados Unidos por cobrar 91 800 01 m1 Avante

Bucking the market: Avantel's advertisement featuring tha Broncos country and western group. It reads: "Now it's so easy and cheap to call collect to the US"

Alestra – an alliance marketing officer at Avantel. "Mexicans have been ripped between AT&T, Alfa, the off by the monopoly for Mexican industrial conglomdecades," he says. "Avantel wouldn't be here unless it erate, and Bancomer, Mexico's second largest hank thought it could win over a - has signed up soap opera stars and the national soccer team to popularise its sersizeable chunk of this dissat-Avantel has also enlisted vices. It is also banking tion fee it is charge the Broncos, Mexico's most heavily on the AT&T brand. Its publicity campaign has gone for the squeaky clean, lady-in a labcoat image, promising clear lines and round-the-clock customer This is an important marservice. "We've focused on educating the public on the focused its attack on cus- in the US and most have left fact that they now have a choice of telephone carrier,"

Although every long-"Tehnex is accustomed to lages and market towns distance carrier says It be skirmishes, higher costs wants to compete on service and fewer services." and not on price, a barely veiled price war has already

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suggest the election may Share prices in Pakistan

yesterday tumbled by more than 2 per cent amid growing political uncertainty and a weak coalition would by economy. The KSE-100 index of the Karacbi stock corruption and to encourage exchange fell over 30 points,

closing at 1,344.82, a day after Pakistan's main religious party, Jamaat-i-Islami, announced a boycott of the February 3 elections. The latest assessments appointed after Ms Benazir

government led hy the Mos- Farooq Leghari. lem League of a former premier, Mr Nawaz Sharif. Such lack of confidence in the unlikely to enforce tough dies. His televised speech fall was inevitable 'because reforms to attack rampant met with scepticism in husi- the economy is seen to be in new investments. The share price fall was also a sign of lack of confidence in the economic policies of the two-month-old

The fall came on the first trading day after Mr Leghari announced new food subsi-

Bhutto, was removed as produce s fragile coalition prime minister by President federal capital and investors are therefore nervous.

no clear direction from the

Ms Afsbeen Naqvi, investment analyst at BMA Capital Management, added that the ness circles for not going far a bad shape". in recent months official

enough to spell out a clear path for economic reforms. foreign exchanga reserves Mr Raza Mirza, head of have sunk and the trade defresearch at Karacbi's icit has been larger than Khadim Ali Shah Bukhari expected.

caretaker government, brokerage, said: "The whole See World Stock Markets. country is in limbo. There's Page 26

INTERNATIONAL ECONOMIC INDICATORS: PRICES AND COMPETITIVENESS

Yearly sources are shown in index form with the common base year of 1965. The real exchange rate is an index throughout; other quarterly and monthly figures show the percentage change over the corresponding period in the previous year and are positive unless otherwise stated. 40 per cent. Avantel then promised subscribers one

Protinget on Derivers one			_		_		-									
month of free phone calls,			ITED	STATE	s		H JAP	AN				E GER	MANY	7		
which was matched by Ales- tra.		Commenter	Productor		Lipit Moour	Real	Constant	Producer		tinit Interar	Real	Commercia	Producer		Unit	Real
Meanwhile, smaller carri-	the second se	pricos	prices	Earnings	coși:	a de la companya de la compa	prices	prices	Earninga	costs	nde	prices	prices	Enminge	costs	raine
	1985	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
ers such as Marcatel promise	1986	101.9	98.9	102.1	99.6	85.0	100.9	95.3	101.4	102.9	11 8 .5	99.6	87.5	103.9	103.9	107.4
to undercut the "big three"	1967	105.6	100.7	103.9	87.5	76.1	101.3	92. 5	103.1	100.0	122.6	100.1	95.0	107.9	107.1	110.9
players by spending less on	1968	109.9	103.2	106.8	99.4	71.0	102.4	92.3	107.8	96.0	131.0	101.4	96.2	112.8	106.9	109.9
advertising and flashy corpo-	1989	115.2	108.5	109.9	101.4	74.8	105.1	94.2	114.0	96.8	123.5	104.2	99.3	117.1	108.0	107.5
rate headquarters, and con-	1990	121.5	113.9	113.5	104.0	73.2	108.4	95.7	120.1	99.7	108.2	107.0	101.0	123.5	110.3	108,9
centrating instead on deliv-	1991	126.6 130.4	116.3 117.7	117.3 120.1	107.3	74.1 74.1	111.6 114.0	66.8 95.9	124.2 125.8	103.8 112.8	113.2 114.6	110.9 116.5	103.4 104.8	131.3 138.2	109.6 115.3	107.5 110.3
ering chesper phone	1993	134.3	118.2	123.1	106.7	76.6	115.4	93.9	125.9	118.8	132.3	121.7	105.1	145.6	119.2	112.2
	1994	137.9	118.9	126.5	105.4	74.5	116.2	92.6	128.4	118.5	137.8	125.1	105.7	150.8	112.0	110.7
services.	1995	141.7	122.2	129.7	105.4	68.8	115.8	92.0	132.5	115.8	138.6	127.4	107.5	155.8	110.7	115.6
The price war, however, is																
not the uppermost concern.	4th qtr.1995 1st qtr.1996	2.7 2.7	22 22	2.8	0.7 -0.2	70.1 72.0	-0.8 ~0.3	-0.7 -0.8	3.2 1.6	-1.2	126.6 122.4	1.7 1.8	1.3 0.2	4.3	3.0 3.7	115.1 113.1
among the new carriers.	2nd atr. 1990	2.9	2.4	3.4	-0.3	73.4	-0.3	-0.9	1.8	-0.5	121.0	1.5	-0.8		0.7	110.3
Their biggest worries centre	3rd qtr.1996	2.9	2.8	3.4	-0.8	73.8	0.0	-0.8	4.6	-3.5	118.1	1.5	-0.6		-2.7	110.7
on Telmex's attempts to	December 1995		2.3	2.7	0.7	70.7				-0.9	126.4					
delay the onset of competi-	January 1995	2.5 2.7	22	S.4	0.2	71.9	-0.5 -0.5	-0.8 -0.8	4.3 0.1	-2.5	120.4	1.6 1.5	1.2	n.a.	2.0 2.0	114,3 113,7
tinn, and on whether the	February	2.6	2.0	2.6	-07	72.1	~0.3	-0.9	3.0	-2.4	122.4	1.6	-0.2	n.a.	6.1	113.2
government will be a fair	March	2.9	24	2.2	-02	72.3	-0.2	-0.9	2,7	3.4	122.1	1.7	~0.3	n.a.	1.0	112.1
	April	2.9	2.5	3.5	-0.1	73.0	0.2	-0.9	2.4	-0.1	121.2	1.5	-0.5	n.a.	0.0	110.9
and impartial regulator.	May	2.9	23	3.4	-0.1	73.5	0.1	-0.9	2,1	-2.5	122.4	1.7	-0.5	n.a.	2.0	108.9
"The success of the open-	June	2.9	2.7	3.4	-0.7	73.8	-0.1	-0.8	8.0	12	116.0	1.4	-0.8	n.a.	0.0	110.0
ing of the telecommunica-	July	2.9	2.6	3.2	-1.3	73.7	0.4	-0.8	3.6	-5.6	118.3	1.8	-0.7	n.a.	-2.0	110.8
tions market is of critical	August September	2.9 3.0	3.0 2.9	3.5 3.4	-0.3 -0.3	73 <u>.2</u> 74.1	0.0 -0.4	~0.7 0.6	7.6 3.0	-1.8 -3.2	118.S 117.1	1.4 1.4	-0.7 -0.6	n.a.	-4.0 -2.0	111.2 109.9
importance, not only for our	October	3.0	3.0	3.3	-0.7	74.4	-0.1	-0.6	2.7	-042	115.0	1.5	-0.3	n.a. n.a.	-2.0	109.9
sector but for the economy	November	3.3	3.0	0.0		73.7	0.1	-0.0	6 .1		114.5	1.4	-0.3	n.a.		109.0
as a whole," Avantel's Mr																
Rodríguez says.		E FR	ANCE					.Y					IED K	INGDO		
"We are responsible for		Commenter	Producer		Unit Inform	Real	Consumer	Producer		Unit Inhter	Real	C	Producer		Uolij Johanar	Real
the ment enhanced all mights			Protonal Protonal	Persiana			nices	rates.	Familant	ctats.	and a second	and the second		Family	comits.	and a second second

total Buon pullo					1	Real				يتنطل	Real				Link	Real
"We are responsible for		Counter	Producer		Incom	enchenge	Consume	Producer		in the second	enclose of	Concentration	Producer		labour	anty and a
the most substantial, visibla		prices	prices	Entite pa	costa		prices	prices	Emiogo	costs		prices	prices	Earnings	costs_	रमध
investment taking place in	1985	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
Mexico today. Investors in	1986	102.5	98.0	104.5	101.8	103.4	106.1	100.2	104.8	102.7	101.3	103.4	101.4	107.7	105.1	94.3
other industries will be	1987	105.9	9B.1	107.8	103.0	104.8	111.0	103.2	111.S	105.5	102.2	107.7	104.6	116.3	107.5	94,8
	1988	108.8	102.9	111.1	104.1	102.1	116.5 124.2	106.8 113.1	118.4 125.6	109.7 112.3	101.0 105.3	113.0	108.7 113.6	126.2	110.3	101,9
watching to see if the gov-	1989	112.6	108.2	115.4	105.2	99.9						121.8		137.2	115.1	100.5
ernment can guarantee true,	1990 1991	116.5 120.2	107,1 105,9	120.6 125.8	109.6 113.4	102.9 100.7	131.7 140.3	117.8 121.7	134.7 147.9	118.8 129.5	112.0 113.2	133.3 141.2	121.0 127.5	150.1 162.4	122.7 129.5	101.4
open competition."	1992	123.1	104.3	130.3	115.6	102.6	147.7	124.0	155.8	134.4	109.9	146.4	131.5	173.1	129.5	104.4 101.1
Telmex's rivals already	1993	125.5	101.S	133.5	118.1	101.9	153.S	128.7	161.8	136.7	96.2	148.7	136.7	180.9	130.4	93.7
have many complaints. The	1994	127.7	102.7	135.9		101.4	160.0	133.5	167.0	137.9	94.2	152.4	140.1	189,5	130.1	94.6
dominant carrier has not yet	1995	130.0	108.7	139.0		101.4	168.8	142.0	172.2	137.9	61.2	157.6	146.0	198.0	134.2	81.2
disclosed the interconnec-	4th qtr.1995	1.9	3.3	2.6		102.S	5.8	1.4	3.9	0.9	94.2	3.2	4.4	3.9	4.3	90.5
tion fee it is charging its	1at qtr.1996	2,1	-12	2.6		101.6	5.0	4.8	1.9	1.6	99.2	2.8	3.6	4.4	4.0	90.9
own subsidiaries. If the price	2nd qtr.1996	2,4		2.5		101.7	4.2	1.5	2.1		103.1	2.3	2.9	4.2	4,3	92.3
war intensified. Telmex's	3rd qtr.1996	1.9		2.9		101.4	3.5	0.1	1.7		103.6	2.2	2.1	4.5	4.7	93.5
competitors say they would	December 1985	2.1	n.a.	1.8.	п.а.	102.3	5.8	6.5	3.9	1.8.	95.5	32	4,4	4.1	4.8	90.2
need this crucial plece of	January 1996	2.0	n.e.	R.a.	n.a.	101.4	5.5	6.0	1.9	na.	98.1	2.9	3.6	4.0	3.0	90.6
	February	2.0	n.a.	R.a.	R.a.	101.2	5.0	4.9	1.9	n.a.	99.6	2.7	3.7	4.8	4.6	91.2
information to determine	March	23	n.a.	n,a.	n.a.	102.3	4.5	3.6 2.8	1.6 2.0	n.a.	100.1	2.7	3.4	4.6	4,4	90.9
foul play.	April	2.4	n.a.	R.a.	n.a.	102.1 101.5	4.5 4.3	1.2	2.0	n.a. n.a.	101.8 103.5	2.4 2.2	3.2	4.3	4.3	61.2
"If there is true, open com-	Mey Juno	2,4 2,3	ћ.а. П.а.	ћ.е. Г.е.	ћа. П.а.	101.5	3.9	0.6	2.2	n.a.	103.9	2.1	2.8 2.6	4.0 4.3	42 43	92.0 93.6
petition. Mexico will have	July	23	R.a.	n.a.	0.8	101.6	3.6	0.2	1.9	n.a.	103.6	2.2	22	4.4	3.9	93.7
better phone services, lower	August	1.8	n.a.	n.a.	n.a.	101.3	3.4	0.0	1.9	R.a.	103.0	21	2.1	4.5	5.8	92.7
prices and a more efficient	September	1.6	n.a.	n.a.	n.a.	101.3	3.4	0.2	1.3	n.e.	104.3	21	22	4,7	4.9	94.1
	October	1.9	n.a.	п.а.	ą.a.	102.0	3.0		1.5	n.a.	104.6	2,7	2.3	4.0	3.5	96.8
communications infrastruc-	November	1,6	П.8.	n.a.	n'a.	102.0	2.6			л.a.	104.0	2.7	2.1	-14		101.1
ture," Mr Rodriguez says.	Participa Int Comm				_		. Batanta									
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d by Datastream and WEFA from national government and IMF sources, and by J.P. Morgan, New York, oneity adjusted, US – Snished goods, Jopan – manufactured goods, Germany – Inducarial products, France -rockyt, Emimple index: not aetaschandly adjusted, refers to earnings in manufacturing except France and italy rockyt. Unit labour costs: seasonally adjusted, measured in demostic currencies. Germany – mining and cs for Germany apply only to western Germany. Deta supplie amer prices: not seasonally adjusted. Producer prices: not seas adjuste goods, italy - total producer prices, UK - manufactured p (mage rates in industry). Hourly except Japan (mo manufacturing, other countries - manufacturing, other Hy) and UK his ge rate: J.P. Morgan real effective exchange rate the index indicates improved international com nenga rate index versus 18 industrial country curran change in relative wholesale price of domestic manuf

Leslie Crawford

"If there isn't true and

open competition, there will

NEWS: UK

Pressure from underwriters leads to first relaxation of rules since 1936 Spanish conflict UK NEWS DIGEST **Regions** 'lag in

Lloyd's to end bar on land war cover By Christopher Adams,

insurance Correspondent

Lloyd'e of London is to offer land war insurance for the first time in 60 years following an agreement with British insurers to relax the terms of an accord prohibiting this. The accord has barely been modified since it was signed in 1936 as a

reaction to the heavy and unexpected cost to insurers of air raids in the Spanish Civil War. Rising demand more recently for some underwriters already offer

such cover from risk managers at US multinationals seeking to like attacks on oil tankers. But insure fixed assets in Middle East there will be exclusions. hotspots and volatile African coun-

tries has encouraged several Lloyd's underwriters to seek "It's something we've been trying to make the Lloyd's authorities review for some time. Our clients

are becoming impatient," said one Lloyd's underwriter. another policy. New modifications agreed between Lloyd'e and the Association of British Insurers (ABI) will in effect open up a new market for those specialising in war risk cover for offshore war insurance Equitas.

The risk of nuclear attack and

China, Britain and France will not gained at its expense, with new be insured against. No underwriter companies based in Bermuda makwill be able to dedicate more than ing inroads into its market share. 2.5 per cent of its annual premium income to land war cover and land ever, where Lloyd's believes its war risk will not form part of rivals.

The changes comes as Lloyd's moves to make itself more competitive following completion in September of a recovery plan to reinsure billions of pounds of old liabilities through a new company,

During 1988 to 1992, the worst period during its 308-year history, the costs of the insurance market's the insurance market suffered central organisation if this body

£m

9,626

6,987

4,434

war between any of the US, Russia, more than £8bn in losses. Others continued to perform its present functions. Around £80m out of the £180m running expenses were "amenable to further cost reduc-War risk is one niche market, howunderwriters have the edge on

> Land war insurance is now provided only by some governmentbacked agencies such as the Overseas Private Investment Corporation in the US.

 Mr Ron Sandler, Lloyd's chief executive, said yesterday there was scope to save up to 10 per cent of

tion" without transferring costs to the market The insurance market has appointed the members of five boards managing new business

units at Lloyd's. These were created as part of the efforts to increase competitiveness. Mr Sandler will take responsibility for insurance services, business

development and north America. Mr Nicholas Pawson will chair members' services and Mr Nigel Rogers facilities management

The English east Midlands, where 35.4 per cent of the workforce is employed in manufacturing, and the west Midlands with 34.4 per cent, rank 15th and 20th respectively, according to an analysis conducted for the union by the University of Durham's recently opened European database

Italy and one in Spain.

said yesterday.

Mr John Edmonds, general secretary of the GMB, said the league table illustrated the "dismal failure" of the governing Conservative party's industrial policy. "There was a time when Britain was the workshop of the world and tha West Midlands was the workshop of Britain," be added. Andrew Bolger

manufacturing'

Only two areas of the UK are in the top 20 manufacturing

regions in Europe, ranked by percentage of their work-

force employed in manufacturing, the GMB trade union

Top of the league is Baden-Württemberg in Germany

with 43 per cent cent of its workforce in manufacturing.

Second is Lombardy in Italy with 42 per cent. Six of the

top ten manufacturing regions are in Germany, three in

SHARE SETTLEMENT

New rules drafted for Crest users

New rules have been drafted for stockbrokers and custodians using the new Crest electronic share settlement system in London and are to be discussed with reguletors next month.

The rules are designed to encourage participants in Crest, which has been bedevilled by settlement delays since it started up last summer, to complete their transac tions. Eventually, the rules are expected to be enforced by fines, but Crest officials said they have not yet begun to discuss the level of penalties. They will also have to write new software to levy fines automatically from late settlers.

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When Crest was created after the collapse of the Lonion Stock Exchange's Taurus project to automate the settlement of share bargains, it was not intended to give it its own rulebook.

The idea was that discipline could be exerted by the exchanges, such as the Stock Exchange, whose trades were settled through the new system. But Crest found that it needed a central set of rules epplying uniformly to George Graham all participants.

BUSINESS FAILURES

Companies face gloomier outlook

Fewer businesses failed this year than in 1995 but the rate et which bankruptcies are declining has slowed to e trickle, says a survey issued today by Dun & Bradstreet, the husiness information group.

About 41,107 companies went out of business in England, Scotland and Wales in 1996 compared with 41,303 in 1995, it says. The 0.5 per cent annual drop, the smallest in four years, compared with a fall of 5 per cent in 1995. 22 per cent in 1994 and a drop of 11 per cent in 1993. In 1992, business failures rose 31 per cent to 62,767.

"Things are starting to get worse," said Mr Philip Mellor, senior analyst et Dun & Bradstreet, Companies were often making very competitive bids in an attempt to win business, which in the longer term was harming them, he Graham Bowley explained.

BUSINESS OPPORTUNITIES



British takeovers in US | Final empire reach record \$40bn honours go

ly Paul Adams in London

Biring Brothers headed the league table for banks advising on UK takeovers in 1996. another year of large fees for investment banks, Acquisitions Monthly disclosed yesterday.

It was a record year for UK ecquisitions in the US with UK companies buying 145 US companies for just under \$40bn, though half this total came from Britisb Telecommunications's \$20bn purchase of the remaining 80 per cent of MCL

It was also e record year for UK bids in mainland Europe where 244 companies were ecquired for £6.5bn (\$10.85bn). BT was also the biggest epender there with its £1.1bn deal to buy 25 per cent of French telecommunications group Cegetel,

The loss last year of Barings' independence seems to have done no harm to Baring Brothers, the corporate finance arm of ING Barings, which for the second successive year has come top of the ance Group. league of advisers on public A total of 1,689 deals was and private transactions completed in 1996 with a ranked by value of deals.

Barings recorded 31 deals lion pounds short of last in 1996, five more than last year's record. There were 13 year, worth a combined £11.8bn. They included 11 Elbn each in 1996 out of a public takeovers worth total 83 public deals worth £9.3bn compared with only £23.4bn compared with 84 £2.1bn takeover of BET.

Provious veer's ranking in bracint Land Bones IV 2 Lazard Brothers (2) 3 SBC Waburo (1) 4 Schroders (7) 5 NMA Companied 51 32 24 e Kleinwort Benson (9) 39 7.825 31 7,671 10/21 - 7,681 8 UBS (20) 9 Normil Lynch (12 7,461 10 Goldman Sachs (10-) Morgan Standy (10-) 35 6,004 18 5,5699 12 NatWest Markets 13-8ZW (17) 14 Deutsche Morgari Granfell (2) 15 KPMG-(18) 39 THE STATE 11 2,632 16 2,509 15 JP Morgan (6) 18 HSBC Samuel Montagu (-) 18 Proc Water Street (-)

Top mergers and acquisitions advisers

20 Arthur Andersen (-) 1995 full-year making" includes public and private draft

deals worth £36.5bn the preeight last year. Its largest deal was edvising Royal vious year. The City of London is esti-Insurance Holdings in Its £2.4bn merger with Sun Allimated to have earned a record £1.1bn in fees from

UK takeovers in 1996. Lazard Brothers came second in the league with 34 value of £55,9bn, a few bildeals. Lazard acted in two hostile bids, euccessfully public bids worth more than advising Granada Group on its £3.6bn takeover of Forte and acting for Rentokil in its

73

N Ireland to Hong Kong

Several Hong Kong citizens knighted, and Joan Collins, the actress, was made an received honours yesterday in the British government's

annual New Year awards of bonours ranging from knighthoods to membership of what is still called the Most Excellent Order of the British Empire. They were the last such honours to be awarded in Hong Kong. where the British colonial administration will band over to China in mid-1997. Mr Anthony Au-Yeung Fu, the colony's Commissioner Jenkins, former chief execuof Inland Revenue, receives tive of the London Internaa CBE (Commander in the tional Financial Futures Exchange and now chairman of the Futures and

Options Association and the London Clearing House.

oured for services to industry, and Mr Stuart Harbineon, Hong Kong representative at the World Trade Organisation.

In London, Paul McCartney of the Beatles was knighted, so that he became Str Paul. Sir Andrew Lloyd Webber, composer of the tics, scores for Evita and Cats, was made a lord. Alan Ayckbourn, the playwright, was

OBE. The list of honours in the City of London was headed by Mr Raj Bagri, a multimillionaire metal trader who has been non-executive chairman of the London Metal Exchange since 1993. He will become Lord Bagri. Other City figures in the list include Mr David Rowland, chairman of Lloyd's of London, and Mr Michael

land. to conflict.

which is expected to win the 1997 general election.

bring all the parties into negotiation".

From business and industry, knightboods went to Mr Robert Horton, chairman of Railtrack; Mr Michael Pickard, chairman of the London Docklands Development Corporation; Mr John Laing. chairman of John Laing, the construction group; and Mr Brian Richards, co-founder

of British Biotechnology and now chairman of recently floated Peptide Therapeu-Mr Jarek Martin, US editor of the Financial Times, was made an OBE.

ceasefire hopes are damped By Jimmy Burns in London

There is little prospect of an early ceasefire by the Irish Republican Army, Mr Martin McGuinness, chief negotiator with Sinn Fein, said yesterday. Sinn Féin is the political wing of the IRA.

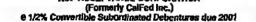
Police fear that the IRA might mark the beginning of 1997 either with an ettack on a member of the security forces or with e terrorist incident on the British main-

Mr McGuinnese wes strongly critical of the UK government for what he claimed was its failure to create conditions for an end

"No government could be worse than this one; it has been a complete disaster for the peace process," he said. Mr McGuinness eppeared to bold out an olive branch to the British Labour party,

Describing 1997 as e "defining year" for the "people of Ireland", Mr McGuinness said he hoped Labour would "have enough gumption and common sense to

order), its highest honour in the current crop of awards. 39 2,492 106 2135 79 Mr Haider Barma, secretary for transport, was made an 2,091 OBE (officer), the next rank in the order. Other Hong Source: Acquisitions Monthly Kong OBEs included Mr Kenneth Fang Hung, bon-



e 1/2% Convertible SubOrdinated Debentures due 2001 NOTICE IS HEREBY GVEN that, Called Inc., a Delaware corporation ("Called"), entered into an indenture dated as of February 15, 1986 between Called and Manufacturers Hanover Trust Company, as trustee, as amended by the First Supplemental Indenture dated as of December 16, 1992 (the "First Supplemental Indenture") among Called, Calledinie Foderal Bank, AlFoderal Savings Bank (Intrarty known as Callornia Federal Savings and Loan Association) (the Bank", XCF Acceptance Corporation, a California Federal Savings and Loan Association) (the Bank", XCF Acceptance Corporation, a California Ender Association) (the Bank", XCF Acceptance Corporation, a California Company), as instead (as to amended, the "Indenture"), with respect to \$125,000,000 principal amount of Called"s Convertible Subordinated Debentures due 2001 (the "Securities"). The Securities were initiality convertible Into Shares of common stock of Called: the Bank was highly a subsidiary of the Subordinated Debentures due 2001 (the "Securities"), a subsidiary of the Stense of common stock of Called: the Bank was highly a subsidiary of the Stense of common stock of Called: the Bank was highly a subsidiary of the Stense of common stock of Called: the Bank was highly a subsidiary of the Stense of common stock of Called: the Bank was highly a subsidiary of the Stense of common stock of Called: the Bank was highly a subsidiary of the Stense of common stock of Called: the Bank was highly a subsidiary of the Stense of common stock of Called: the Bank was highly a subsidiary of the Stense of common stock of Called: the Bank was highly a subsidiary of the Stense of common stock of Called: the Bank was highly a subsidiary of the Stense of common stock of Called: the Bank was highly a subsidiary of the Stense of common stock of Called: the Bank was highly a subsidiary of the Stense of common stock of Called: the Bank was highly a subsidiary of the Stense of common stock of Called: the Bank was highly a subsidiary of t Convertible Subordinated Defantures due 2001 (in: Sourilles)". This Sourilles were initially a subsidiary of CalFed. XCF, he Benk and The Chece Mantentan Bank, as nusted (the "Inuser"), entered had (a) a Soond Supplemental Intenture dated as of Documen 13, 1996 (in: "Social" Sourilles)" and an analysis of the Benk and The Chece Mantentan Bank, as nusted (the "Inuser"), entered had (a) a Soond Supplemental Intenture, and (b) a That Supplemental Indenture dated Documbur 13, 1996 (the "Third Supplemental Intenture, and (b) a That Supplemental Indenture dated Documbur 13, 1996 (the "Third Supplemental Intenture, and (b) a That Supplemental Indenture dated Documbur 13, 1996 (the "Third Supplemental Indenture) in an accessing out of the Securities pursuant to the terms of the Indenture Incenture cated Documbur 13, 1996 (the "Third Supplemental Indenture) in an accessing the Securities for conversion of the Securities pursuant to the terms of the Indenture Incenture cated Documbur 13, 1996 (the Benk and California Federal Interim Bank (the "Interim Bank"), A Federal Savings Bank and Subsidiary of California Federal Interim Supplemental Indenture dated as of Documber 13, 1996 to make critism provisions for conversion of the Securities pursuant to the terms of the Indenture in connection with the proposed merger of CFB Holdings, Inc., a Deterware Corporation ("CFB Holdings") and a subsidiary of Fast Netionwide Holdings, Inc., a Deterware Corporation ("CFB Holdings") and a subsidiary of Fast Netionwide Holdings, Inc., a Deterware Corporation ("CFB Holdings") and a subsidiary of Bast Netionwide Holdings, Inc., a Deterware Corporation ("CFB Holdings") and a subsidiary of Bast Netionwide Holdings, Inc., a Deterware Corporation ("CFB Holdings"), and Bancorp. Capitalized terms used haven and not otherwise defined shalt have the meanings easing and the Undenture. The Third Supplemental Indenture was entered into incernaction with the meanings" (the "Bank Montenal") and the Indenture in the first Netion th

The Third Supplemental Indextare was entered into incorrection with the marger (the "Bank Merger"), effective January 1, 1996, of the Interim Bank with and Into the Bank pussion to an Agreement and Plan of Reorganization dated as of October 16, 1995. In the Bank Merger, the Bank was the surviving corporation and each stars of Bank common stock was convertised into one share of Bancorporation and each stars of Bank common stock was convertised into one share of Bancorporation and each stars of Bank common Stock was convertised into search and the provisions of Socialon 1311 of the Indexture, as a result of the Bank Merger, the Securities became conventible into the surviving contrast of Bank common stock. les became convertible into the securities received by holders of Bank comm Socialize occurs to the control we have a second of nations of Bank containing back of the Bank Merger, i.e., shares of Bancorp Common Stock. The Third Supplemental Indenture, under which the Issuer and the Trustee are permitted to enter into a supplemental Indenture, under which the Issuer and the Trustee are permitted to enter into a supplemental Indenture, under which the Issuer and the Trustee are permitted to enter into a supplemental Indenture, under which the Issuer and the Trustee are permitted to enter into a supplemental Indenture, under which the Issuer and the Trustee are permitted to enter into a supplemental Indenture, to the conversion rights of Holders of Securities pursuant to Secien 1311" of the Indenture. The Fourth Supplemental Indenture was entered into Inconnection with the proposed merger

The Fourth Supplemental indenture was entered into inconnection with the proposed manyer (the "Bancorp Mergor") of CFB / Addings with and into Bencorp pursuant to the Amended and Restated Agreement and Pion of Morgor datadas of July 27, 1996 (the "Acquisition Agreement") by and among Frast Nationmide, Bancorp and the Bank. Pursuant to the Acquisition Agreement, and as a needs of the Bancorp Merger, Bancorp will become a subsidiary of First Nationwide and each share of Bancorp Common Stock will become a for a stock (without interest) and each share of Bancorp Common Stock will become to it in SS3.50 in cash (without interest) and ench share or sancorp.com una sock we be converted to S25350 in cash (watcut owards) and one-lenth of a Secondary Panicipation Interest (as defined in the Acquisition Agreement); provided that no tractionel Secondary Parileipation Interest will be leaved and, in lieu of auch sectional interests, holders of Bancorp Common Stock will receive a cash payment to an anount determined in accurdance with the Acquisition Agreement (the Bancorp Merger Consideration). Section 1311 of the Indenture requires that, as a result of the Bencom Marger, the Securites will become convertible into the Bencom Marger Consideration. The Fourth Supplemental Indenture was entered into pursuant to the authority granted in Section 801(5) of the Indenture. If you have any questions, please call the Bank's Investor Relations Department at (415) 904-1199.

BY: XCF ACCEPTANCE CORPORATION

Dated: December 31, 1996

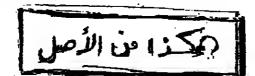
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FT Surveys



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INTERVIEW

Blast des Weak government and poor management have let UK industry down, says Lord Weinstock. He continues his reflections on 33 years at the top in discussion with Richard Lambert and Bernard Gray

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Britain cursed by cliques and cartels

he thing which strikes me over a span of decades is that there aren't any rules which you can apply generally for successful

wernment intervention in industry. For example, two major moves occurred in the late 1960s with the intervention of the Industrial **Reorganisation Corporation.** One was the creation of what became

tha modern General Electric Company, and the other was British Leyland, 1 don't see any inherent reason why Leyland had to be a disaster, and I don't see that GEC had to be a success. So it could not have been the government's decision to encourage rationalisation in these industries which was critical, yet the facts suggest that the intervention was important. Maybe if the government had decided to do nothing they would both have gone bust. Even in the absence of a formal industrial policy, companies are

affected by the environment in which they are operating, and the government is preponderantly responsible for that environment.

Looking abroad, I don't think there has been, until very recently, any material change for our continental competitors in the relationship between industry and government, or in the way industry has been treated by government, for as

rivals flocking round to their ministries saying: 'Look what the British are doing, give us more help to resist.' Just imagine what the Japanese government must have done over the years to favour Japanese industry without letting on to the world

Exchange rates

There are some advantages to doing business in Britain. For instance, having a floating exchange rate has allowed the currency to respond to unwelcome but irresistible economic pressures. Yet, if the UK joins in the single Euro-currency, 1 wonder how these economic pressures will manifest themselves. Indeed, I wonder whether the consequences of joining or of staying out have been considered in any great depth by governments, either in Britain or on the Continent. The debate has been entirely political, which is not unimportant, but we are rather in the dark as to what is actually likely to happen in everyday life. I don't know if

there is a convincing argument one way or the other. If there is, 1 haven't heard it. Economic management Looking back to the

government's handling of the economy in the 1950s and part of the 1960s, it was a severe disadvantage that government

damaged the UK.

Governments

common sense and integrity, without hypocrisy, and willing to accommodate people who thought differently from him. I happen to think that Attlee was the best prime minister since the war, and certainly one who had a major effect on attitudes; only Baroness Thatcher has a comparable claim,

The early inspiration of Harold Macmillan, that great character actor, was probably his desire to reverse the working class poverty of his early days in politics. But one cannot help but suspect that later his principal objective was always the maintenance of power for himself and his class. I should have thought his great regret was resigning; when he found out he wasn't going to die; I should think he was very upset. After Macmillan, there was no

period of coherent government until Margaret Thatcher. She produced a policy which was consistent, not always what everybody wanted, but her ideas had the great merit of being simple: Her obvious and most

he will. Heseltine is a really big man, but perhaps the most consistent and credible operator of the moment at Westminster is Kenneth Clarke, His recent Budget speech was a bravura performance made ont of a virtual non-event. He has to be rated a brilliant politician. He has his own clear ideas and is not deflected by arguments to the contrary. 1 wish 1 could share his certainty on some issues relating to Europe.

On consultants Consultants are invariably a waste of money. There has been the occasional instance where a useful idea has come up but the input we have received has usually been banal and unoriginal, wrapped in impressive sounding but irrelevant rhetoric. Of course, consultants do vary. The best are those with highly specialist expertise in specific

industrial or scientific fields. The worst are the generalists, mostly economists, who are ready - for a fee - to give advice on virtually

anything and whos

virtually nil.

qualifications to do so are

There is an overlap between

this sort of consultancy and

going to trade associations, overseas tours, heaven knows what, but doing little that we would recognise as work. They weren't doing much to drum up business; and they weren't doing much to push ahead in technology. They weren't under any pressure helpful if I were a director of IRC. either. There was a lot of internal warfare in these companies; it was a time when the moral atmosphere was unhealthy. You

all sorts of exhortations against increasing rewards for workers and managers. The response was, in the case of the workers, an extraordinarily complicated payments system, which produced either more money, or fewer hours; either way it was higher costs.

had repressive levels of taxation.

Directors' expenses were a scandal. They were far more concerned with the means to get at untaxed money than they were with running their businesses. Yet this was understandable to an extent, because with beavy and artificial restraints on pay and punitive taxation, they bad

THE OF Michael Reseltine is the right sort of minister for a government and a country like ours ... and John Redwood would be the wrong sort

> thought on the grounds that be didn't believe in state intervention. No one else was asked directly, except me. If the government was indeed serious. It was inevitable that GEC would get involved in the restructuring and it would not be

Accordingly, the next day I declined the invitation to join. Ronnie Grierson, on the other band, became managing director of the IRC having, 1 believe, been leaned on by Sigmund Warburg to take the job. Whatever thoughts 1 have since

had abont government intervention in industry, 1 must say I took the idea then very positively. Industry was not in good shape, and things were not happening on their own. Nothing good was likely to emerge from leaving some industries as they were, and I thought we ought to do something to belp the process of change along a bit. Certainly, a lot needed to be done in our industry.

It seemed to us that AEI was the principal block. It was apparent that they were portraying a facade of prosperity, when their real position was quite different. What they were really doing was having regular rights issues, out of which they were paying dividends on profits which were declared but not earned. Talking with Kenneth Bond

look-out for bits of gossip to turn to their commercial advantage in the struggle for contracts. I'm afraid that in industry, the 11th commandment applies; do unto others before they do unto you, And our competitors will take full advantage of any ammunition supplied by the media, however inaccurate

Auditors

When I started in business, auditors quite often had a material share stake in their client companies to demonstrate the purity of their interest; the size of partnerships was limited by law to 20; the services offered other than audit were very limited in scope; and the partners were highly respected members of the business community. In this context, I remember with gratitude and affection tha important roles played by George Touche and Bill Ritchie in my early days with GEC. Over the years, the public

on audit. Poor leadership has

badly thought-out standards,

resulted in fragmentation, and

such as the silly one on inflation

accounting, have failed to give

confidence. Today, the firms in

It is not to the credit of their

The critical importance of the

the profession are huge

responsibilities.

perception of the accounting profession and those in It has notably declined. Financial scandals have escaped detection

long as I can remember. But now this is changing.

Historically, our foreign competitors were helped much. more than we were, particularly in realising their international ambitions. This is notably true in the industries in which GEC operates: industries connected with public utilities and, of course, defence. In these areas until you have demonstrated a new system you won't get customers for it. And if you can't sell it at home, yon are not likely to sell it anywhere else The German electricity

generating utility ordered a big gas turbine, for instance, so that Siemens could design and build such machines and associated systems for sale internationally. The French behaved similarly, and so on. But the UK didn't. Yet for us at GEC It was essential to acquire big gas turbine technology. That was one of the reasons we started talks with Alsthom. We went in that direction not because Paris is a nicer city or the climate is better. but because that was where the technology was. There are two main reasons for

going into such deals: to gain access to markets and to technology. Through their joint venture, Alcatel Alsthom and GEC got both. With a single, strong management team, GEC Alsthom has lived up to all expectations and blown away the critical nonsense which attended its birth. On the other hand, when

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anything belpful was done by government for UK industry, say in export credits, it had immediately to be publicly the unrealistic side. announced in the House of Commons, sending our overseas

wint policy was so unstable. This made it impossible to commit to expansionist long-term plans. Ner What passed for government policy in those days was not really any more than reaction. Few politicians seemed to have government any positive idea of where the country was going - they only responded to external and internal pressures, as it were, on acknowledged contribution was

to rein back trade union power the hoof. It was simply stop-go, without anyone trying to stop it. which had become grossly Another weakness at first was excessive up to the time of the the operation of cartels. The decisive miners' strike. But in the end, it was the old electrical industry had earlier been completely dominated by thing about power corrupting. cartels - they even used to fix Mrs Thatcher's guiding light turbine prices by weight! At one went out before the end of 1987, time or another, there must have and she cut herself off from wise counsel in favour of some pretty been a ring for everything awful cronies. No one who has powered by electricity, though I never had the luck to be in one! power can afford to be without This state of affairs was not genuine critics. Critics are of two finally cleaned up until the 1970s. sorts: constructive and malevolent. You can do without l read somewhere that the British are not class-ridden but the malevolent ones but the other yon must have. They often clique-ridden, and I think | agree with that. There have been union prevent needless mistakes. cliques and capitalist cliques, I rather regretted thet Neil political cliques and masonic Kinnock never became prime

chques. I think all of that has minister. Until the 1992 election he would not have made a good PM, but that contest changed him for the better. A decent man, Kinnock is no fool and might l thought the 1945 Attlee have surprised us agreeably. As a government was a good thing. It commissioner in Brussels, had right on its side, insofar as however, he may well turn out to there is a difference between be a pain in the neck. As for current British decent behaviour towards the politicians, I happen to think that Michael Heseltina is the right mass of people and indifference to their interests. That government cared about the sort of minister for a government people. Later, its policies got and a country like ours in these distorted and a lot of things went modern times, and John wrong, but the original basic Redwood would be tha wrong intention was sound, if a little on sort. Michael is intelligent, with Attlee was a man of great

so-called business education, a on subject in which faculties have been widely established in the universities. How business education can be equated with respectable academic disciplines of any sort entirely defeats me. There is no comparison between the quality of intellect called for in, say, the classics, or philosophy, or mathematics, and business methodology. With the recent excitement in the ethical aspects of corporate governance and allied topics, the management gurus have found a new outlet for their attention, and for the introduction of more meaningless rhetoric. l read recently a newspaper article by the well-known Dr John Kay, discoursing upon the notion of the stakeholder society, an empty and useless term for whose introduction I understand

he bears some responsibility. The expression does nothing to increase our onderstanding of, let alone to change, the nature of the relationships within society or within industry, but now thet it has penetrated the political vocabulary it will provide yet another jingle to substitute for the real thought which needs to be given to people's concerns about the way things are.

Companies in the 1950s They were very sleepy after 5 o'clock, perhaps because their rooms were well furnished with drinks cabinets. The big wheels energy and charisma to match, he wants to get things done and policy', lunching at the Savoy.

to resort to this sort of thing to maintain standards of living. Of course, all this is impressionistic, and I can't prove it was happening everywhere. But I would be very surprised if what was going on in a major company like AEI [the engineering company acquired by GEC in 1967] was not being repeated in companies all over the Midlands, let alone in London

and the City.

The IRC In December 1965 my wife had a

telephone call from the now Lady Lever, who was at the time in St Moritz. She wanted to arrange a dinner party to take place the following February or March. It seemed extraordinary to do this so far in advance, and from Switzerland to boot. When we turned up at this dinner, George Brown, Labour minister for economic affairs, was among the ruests. The others were Marcus Sieff of Marks & Spencer; Ronnie Grierson, the Warburg banker; and Leonard Wolfson of Great Universal Stores. There was a debate that day in the House of Commons on the creation of the Industrial **Reorganisation Corporation.** At nearly 10pm, George Brown and Harold Lever went off to the House to vote, not having

touched a drop of alcohol, and came back later, the IRC having been started on its way. Once George was back, the whisky flowed and be told us fortunes in fees. Yet what the City and the about the reconstruction of industry which the Labour party was going to undertake. He suggested the men present might help him by joining the IRC rivals at home and abroad.

businesses offering a wide range Weinstock'a right-hand man at of services on the back of their GEC] one day about an interview statutory auditing about AEI in the Financial Times, I had the sudden conviction that if we didn't do profession that accountants are constantly seeking to shuffle out something soon, there would be nothing with which to do of responsibility for their audits. anything. We agreed we had The current spasm of concern for better act rapidly. After corporate governance no doubt owes something to reports of discussion with colleagues saw Kenneth Keith of Hill dishonesty on the part of Samuel the next day and told directors, or managers, but it him we thought we ought to derives no less from the pressure of accountants to free themselves merge GEC and AEL **Kenneth Kelth went round to** from potential damage from legal action by shareholders and see the board of AEl who received him without others who can properly claim to rely on their work. enthusiasm. We learned later that at the subsequent board meeting the only question audit as an essential source of discussed was which merchant reliable data in corporate affairs banks should represent AEI in a indicates that the role and the defence against a bostile GEC shape of the accounting

profession requires comprehensive reconsideration and discussion, perhaps followed by appropriate legislation rather The City and the media GEC in my time as managing than reliance on self-regulation. director has never needed to The idea that current audits raise money in the City, which is produce a 'true and fair view' is either excessively bold or professional services as we have meaningless. Auditors can never sought there bave usually cost know enough to give a true and fair view, but they can comment on a lack of financial controls. media say about a company is exaggerated profits or other possible abuses. They should denigrated, irresponsibly and make more limited and specific falsely, as we have on occasion been, it gives succour to our claims, and then take legal responsibility for their accuracy

Thursday: Weinstock the man

Cadbury, Greenbury and Tweediebury

regulation of the way companies work but some of the new initiatives are dragging us in the wrong direction. At the moment, we have the work of the three committees: Cadbory, Greenbury and Tweediebury, to digest.

Cadbury wants the non-executive directors to monitor the performance of the executives. My first objection is that they can't really do so because they don't have the necessary knowledge. The second objection is that including personal ones, and leaving ness so that the even if they could, the axecutives would be playing up to their idea of performance which is not the same as doing the job as it should be done. The third objection is that it sows distrust between members of a board.

A great thing in GEC over the years has been the feeling of comradeship among its managerial corps. Non-

together in harmony, yet no one could accuse our people of helping them. selves to excessive pay or privileges. The most stupid thing in Cadbury was the idea that a non-executive should be entitled to demand, if he wishes to take legal action in connec-

tion with a company's affairs, that the company should pay the cost. You can imagine such actions being started for he seems to make a all sorts of unsatisfactory reasons. success of the busipeople too busy defending suits to do any proper work. People say it wouldn't happen in

practice; it bloody well could happen to his contribution in practice. It is no way to contemplate running a business to treat the nonexecutives as privileged spies able to pursue their own aims at a company's

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in good consci

worth in salary

and in pension? 'If [executives in the How many share options should he privatised industries] have, and in what circumstances? If were worth so much more . . . why were they not besieged share price rises. how do you impute with offers?" an additional value

and how do yon know the shares about executive pay started in the exwould not have risen anyway?

I didn't happen to see the final those people are getting for running arrangement we made with George those businesses are not anything out of a ramshackle collection of legislaexpense. They have no need of any Simpson [Weinstock's successor at of the way; they are probably too tion, with the consequence that and others.

There has to be a certain amount of executives and executives have worked such remedy to discharge their duties GEC], and I agree that the threshold small. But it has to be surprising that figure was silly, but there was nothing in all the years those concerned were The Greenbury brief is even more outrageous in it. His remumeration is working on mnch smallar salaries difficult. How much is somebody not at all unreasonable for the job, and

their tranquillity. mostly he only got what Lncas was The conclusion to which one is already giving forced is that if one believes in the market, it is not the salaries which are him. If that is an wrong, but the recipients. If they were exampla of the way worth so much more than they were Greanbnry i s meant to work, I'm receiving, wby were they not besieged afraid it doesn't by employers with better offers? work. The Tweedie accounting reforms

were introduced towards the end of One also has to the 1980s when it was generally look back to the accepted that the accounting regime origins of the curhad become too lax. Tweedie has set rent fuss. The rows

out a framework and introduced some nationalised industries. The salaries sensibla changes. However, these changes have been introduced on top

accounts are becoming increasingly difficult to understand.

Management needs to be able to get Its story across to its shareholders in a clear and uncluttered document. It is also desirable that accounts should so far as possible be what they say they are, sticking as close as they can to actual events related to payments and receipts, and eschewing artificiality. The best, cheapest and simplest way to do this is by a system of cash accounting, but that unfortunately is not practicable in businesses dealing with large contracts extending over long periods of time. Maybe we have reached the point where much of the detail should be included in a Securities and Exchange Commission-style filing while a simpler and shorter document is produced for sharebolders

board. Ronnie Grierson refused, 1 | Competitors are always on the

withont anyone ontside disturbing

just as well since such

important. When we are

he second stage of labour has just begun. Just a few centimetres of the baby's head are visi-ble at the mother's cervix but already two thin tubes are affixed with a suction cap.

One glance at a monitor connected to the tubes shows the obstetrician that the baby's brain is not getting anough oxygen. The medical staff switch to a caesarean delivery, saving the baby from brain damage or even death, thanks to a new technology called Near Infra-Red Spectroscopy.

Research funding permitting, this could be the stuff of everyday obstetrics in three years' time. "With [the machine] we have a window into the brain." says John Wyatt, consultant neonatal paediatrician at University College London. "No matter how many drugs we had to widen the blood vessels or raise the blood pressure, until now we have been flying blind."

The same technology, which until recently was mainly used for revealing the shape of polymer structures, can also be employed in breast imaging and even predicting early organ rejection after transplants. The system is an inexpensive, non-invasive and harmless way of gathering real-time data at the bedside on oxygen level fluctuations in blood and other tissues. Near infra-red light can penetrate up to 3cm of tissue depend-ing on the wavelength of the light and the type of tissue illuminated. Like other scanning techniques such as ultrasound or X-ray imaging, NIRS works by extrapolating where the wave has been from the differences between what goes into the body and what comes out.

These differences arise from scattering (part of the wave is reflected and part changes direction) and absorption (the wave loses energy along the way). Scattering occurs at boundaries ~ skin/skull, blood/vessel, cell/cell, and is relativaly constant, Absorption, however, varies with changing oxygen levels.

Oxygen is carried around the body by baemoglobin, a principal constituent and used by tissues via cytochromes in the cells. Both baemoglobin and cytochromes contain a "heme" molecule - an organic pocket holding an iron atom which binds and releases oxygen as necessary. Whether or not the molecules are carrying oxygen alters the amount of near infra-red light that they absorb.

The amount of oxygen present in every tissue can be read like a barometer of its condition. A existing technology to be used. local increase indicates an organ



See red, save a life

A new device for detecting oxygen in blood and tissue could improve scanning, says Sara Abdulla

at work - an active muscle, a other leading cause of neonatal digesting stomach, for example - brain injury is cardiac surgery. Adre du Plessis of the Departwhile a local decrease can mean abnormal circulation, low blood ment of Neurology at the Boston pressure or cell death. Children's Hospital is pioneering

NIRS is most powerful for the use of NIRS to reduce postinvestigating the fetal brain, as operative neurological dysfunction - now suffered by 25 per this is less convoluted than an adult brain and is encased in a cent of neonatal patients. Du much thinner skull. The probe Plessis has found that oxygendescribed above was developed in ated cytochrome is an index of the Department of Medical Physbrain cell (neurone) damage. The surgeon can use NIRS to track ics and Bioengineering at UCL and is much more accurate than imminent neurone death, tailorexisting methods of detecting ing therapy appropriately, fetal stress during labour, such as ultrasound heart monitoring. Once perfected, NIRS will also rejected by the Wellcome Foun-

be a way of assessing the extent dation and the Medical Research Council, neonatal applications of serious neonatal brain injury are the Cinderella branch of while an infant is too young for NIRS technology, as funds are Apart from birth trauma, the sunk into better-funded areas

such as breast imaging and adult brain monitoring. "Neonatal care is not fashionabla enough to interest the scientific bodies and industry is too short-termist to realise that there is enormous profit to made here too," he says. Sonanetics, Omron, Hamamatsu and Johnson & Johnson Medical are racing to develop cheap, simple equipment to measure brain oxygen levels of adult patients during routine anaesthesia. Dave Delpy, the Hamamatsu Professor of Medical Photonics at UCL, describes the potential market - "American clinicians eager to protect themselves from medical negligence claims" - as huge. The main focus of industry investment is NIR breast imaging. Philips has experimental equipment in its Eindhoven labs in the Netherlands, as does General Electric in its Schenectady Research and Development Centre in New York state. Carl Zeiss and Siemens are running clinical trials in some German hospitals and both hope to have their machines on the market within

NIR breast imaging works on the principle that a tumour is surrounded by more blood vessels and greater blood flow than normal, which leads to unusual light absorption. Unlike X-ray imaging, NIRS is cheap, portable. comfortable to use, harmless and sensitive to tumours less than Icm in diameter. Moreover, the damaging ionising effect of X-rays is cumulative, but NIR imaging can be used as often as necessary with no ill-effects.

Thomas Moesta of the Robert **Roussel Klinik in Berlin believes** that with some improvements to minimise false-positive diagnoses, "NIR imaging will be a powerful adjunct to X-ray technology, it will make a significant contribution to reducing the risk of breast cancer by offering a breakthrough in detecting interval tumours" - those which arise between X-ray scans or are too small to be picked up by them. There is some way to go before NIRS makes the transition from research tool to clinical aid. Mass production will lower costs, but at present only an expert can interpret the data, Researchers must start building a database of normal tissue oxygen values, explained Delpy at a recent Ciba Foundation meeting on the future of clinical NIR.

But, according to Wyatt, whose Sora Abdulla is science writer in funding requests have been residence at the Ciba Foundation

> The next Technology feature will appear on Friday, January 3. The monthly Business & Environment page will appear on Weanesday, January 8.

Warehouse without the human touch

An automatic steel storage system in Germany cut damage and improved delivery, says Peter Marsh

n the gloom of one of the world's biggest metals warehouses, huge mobile cranes glide with a whoosh along rails at ferocious speed. Their job is to lift befty steel coils in and out of a system of storage lockers as high as the nave in St Panl's Cathedral. The installation, in Bremen

Germany, is among the most advanced examples of automated warehousing for the metals industry, aimed at smoothing as far as possible the flow of products to the

The storage system is aimed at tackling an increasingly important problem for anagers across a range of sectors: how to maintain close control of raw materials and finished goods, both to reduce stocks and to meet the rising lemands from customers for inst-in-time delivery. In the case of the installation

at Bremen, which is owned by Bregal, a three-way partnership forming one of Europe's biggest producers of galvanised and coated steels, there was a further reason for going abo with the DM13m (£5m) installation.

Coating steels is a highly intricate process, in which the raw steel must be protected from dust and other impurities before the treatment process. and the finished coil must also be handled very carefally to minimise the risks of some of the coating being chipped during storage

According to Stephan Fittkan. assistant manager for the storage installation at Bregal a joint venture between the Luxembourg-owned steel company Stahlwerke Bremen the Finnish steel producer Rautaruuki and Japanese trading house Itochu specifying the storage system was driven partly by the need to remove manual operators as far as possible from the process to cut the risk of contamination and chipping.

The system, which has been in place fully for about two

years, has achieved good results, says Fittkan. The proportion of product that is spoilt during handling is close to zero, while in the conventional warehouse which uses lift trucks to handle materials the figure might be expected to be about 5 per cent. With the system, "we always know where our products are and we think it has helped our operating efficiency." savs Fittkan. The storage unit was constructed by Siemag Transplan, a specialist German

materials handling company which is part of Siemag Siegener Maschinenbau, a large privately owned machinery

railway stations. Each of these can be filled by coils weighing up to 40 tonnes. The maximum amount of steel it can hold at any one time is about \$0,000

tonnes. The three huge stacker crane in the warehouse rush up and down its two aisles at up to 3m a second, taking steel in both its raw and finished form to and from the different units. The cranes act as the transport mechanisms for sending the coils, depending on whether they are in a raw or finished form, to and from customer delivery stations at the front of the warehouse or to the galvanising plant for processing.



It was built as part of the DM420m galvanised steel plant which takes raw steel and converts it to a coated form at the rate of 450,000 tonnes a year, making it among the world's biggest plants of this kind. Customers for the coated steel are from a diversified range of industries, including white goods, automotive and construction. The storage unit itself is a concrete construction 50m tall and 200m long. It has 4,300

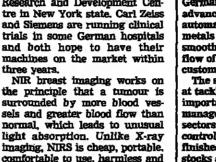
storage compartments high-tech versions of the luggage compartments found in

On average a crane picks up a coil every six minutes for transferring it elsewhere in the plant. No one is allowed inside the warehouse except for repairs or maintenance - this is both to remove the potential problems of humans upsetting the process and because of the risks of being crushed by the cranes and the associated automated handling mechanisms.

The entire storage system is operated by three people a shift who sit well away from the concrete pigeonholes in a control room.

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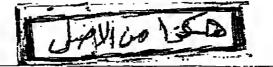
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ARTS

arvin Rodenbeck knew that the caviar on his plate had been grown on the Moon, then sonttled to Earth, but he was awestruck, nevertheless, by the price they charged for it at Monsieur Neanderthal, one of London's starriest restaurants. Still, what the hell No-one questioned Rodenbeck's expenses. He was the prime minister's special counsellor, and it was important that his guests this evening were handled skilfully. Ha wanted their support for a plan that had been devised to olster the government's popular. ity. They could bave all the Moon-grown caviar they wished. Seated opposite Rodenbeck was David Wiess, a 29-year-old former champion javelin thrower who had won two Olympic gold medals, the second of which had been gained three years ago at the Tel Aviv Olympics of 2028.

In large measure, Wiess had been raised by computers. From the age of six, computers had supervised his upbringing and training. Even now, Wiess had an implant in his cerebral cortex. Via this implant, the computers still advised and protected him. especially now that he represented the Central Sports Council on the small, secretive committee that supervised the distribution of the vast sums raised by Megalot, Britain's national lottery.

"You look preoccupied, David," said Rodenbeck. "Are your computers whispering to you? What are they telling you?"

Astonishingly, Wiess blushed. It had not occured to Rodenbeck that an Olympic champion who had been trained from childhood towards physical and psychological perfection could blush. "Sorry," said Wiess. "The computers have been telling me stuff about Monsieur Neanderthal, as well as things I didn't know about Mrs Summerell." He glanced at the woman seated between them. This was Ella Summerell, the Cantral Arts Council's representative on Megalot's cash-distribution committee.

There must be things about Ella," said Rodenbeck, "that even your computers don't know."

Summerell looked levelly at Rodenbeck, then turned to Wiess. I doubt wbether there is much they don't know about me, David," she said. "Increasingly, people have got used to the idea that computers know everything abont them." Fiftyish, or more, Summerell had had all the regenerative treatments money could buy. She was ash-blonde and full-figured, and was wearing a strapless evening gown woven

"Right," said Rodenbeck. "This need not take long. All I want to do is tell you about the govern-

from an iridescent, zero-gravity

fabric.

TERY 203 OCRES Circus Maximus 2031

A short story, by Michael Thompson-Noel

gins - to remind ourselves of its development. Unless I do so yon may not empathise with my plan

for redistributing Megalot's billions. In its earliest days Megalot, prosaically, was called the National Lottery, But those were primitive times. The science of marketing was pre-amoebic. It wasn't until 2011 that they christened It Megalot.

most precisely. "Second, modern surveillance and demographic techniques mean that Megalot has become imaginative. We haven't rigged Megalot. Yet from time to time it picks its own jackpot winners. It doesn't bother about the smaller prizes, but it fusses over the biggest ones - 100m Eurocredits or more - fastidiously.

"Some months ago, for example, it found a 19-year-old unwed mother in the Liverpool slums, three of whose four children had died in a bedroom blaze. Megalot examined its marketing expenditure, ticket sales and prizedistribution data for Liverpool, and then it waited. Five weeks ago Megalot awarded the tragic-

expanding, enjoys nothing more

than rattling their chains. For a

few days, lottery sales picked np.

bnt the improvement hasn't

take you back to Megalot's ori. The whole thing is orchestrated thinking. Before leaving his office, Rodenbeck had flicked through their dossiers again. Summerell, a sculptor by profession, and twice widowed, was wealthy, and popular with the arts establishment. Her file stated that she was sexually ective, and described her partners as "young, transient, manual-status males"

Strangely, Wiess's dossier contained little more than a recapitulation of his athletics career. Until he was 26. Wiess had lived at the national sports institute in Cumbria, which guarded its wealthier than Summerell. sexual interest in his file was the claim that from an early age

"Over the years, there bave Britain's most promising atbbeen important advances in Megalot's financial efficiency. It now pays no tax, and the sum accounted for by running costs has been trimmed to 3 per cent of turnover. As a result, the proportion paid in prizes has risen from 50 per cent originally to 63 per cent, leaving 34 per cent for arts and sport. Megalot no longer gives money to charities or beritage projects. All that stopped in

the 2010s. "But the government has now are less resentful of the money concluded that Megalot's billions spent on sport than of the money are wasted on arts and sport. For given to the arts. But the governsecrets fiercely. He was even 37 years, lottery money has been ment cannot allow Megalot's pumped into arts and sports proturnover and prestige to suffer. Almost the only item of psycho- jects beyond number. Let us start The time has come to act." with the former. Thanks to Megalot, Britain now bas 11 ell. "Yon are going to reduce

Rodenbeck. "Tha government's survival depends on Kntharsis. These are exceptionally violent times. The Kotharsis programme fights violence with violence. so to speak. As you know, all forms of censorship have been abolished. There are now no restrictions on what adults - those over 13 - may watch in their homes or in licensed places of entertainment. The plan to establish a circuit of Roman games is a logical extension of that policy.

"in addition, we will witness a reinvigoration of the arts and sport. Anyway, they will not be impoverished. Corporate sponsors will still donate large sums. But the artistic impulse flourishes best in relatively straitened circumstances. The same is true for sport."

David Wiess flexed his buge shoulders. "What do you mean, Garvin - re-establish Circus Mazimus? A copy? An exact copy?"

"Glad to have your attention at last, David," said the prime minister'a special counseltor. "Yes. We are going to build centimetreexact copies of Circus Maximus and the Coliseum."

"So what do you need us for?" asked Summerell.

"Nothing elaborate," smiled Rodenbeck. "Before 11am tomorrow I want you both to sign a statement endorsing the plan to reassign Megalot's billions to the Katharsis programme for the purposes I've outlined. We'll send you something. You're not unimportant people. But the government put you on Megalot's committee and the government can just as easily despatch you. You have been paid a lot of money to sit there rubber-stamping other people's decisions. If you like, you can stay. Or you can leave voluntarily. Your signing-off fee would be generous. But the state ment must be signed."

"Suppose we don't," said Sum merell.

"Ella," said Rodenbeck. "Don't even think of it. We could discredit the pair of you in an eyeblink. Nothing too sophisticated. Just something juicy. Financial high jinks in which both of you are implicated. Missing Megalot money. Some carnality, of course, The media would expect that, But none of this will happen. You are intelligent people. And now l must be gone. Got to get back to Downing Street. There is always work to do. These minority governments are nothing but a



pain."

"Anywey, they launched the

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ment's plan - my plan; the prim minister's gratitude is palpable for a reallocation of tha funds raised by Megalot, our beloved national lottery.

"Megalot is still providing enormous quantities of money for the arts and for sport, both of which it has subsidised since the mid-1990s. But for the last few months our tracking polls have shown a fall-off in Megalot's popularity. This worried the prime minister. As you know, Megalot and its affairs are of intense public interest. Megalot is Britain's most important institution. But the prime minister is bappy again now that I've determined how to restore Megalot's popularity and tackle the moribundity of British

arts and sport." Wiess did not flinch, but Summerel] was angry. "Moribundity?" she mimicked.

"Yes," said Rodenbeck. "Tha arts in Britain are enfeebled. Everyone says so. And the problem is money. For nearly 40 years Megalot has pumped money into the arts. The same goes for sport, where our prestige is diminishing for exactly the same reason: Megalot's billions. But we are getting ahead of ourselves." Rodenbeck asked a waiter to

bring more wine.

nstead of starting with laurels for the best of the year's programmes, let us begin this review of television in 1996 with raspberries for some of the stinkers. Rhodes was not just a rotten drama serial but a incinorable ona because the BBC lavished so much money and trouble on it. The locations were impressive and the photography superb, but almost everything else was disappointing. If you began by knowing little about Cecil Rhodes and the early days of South Africa, you ended up still knowing little but being thoroughly confused into the bargain. The clearest element was the message: "Racism and imperialism are Bad Things". Who on earth thought it worth spending all those millions to deliver such a familiar message? The BBC was also responsible for bringing back The Liver Birds, a comedy idea only marginally less disastrous than the one they have just announced for 1997: to mount a doctored repeat of Till Death Us Do Part with the episodes in which Alf Garnett uttered his notorious racial remarks suppressed. Have the people now running the BBC never read Nineteen Righty-four ? Are they not aware that Orwell thought it

.

first financial year it sold £5.2bm became the world's biggest lottery. In that first year, 50 per cent of turnover was paid out in winnings, 22 per cent went in costs, tax and profit, and 28 per cent - more than £1.4bn - was allocated to five good causes stipulated by parliament: the arts, sport, charities, national beritage and a special fund to celebrate

"For the 1990s, this was fairly clever. In fact, the lottery swiftly revealed itself as a powerful device for generating happiness. Stupendous quantities of money gushed to the surface of national life. But a few things have changed, of course. First, in 1997 the government authorised a mid-week draw, to accompany the original Saturday-night draw. By 2017 there was a draw every

"As quickly as I can, I want to seven numbers every six bours.

lasted " lottery in late 1994, and in its

Rodenbeck paused. His guests worth of tickets. At a stroke, it had stopped eating. Summerell was drinking champagne. Wiess. who had eaten caviar but nothing else, was drinking lemon juice. Rodenbeck was keen to convince them of the attractions of the scheme be was about to reveal, though their support was not essential to its success. The plan would proceed, with or without their help. the millennium.

And anyway, they were figurebeads. They had been put on Megalot's spending committee because the government wanted the arts and sports councils to be have not got all night." represented by well-known and glamorous individuals. If push choice.

day. Now Megalot selects its sible to know what Wiess was Megalot.

ret-pretty young mother one of Wiess had been guided by the international-class opera bouses; its biggest-ever jackpots, 320m computers that watched over him towards "optimum bisexuality" -Eurocredits. You heard about it. I'm sure. The media loved the story. I'm told that Megalot, for potential Olympic champions. whose consciousness is fast Yin and yang, or something.



"Garvin, where is all this going?" asked Ella Summerell, glancing at Wiess. "David and I "Almost there," said Roden-

beck smoothly. "I have summarcame to shove, Summerell and ised Megalot's story since 1994. In Wiess would do as they were particular, I have stressed how told. They would not have a modern marketing skills have kept its great heart pumping. But Summerall, Rodenbeck I want to circle back now to my observed, was regarding him sus- opening remark about reallocatpiciously, whereas it was impos- ing the sums generated by

Television in 1996/Christopher Dunkley

theatres, galleries, cinemas, standard procedure, apparently, libraries; and more than 250 subsidised television channels devoted solely to the arts, including literature. As a percentage of GDP Britain spends more on the arts than any country bar none.

> "Yet what have we achieved? The answer, as I've indicated, is moribundity, Enervation, Ennui. By common consent. Britain now has no novelist, no pleywright, no poet, no painter, no sculptor yon'll confirm what I say, Ella no film-maker, no choreographer of world renown. As for all the new computer arts, we are not at the races. Megalot's money has had a deadening effect. Virtually all we have to show for it is a parasitic arts bureancracy. No wonder the prime minister was

worried. Among the underclasses there is dangerous resentment at pursuits of the overclasses.

"Almost the same is true of sport. In 1996, Britain won a solition, anger - national shame. So the government said it would

Megalot's contributions to the thousands of new or renovated arts and sport and divert the money into earthier variations of bread and circuses. This is bound up with the Katharsis project, isn't it?"

golds.

letes, the bope being that

Britain's sporting prowess would

be revived in time for the Olympics of 2004. And so it was. At the 2004 games, Britain won five

golds. In '24 - 15 golds. But three

years ago, when David won his

second javelin gold, the total was

only seven, and the signs for

Antananarivo next year are wor-

rying. We're expecting only three

"Naturally, the underclasses

"So," interrupted Ella Summer-

"It is everything to do with

Katharsis," said Rodenbeck. "And the word's not reduce. The word is eliminate. All Megalot funding of arts and sport will cease from noon tomorrow. Instead, in accordance with the programme laid down by the architects of the Katharsis project, all Megalot's money will be directed towards the provision of a national circuit of games, in the style of ancient Rome. We will rebuild Circus Maximus and the Coliseum bere in London. We'll have it all: battles, chariot races, gladiators, wild beasts. Well, such wild beasts as we can find. There is a global shortage of big cats, let

"But plans are well advanced. the way Megalot's money bas For example, there will be four been squandered on the artistic gladiator schools. Violent criminals, mainly. For some reason there is a surplus of killers wbo want to train as a retiorius - a tary gold medal at the Atlanta net-carrier. The retiarius, you'll Olympics. There was consterna- recall, had a net, a trident and a

"This is absurd," said Summer-

Stories was a splendid example of the state-of-the-art documentary using a modern lightweight camera to shoot intimate footage in all conditions. All four of these series were also made by the BBC.

"No," said Ella, offering him

The most impressive programme category of the year. bowever, was the arts series. January brought The House, an everyday story of opera folk which showed what life can be like backstage at the Royal Opera House, Covent Garden. It was deeply revealing and wickedly amusing. In April came A History Of British Art. written and presented by Andrew Graham Dixon who proved just bow revelatory and revolutionary a little bit of thinking can be. He teased us and went over the top occasionally, but this was the most interestingly argued series on its subject since Berger's Ways Of Seeing. Then in June we bad Dancing In The Streets, the best ever television series on rock and roll; and in November American Visions, Robert Hughes' packed and fascinating guide to the history of American art and culture. All four of these arts series were made by BBC2 which for this and a host of other reasons

is consequently declared programme making; and Soho Network Of The Year.

Laurels and raspberries

up while working at the BBC? And do they really not understand the point Orwell was making when he put Winston Smith in the Ministry of Truth and gave him the job of re-writing the events of the past to make them chime with the politically correct values of the present?

The year's output was chock-a-block with programmes which either pretended to take the supernatural seriously. or worse - really did so. This idiocy (frequently explained as millennial hysteria, though why such a sudden outburst of credulousness should be caused by a man-made calendar system is far from clear) spread across all four terrestrial networks. Richard Dawkins mounted a brave and lonely stand against it. but all the signs were that the foolishness would continue. Similarly the fashion for "girlie" series, in which young women strive to ape all the most unpleasant characteristics of

dead heat between The Olympics young men, not only continued but expanded. In series such as Pyjama Party and The Girlie Show the babes demonstrated, to the credit of the female sex, that in laddishness they come a poor second to the real McCoy.

T bere were botched efforts in almost all departments. The bome

produced Neverwhere, a sort of underground fancy dress party, competed with The Stand, a tedious horror import from the US. for the Most Pretentious Drama Serial Award. Both were brought to us by the BBC. Paul Merton and Gaby Roslin went bead to head in a trial to see who was least capable of copying successful old formats: Merton came unstuck trying to imitate Tony Hancock and Roslin found herself out of her depth while trying to present a 1970s style chat show. But the most fiercely fought contest was for Most Long Winded And Boring International Sports Event. The result was a

and Euro 96. Yet there was, happily, much worth celebrating too. Thanks to

the great success of Pride And Prejudice in 1995, adaptations from classic literature came crashing back into fashion and towards the end of the year we were treated to Emma and Moll Flanders by ITV and The Tenant Of Wildfell Hall by the BBC. It seemed a pity to have them packed quite so tightly on top of

It never rains but it pours. Much was made of comparing these productions, to the detriment of one or another, but history will surely say that all three were pretty good. We now have The Mill On The Floss to come and doubtless many more. We should celebrate because nowhere else not in foreign television or anybody's cinema - is this sort of

material done better than on British television. . 1996 was not one of the best

one an other, but with television

vintages for contemporary drama the spring by the BBC and

page. What appealed to others the sweep of the story and the manner in which the lives of fictional characters were fitted into real historical events seemed to me sometimes irritatingly contrived. Moreover the potential strength of the characters was, for me, too often sacrificed on the altar of historical inclusiveness. Murder One, which was shown first by Sky and then repeated by the BBC, proved that even after a seemingly endless deluge of crime and detection a really good example - this one from Steve Bochco in the US - can still be refreshing and compelling. The other two dramas, Koraoke

and Cold Lazarus, were both written by Dennis Potter in his extraordinary race against death, and presented posthumously in

serials, yet there were four worth Channel 4. It became fashionable noting. Our Friends In The North (BBC again) was admired more among the grumbling classes to dismiss them as "typical Potter" and "full of Potter mannerisms" elsewhere than it was on this and, unsurprisingly, they were both. But since Potter had, by the end, become the best creator of contemporary drama for elevision, that scarcely seems

like condemnation. here were memorable documentary series including the second

batcb of People's Century which deservedly won an International Emmy for the way it is telling the history of the 20th century via the man in the street. in Wheeler On America the BBC'e experienced foreign reporter Charles Wheeler showed the value to a broadcasting organisation of not continually replacing correspondents with new young faces. FDR, another series about America, specifically about Roosevelt, was a finely crafted bit of classical



After Rodenbeck had gone. Wiess and Summerell sat in silence for a while. Summerell continued to drink champagne. Eventually, she said: "We ought to talk, David. My apartment is a block away. I want you to come with me. Unless you'd rather not."

Beyond the bousetops. David Wiess could see a pink gleam of early light. He was over by the window. He had been listening to bia computers. At last be returned to the bed. Ella Summerell looked at him admiringly. "I can see now why they gave von two gold medals. David What did your computers say?" "Well, it's all completely true," said Wiess buskily. "Plans are far

alone elephants. advanced. But re-establishing the Roman games was not Rodenbeck's idea. It was Megalot's idea My computera are practically tongue-tied this morning. Not themselves at all. Can you guess wbat their last words were?" dagger. ber breast.

"They sald: 'Ave Megalot!' spend £50m of lottery money a ell, but not convincingly. year on a programme to finance "On the contrary," argued 'Hail Megalot!' I think that's really cool."

.LETTERS TO THE EDITOR. Number One Southwark Bridge, London SE1 9HL Ws are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax

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COMMENT & ANALYSIS

Straight talk for survival

Life teken on a whole new meaning for

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cer in the shocking discovery seven years ago.

has

"I am more of a man than was before," he says. "I have more focus on life. 1 can accomplish more. I have learnt how important it is to live, something I don't think 1 knew before." The turning point for this

army man was a revelation that would have triggered suicidal depression rather than spiritual awakening in ates, rather than heing a lesser man. While still in dismissed as a career his early 40s, he found he dead-end. was carrying HIV, the virus which causes Acquired Immune Deficiency Syndrome (Aids).

Instead of sorrendering to nation and the first real the disease, Major Ruranga went in to battle with the same drive he had shown in Uganda. fighting in the bush for the guerrilla forces that brought President Yoweri Museveni to power in 1986. He started connselling afflicted fellow soldiers, then helped set up a centre to offer advice to the public. His regular spots on "Cap-

ital Doctor", a radio pro- declaring victory premagramme which offers frank turely. advice on safe sexual practices, have made him a showing a consistent brend, household name. Now the confidence has grown. The major is trying to set up a incidence of HIV in young network linking all those infected with the virus, estimated at one in 10 of Ugan-

da's 20m inhabitants,

If this dynamic approach is typical of the man, it is also typical of the country. Uganda, more than any other African nation, has spared no efforts in its campaign against Aids since registering its devastating impact in the early 1980s. Uganda has opted for openness in dealing with the problem, brushing aside the natural prudishness of a conservative society and objectious from the religious establishment.

Prominent personalities go public when they are infected with the virus -

Uganda's openness in tackling Aids has led to sharp falls in infection rates, says Michela Wrong Major Rur- means in Uganda as in 19 years, considered a par- adapted their lives to the anga Rubara- much of Africa. Condoms ticularly vulnerable group, mira, an offi- are liberally distributed and fell from 16.9 per cent in free testing for the disease 1991-92 to 11.3 per cent in Ugandan is available. Straight Talk, a 1993-95. Among 20 to 24- activity. Couples thinking of army, since he made a newsletter for teenagers dis- year-olds, it dropped from starting a relationship get tributed in the government-24.7 to 16.7 per cent over the owned newspaper, discusses same period.

sex - and how to avoid The most dramatic falls infection - in explicit detail. have been registsred in On the main roads, huge Kampala, where young peobillboards recommend fidelple have the easiest access ity, abstinence and warn to condoms and expert against the lustful feelings advice. But rates in isolated generated by alcohol. And rural areas also appear to be because the campaign has stabilising or falling. the blessing of President Originally there were Museveni, Aids research fears that the decline attracts the brightest gradureflected the death of a large part of the infected

population. But further study suggests that a radi-Today that stance appears cal change in sexual behaviour - exactly what the govto be paying off. In what experts are hailing es a ernment has been urging on breakthrough for an African its people - is responsible. "We have a tremandous wealth of behavioural data spark of hope for the contiwhich suggests people are nent, Aids has taken a dive not having as many casual

Evidence of a decline in partners as before, they're using condoms and they are HIV first started appearing delaying the start of sexual in 1993, in blood tests caractivity," says Dr Elizabeth ried out on pregnant women attending ante-natal clinics Marum, Aids technical adviser to USAid, the US aid - the easiest way of monitoring infection rates in the agency. "When you see the general population. But the same trend in study after study you have to believe health ministry was wary of With so many friends and

Now, with the results family struck down by the disease, nicknamed "slim" hy the locals. Ugandans like the homosexual comwomen aged between 15 and munity in the US - have



spreed by heterosexual Warrior against Aids: Major Ruranga Rubaramira

barsh reality of Aids.

Teenagers are hesitating before plunging into sexual tested first. Wedding dates are not set until both partners have been certified as HIV-negative.

"Almost no one in Kampala now gets married without being tested. There's no living blindly in a state of uncertainty any more," says Ms Catherine Watson, technical adviser to Straight Talk.

Since 1991, over 300,000 Ugandans have voluntarily presented themselves for testing. "in no other African country have so many people taken that step. It is a testament to the courage of the average Ugandan citizen and the level of community awarenese," says a archer

Other African countries have been unwilling to adopt Uganda'e forthright methods. In neighbouring Kenya, for example, President Daniel Arap Moi has ruled out sex education in schools. Christian and Moslem leaders bave hurnt condoms in public, while a quack who has hottled "miracle" cure is receiving government funding.

"Uganda shows that when you have a country with the political will to be open and candid, a population that is receptive and donors who are consistent in their support, you can actually see results," says Dr Marum. The future remains fright-ening for Uganda nonetheless, Entire rural communities have been wiped out, and e generation of orphans left to fend for themselves At 42, average life expectancy is the lowest in the world - though until the battle against HIV began to show results, it was expected to fall to 31 by 2010.

But having faced the worst, Uganda now begins to see a more optimistic future. Its neighbours, by contrast, have yet to register the nature of the epidemic they are facing.

From Dr Jan Collis. Sir, If I tell your that your editorial ("Greed and the the newspaper's Christmas good life", December 24) was message and more widely as wrong and that covetonswhat must be taken to be ness, or avarice, is usually the moral perspective of . your perception of the considered one of the deadly underlying rstionale for ecosins, will your newspaper mend its wicked ways? nomic activity. Ian Collis, as "trust", "generosity" and 65 Delaware Mansions, "co-operation" are worthwhile objectives might seem Delaware road. London W9 2LJ, UK honourable. However, when

From Mr Marino Marcich.

mate grounds to question

the motivation behind the

iff privileges in protest

against its alleged use of

forced labour ("EU and

Sir, You may have legiti-

European Commission's pro-

posal to revoke Burma's tar-

Burma", December 19). But

it should be pointed out that

under General Agreement on

Tariffs and Trade article XX

(the so-called exceptions to

the general rules), nothing

Organisation member from

adopting measures "relating

prevents a World Trade

to the products of prison

From Mr Andrew Cecil. Sir, Your editorial ("Greed

Results dictate the right direction

Sir, Lucy Kellaway poses the question ("Happy new year, happy new environment", December 23) what happens if a company in which people are empowered is merged with another that is governed hy the command and control principle? She suggests that, in practice, where this occurs it is the orthodox way of running e business that prevails.

This course of action would be counter to the achtevement of commercial goals. Where a company introduces empowerment this strategy is not working unless it produces results

Tax breaks can be good for the state From Mr Richard Baron. Sir. You report that Mr Jurgen Stark in the German Finance Ministry wants to stamp out unfair national tax practices ("Bonn minister attacks 'unfair' EU tax havens", December 23). However, legislating against low tax rates or specific reliefs which individual countries choose to offer reflects an attitude to the state on which we can improve. The attitude is that the state should be allowed to grow to whatever size it chooses, independent of market forces. A business can

only grow if it can persuade customers of the value of its products. The state, un the other hand, can choose to provide whatever goods or services it likes, and can use the tax system to force its citizens to be its customers regardless of their individual wisbes. (Their collective wishes are taken into account through elections.) The improvement is to impose some control over the state, using the choice of locatiun of economic activity which the single market offers. Tax competition could make governments think like businesses and only provide services when their pro-

vision could he justified to the customers, the citizens. Countries which offered moderate levels of taxation while still raising enough revenue to provide e civilised level of public services would attract both capital and the most productive labour. Those countries would benefit from fuller employment and a higher standard of living. While one sympathises with Germany's short-term difficulties, on a longer-term view Germany could be as big a beneficiary as any country from such a development.

> Richard Baron, taxation executive, Institute of Directors, 116 Pall Mall. London SWIY 5ED. UK

the reason for your support is focused exclusively on the bottom line, with the result-From Mr David Jenkins. that can be measured. A common result is to reduce the costs of running the business. (For example, over the past 18 months e pharmacentical factory, by empowering teams, has secured e reduction in costs

in excess of £3m without a significant reduction in the numbers of staff employed or investment in new machines.) Companies that are run on the command and control

model do not achieve comparable results. On the contrary. They encourage behaviour that undermines their own efforts to achieve profitability - even survive

Nuances missed in questioning EC trade move on Burma The trade/labour and labour" (article XXe). Also, trade/environment interface is more nuanced than your leges under the generalised editorial suggests. Nonethescheme of prefences is a difless, your call for constructive policy initiatives and skilful diplomacy with regard to Burma is a much Another common misconception is that the multilatneeded policy alternative on both sides of the Atlantic. eral rules do not contain proregulation. Exceptions to the Marino Marcich. director, inti. investment WTO rules include measures "relating to the conservation and finance. National Association of Manufacturers,

of exhaustible natural resources" (art. XXg), or measures "necessary to protect human, animal or plant N.W.-Suite 1500N lifs or health" (art. XXb).

and the good life") seemed in rather inappropriate taste as ing these objectives, the is thrown into question. If the editorial is a fair reflection of the state of affairs, there is genuine To argue that values such FT should reflect on the to its readers. Andrew Cecil,

moral stance of the editorial cause for concern. If not, the agenda it is putting forward rue Juliette Wytsman 72, 1050 Brussels, Belgium

contribution by devising more efficient methods. In a business expanded by merger which path to take is not a difficult decision for any rational management. Which system is producing results that can be mea-

them which way to go. David Jenkins, TER Associates, 9 Middle Way, Oxford OX2 7LH, UK

sured? The answer tells

1331 Pennsylvania Ave. Washington, D.C.20004. US Christmas message seems questionable

ing insinuation that there is not necessarily an intrinsic value to society from pursu-



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his is the story of an extraordinary journey, from pride to hnbris, through espondency to rebirth. It is the story of one town's experience of the American economic renaissance - and an allegory of a new American triumphalism

The setting is Toledo, Obio the most middle-American of cities. It is a town where the smokestacks bave names, where the architecture is relentlessly industrial. Outsiders see Toledo as at a cliché of Rustbelt dreariness. Insiders understand that grey can be beautiful.

It is late September 1996, and the proud burghers of set fair for the future. The this motor industry town have gathered to celebrate the re-opening of the longderelict Amtrak rail station. The station bears an unfortunate resemblance to a giant urinal, all white tiles and glass blocks, antiseptic and angular.

But the city and the fed-And the civilian federal government is smaller, as s per-centage of the workforce, eral government have just spent \$8.5m (£5.08m) renovating this monument to than at any time in 60 years. 1950s utilitarianism. The But it has been a tough great and the good have psychological journey to reach that point - not least come, decked ont in civic in Toledo. Heavily depenpride and shimmering fabrics, to celebrate Toledo'e dent on the motor industry based in nearby Detroit and enaissance.

They have come to mark a famed for its rigid and poor new phase in the history of industrial relations, this city industrial America. Pride hit industrial hottom in the and dominance in the 1960s 1980s harder than most. gave way to complacency in the 1970s, leading to a col-Competition from Japanese carmakers nearly lapse in the 1980s that was destroyed It. Resurrection conomic and emotional came, tronically, only when Now industrial America is Toledo adopted Japanese back with a new triumphalstyle management methods ism. After five years of averand the concept of industrial age economic growth at 3.5 teamwork - and in some per cent, employment is at a cases, not until local compa-

25-year high and exports are nies sold out to their Japaup 18 per cent in two years. nese competitors. Unemployment is so low It was a humbling experithat Toledo boasts there is ence for the erstwhile masnot an unemployed conters of the automotive world. struction worker within 250 It is from this miles".

With an almost audible eigh of relief, Toledo bas unAmerican shaken off the gloom and blueprint of despondency which so characterised the 1980s and early 1990s - and which marked tripartite the US psyche nationwide corporatism that until a mysterious moment in the run-up to the Novem-Toledo's new, ber election. The city and the country all-American have discardad what were protoundly unAmerican sen-

optimism has timents: fear, pessimism and self-doubt. They have regrown discovered optimism. It is the same sentiment

which makes administration officials in Washington qui-

Grey is beautiful

The experience of Toledo, Ohio, reflects the re-birth of America, says Patti Waldmeir

etly radiant: the sense that, For years, they fought the least for tha moment, all industrial invaders from Japan, stooping as low as physical attacks on Japanese is for the best in the best of all possible economic worlds. Growth is strong, inflation vehicles and citizens. In the low and the fundamentals end, they found themselves all but colonised.

US hudget deficit, despite the political rhetoric about Today, Japanese management methods reign in the need to balance the bud-Toledo, and in some plants, get, represents only 1.4 per Japanese managers stand cent of gross domestic prodalongside (or above) their US uct - balf the figure counterparts. Yet it is hard demanded of European to find a business leader - or Union countries hoping to be even a production line part of the single currency. worker - who does not hail

the change. Toledo industrialists admit that good luck and a more favourable exchange rate helped their recovery. They acknowledge that the renais-

sance may be threatened. once the cycle of motor industry growth turns downward. But they argue the lessons learned during the town's bout of selfexaminetion will mitigate the effects of a downturn. At New Mather Metals, Mr Ron Malcolm - president of this company which makes

stabiliser bars for car suspension systems is explaining Toledo's comehack strategy. His blue workshirt bears a white lozenge embroidered with his first name; next to him, a

Jepanese man stands in silence, identified only as "Watanabe". He is the representative of NHK Spring, the Japanese company which purchased Mather Metals in 1987 and renamed it New Mather,

Mr Malcohn'e tale strikes one as strangely unAmerican: the story of how a town - crippled by what in other countries would have been called class warfare mapped out a happy future of co-operation between management, labour and government. But everyooe agrees the key to Toledo's success was ending the war-

fare between management and labour. "Toledo had a reputation Mr Joe Tomasi, director of

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the Northwest Ohio Center for Labor Management. "In those days, if you walked through the plant, you didn't get a high-five from the employees, you got an obscene gesture."

The recession of the early 1930s finally put paid to all that. "We realised that, if we weren't going to get lt together together, we weren't going to get it together at all," he says. "The only way to save jobs was to become

partners in making it work." That is the approach which saved the Toledo Jeep plant, then owned hy American Motors and the oldest continuously operating motor plant in the US. Mr Bruce Baumbower, president of the local branch of the United Auto Workers union. explains how the new partnership was forged: "We were making rocker bars for \$5 each, and the company could outsource them for \$4 each. They offered us a chance to do the job cheaper than the outsourced company - or lose 140 jobs. In the end, we were making rocker bars for \$3 each. That turned around our relation-

ship with management." Chryeler subsequently bought Jeep from American Motors and today the Jeep plant is exporting vehicles to Japan. President Bill Clinton even sought to cash in on Jeep's success, visiting the plant during his recent campaign to drive the twomillionth vehicle off the assembly line.

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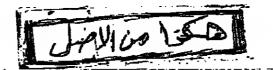
But says Mr Tomasi: "If we hadn't changed labour/ management attitudes, we wouldn't have a Jeep plant here today." It is the same story at New Mather Metals, and throughout Toledo. Management and labour

are not the sole proprietors of the city's comeback strategy: the third partner is government - as in the renovation of the city's station. Lucas County raised s special tax levy to help fund the Regional Growth Partner-

ship, Toledo's economic development agency. City and state offered tax incentives to attract investment. And it is from this basically unAmerican hlueprint of tripartite corporatism that Toledo's new, all-American optimism has grown.

The wheel has come full circle, from pride to despondency and back to pride. Toledoans are masters of the as a bad labour town," says universe once again. What an American feeling

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ow to win, how to

govern. How to

FINANCIAL TIMES TUESDAY DECEMBER 31 1996/WEDNESDAY JANUARY 1 1997

COMMENT & ANALYSIS

FINANCIAL TIMES

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Tuesday December 31 1996

Mr Clinton's global parish

The responsibilities of US global Annan, the new UN secretary leadership, never light, are particularly complex in the postcold war era. Mr Bill Clinton his discreet sponsor can do is enters his second term with a give him the tools for the job. new foreign policy team but with the conventional expectakans and central Africa is that tions that his mark on history. more preventive diplomacy is needed, sometimes backed hy whatever his personal inclinations, will be mostly determined use of force to avert genocide or by what he accomplishes outunmanageable refugee flows side his own country. Such intervention will seldom be credible without US involve-

Mr Warren Christopher, the outgoing secretary of state, is fond of saying that US foreign ment. There are welcome signs that Mrs Madeleine Albright policy should reflect American the incoming secretary of state, thinks in these terms, as does values. These he defines as damocracy, free markets, buman rights, and collective General John Shalikashvili, chairman of the joint chiefs of economic and military security: staff. laudable goals but easier to

define than to implement. It does not help that the cur-Global policeman rent mood of the US is inward-That should not - and, for domestic political reasons, will not - lead to the US assuming looking. That reflects a parochialism evident elsewhere in the world, but it matters more when the role of global policeman. you are trying to run the sole But it could generate a produc remaining superpower. There tive debate re-defining Amer are isolationist, even xenophoica's global interests beyond bic, tendencies on both left and those usually considered vital to right of the US political spec-trum. Mr Clinton, to his credit, national security. If the conse quence is fewer US troops in does not share these but they western Europe, where they are are strong enough to limit his less needed, and more on carefreedom of manoeuvre. fully designed assignment else-Much of the second term

where, then so be lt. agenda is predetermined by pol-Some old policies have yielded lcies already in train, and by meagre results and need reproblems which require continexamining, among them the ued management. These range from the expansion of Nato, so-called "dual containment" of Iraq and Iran. Saddam Hussein which will require ratification certainly needs containing, hut hy the US senate as well as preferably in ways that discrimcareful handling of Russia, to inate between him and his vic-Middle East, Balkan and Irisb tims. As for Iran, the effort to isolate it through trade sancpeace processes all threatened by intransigence and terrorism. tions risks rebounding on the US relations with a powerful US. Cuba, an insignificant real but prickly China will require threat these days, comes into constant attention. the same category. But above all, a president who

Modest wish-list

ropes should use his second But it is still possible to conterm to address the American struct a modest wish-list for the role in the world more consis president, starting with the tently than he did in the first international institutions which That does not require a rigid can he so helpful in sharing "Clinton doctrine", hut rather glohal hurdens. Mr Clinton the application of his subtle must explain to his countrymind and communicative skills. men, including the Republican The presidency remains a powmajority in Congress, that a erful "bully pulpit" against the world leader cannot afford to forces of parochialism, if the leave its dues to the UN and the occupant is prepared to use it World Bank unpaid. Mr Koli for that purpose.

reassure, how to be radical. These thoughts will be in constant collision in the mind of Tony Blair during the next few months. The electoral odds say that, by May at the latest, Mr general, was after all the preferred US candidate. The least Blair will be the first Labour leader for 18 years to enter 10 Downing Street. He promises Britain its first taste of modern Second, the lesson of the Bal social democracy. He can expect only one chance to get it right. You could forgive him for dis-

counting the general election outcome. Almost from the moment John Major's Conservatives began to divide over Europe after sterling's ejection from the exchange rate mechanism, Britain seems to have been taking for granted the prospect of a Labour government.

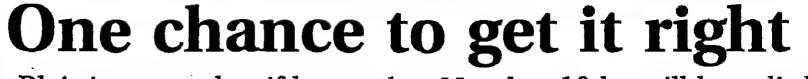
Expectation, though, is now edging towards reality. So the anestions multiply. The British are a cautious lot: much easier to dislike the Tories than to enthuse about the alternative. Mr Blair seems set to win, but what will he do then? Beneath the clatter of the campaign, he has to prepare for the realities of power. Mr Blair knows the score. Before the 1992 election, the then shadow employment secretary was asked what Labour should set as its priority if it won. The reply was unhesitating. Grand designs could wait. The real task was to govern competently.

He has moved on since then. Voters expect something more from a would-be prime minister than a promise not to behave like the neighbourbood delinquent. But he has not lost sight of the basic truth. However tough the election campaign, the important test will come in the transition from opposition to government. The prevailing political fashion

says 1996 has not been the best of years for Mr Blair. The leader lost some of his youthful shine. Not so long ago he he was every mother's favourite son-in-law. Now, apparently, older women are suspicious. There is said to be something wrong with his hairstyle. The adjective smarmy has gained common currency.

The Conservatives' controverstal "devil eyes" poster campaign over the summer re-awakened fears about New Labour's real intentions. Within the next few cific pledges, on class sizes in days this powerful, demonic schools or hospital waiting lists, tal and production. He is comfort-image will once again fill the related to the small change of able with the supply-sida eco-nation's advertising boardings. public spending. That was the nomics which will determine after the defeat in 1992. At the and, even then, success could

have been trouble There



Mr Blair is aware that if he reaches Number 10 he will have little time to adjust to the realities of power, says Philip Stephens



from the moment of taking office. no apology for huying the eco-To do otherwise was to be comic orthodoxy of the times. He accused of betrayal. Mr Blair has got his betrayals in first.

Labour's draft manifesto, published in the summer, was short prohity than the Conservatives. on bold promises. The few spe-Mr Blair's golden rule is to whether a nation prospers in the

likely to prevail. It is impossible to say what is an avowed admirer of the market economy. He likes to sound might eventually become of such tensions in government. But, for tougher on inflation and fiscal the present, they helle the His speeches are peppered with strength of the alliance. allusions to the mobility of capl-It was Mr Brown who rutb-

governmeot. He will think differ ently when it comes to making real cuts in real public services. Economics alone, however, will not decide the success or failure of a Labour administration. As Mr Major bas found to his cest. economic prosperity is a necessary but not a sufficient condition for political popolarity. And Mr Blair has anyway set himself a higher hurdle.

His promise to work with the grain of flexible markets has heen accompanied by a pledge to restore the nation's social fabric through the extension of educational opportunity and reform of the welfare state. Transforming the educational prospects of the unskilled, reform of welfare benefits and a sustained reduction in long-term unemployment will be neither cheap nor easy. Yet with out such changes. Mr Blair will have failed. A symmetry between economic efficiency and social cohesion lies at the heart of his political philosophy.

Europe will provide more immediate challenges. Decisions taken in the next few years will shape Britain's relationship with its continental neighbours for a generation.

Within weeks of the election, the new government will be preseuted with a treaty proposing another overhand of the European Union. The Labour lessier would find it easier to sign than Mr Major, Privately, Mr Blair has already identified the areas where he could strike a bargain with Britain's partners, But the national mood of Euroscepticism will make it hard to concede even a limited further pooling of sovereighty - the more so if the Conservatives oppose any treaty.

The issue of a single currency is more dangerous still. Labour seems certain to keep sterling out of the vanguard of monetary union. A Britain led by Mr Blair will join later only if he can build a cross-party coalition in favour. But standing aside will carry a price, both in terms of confidence in the financial markets and of relationships with other European governments.

At home, a parliament for Scotland, an assembly for Wales and reform of the House of Lords are all promised for the first legislative session of a Labour government. In reality, constitutiooal reform will depend on the parliawell depend on the extent to which Mr Blair is willing to

co-operate with Paddy Ashdown's

And a start on constitutional

change will throw up as many

questions as It answers. Once

committed to the principle of

radical reform of the nation's

other political institutions.

including the House of Commons.

from Northern Ireland to unrest

among the public sector unions

will crowd in. Events will allow

him precious little time to set his

If he wins, a dozen other issues

Liberal Democrats.

Grev is beautiful

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in 1947, more than a third of the

now that national boundaries were sometimes drawn in the wrong places. The present condition of Pakistan, for example, may lead some to question again the wisdom of partition. There were disappointments elsewhere. The wind of change which Mr Harold Macmillan saw sweeping through Africa at the start of the 1960s obscured the looming tribal conflicts and

empire.

200.000 citizens.

dominions. But the Falkland

Islands, Gibraltar, Anguilla and

the rest are little more than tiny

events in Nigeria and Uganda. Without bloodshed But, by and large, Britain has extricated itself skilfully, without bloodshed, and with good intent from its former dominions. In this respect, its last important act of decolonisation may be a great deal more troubling than many of the others.

in spite of the safeguards negotiated in the joint declaration with China, the handover of Hong Kong to a an avowedly anti-democratic regime will not be a comfortable experience. The process of disengagement

has also left only a few scars on Britain itself. Apart from the at ease with itself.

The sun sets

on Empire

One certain prediction can be trauma over Suez in 1956, the made for 1997. Half-a-century nation has reacted remarkably after the granting of indepensmoothly to the retreat from dence to the Indian subglohal economic and military continent, the transfer of Hong power. Its political and social Kong to China will see the sun institutions have survived more finally set on the British or less unscathed. Trading and investment patterns bave The old imperial power will retain a handful of far-flung adjusted remarkahly quickly to

now knows the foreign policy

the new political realities. Valuable network The Commonwealth is an

specks on a map which was once swathed in red. Together, institution easily maligned. But It still represents a valuable net such relics of a more glorious past speak for fewer than work of political, cultural and technical contacts between When the process of European Britain and more than 50 former decolonisation began in earnest colonies. Few former imperial powers have managed to remain

world's population lived in terrion such good terms with their tories ruled by the great powers erstwhile possessions. That said, decolonisation has of the 19th century. Now only a not been without a price for quarter of one per cent remain under foreign sovereignty, most Britain. Mr Dean Acheson's famons remark in 1962 that of them in Hong Kong or in the US dependency of Puerto Rico. Britain had lost an empire but had failed to find a role still has Looking back, Britain has a creditable record of disengage an uncomfortable resonance. ment. It is possible to argue The skill with which the nation retreated from its dominions has not been matched by comparable clarity in the search for a more appropriate niche on the world stage.

The refusal of politicians from all parties to scale back them pretensions has been a powerful contributory factor in Britain's failure to come to terms with its place in the European Union. A partnership with France and Germany has not seemed quite grand enough for a nation with the shallow roots of democracy in much of that continent, as such an illustrious past. can be seen from subsequent

The delusions re-awakened by Mr Margaret Thatcher's victory in the Falklands conflict further slowed the process of adjust

ment. To admit that Britannia no longer ruled the waves wat somehow to invite the charge of being unpatriotic.

particular mauling. Keating coined the memorable line that The self-deception has delayed allowing Fairfax to fall under a much-needed reappraisal of either Black or local media Britain's place in the world. magnate Kerry Packer would be Such an exercise need not he like choosing between a gloomy. As a still formidable thesaurus and a gorilla. regional power, it has much to According to Black, Keating offer. Its language, its culture, its inventiveness and the histor-ical ties of empire all have a "huffed and puffed, schemed, revised recent history and valuable contribution to make stormed around his office to the international community swearing vengeance on his enemies, but on his promises to Britain also needs, though, to be us sat inert as a suet pudding".

within the shadow cabinet. The offer of a referendum on Scottish devolution was handled carelessly. Harriet Harman's choice of a selective school for her son brought out all the Old Labour tensions, personal and political.

John Prescott, the deputy leader, warned Mr Blair against travelling too fast along the modernisation road. Robin Cook, the shadow foreign secretary, manages to remain supportive yet conveniently distant. It has not been hard to imagine the struggles to come in a Labour cahinet.

In reality, these were small setbacks. Mr Blair won the important battles. His personal grip is tighter than of any of his postwar predecessors - intentionally so. Mr Blair, who is still only 43, is a keen student of Harold Wilson's administration during tha

and white

Something would have been

had merely quietly shaken the

Black recently sold his 24 per

cent stake in the Fairfax chain,

after a long and ultimately

fruitless campaign for more

- very long - word, via the pages of Australia's Sydney

Globe and Mail newspapers.

flexible media ownership rules

But Black has now had the last

Morning Herald and Canada's

"Whatever the failings of

Canadian: British and American

noliticians." Black writes, "they

juvenility regularly plumbed by

John Keating, Australia's

never approach the depths of

Australian politicians."

former PM, comes in for

Australian dust from his feet

and moved on.

1960s. He will tell you that Wil-

which he does not expect to be able to deliver in government. Political commentators may crave hig ideas. He considers the voters to be realists. The manifesto had another pur-

pose. It changed the language of Labour by emphasising individual aspiration, responsibilities as well as rights and equality of opportunity rather than of ontcome. Traditionalists still argue about the meaning of socialism, but the party will fight the election on Mr Blair's brand of social democracy. His politics owe as much to this century's reforming Liberals - Lloyd George, Keynes

and Beveridge - as to Labour'e founding fathers. One of the commentators' favourite gripes is thet his move

little to choose between the two son faced a bost of pressures to main parties. But Mr Blair sees instincts, which favour ruling out make the wrong decisions almost this as a compliment. He makes any post-election increase in the

OBSERVER All in Black parry questions on the UK, Kinkel's thoughts on the Czech

Black says John Howard, the present PM, made no promises on Fairfax ownership and thus broke none. But Howard was sufficiently embarrassed by the issue that Black's lieutenant out of character if Conrad Black. Dan Colson had to be smnggled . the Canadian newspaper tycoon, into the garage of Howard's Sydney office building. "There were many scenes that were too farcical to be worthy of high

office-bolders in a serious country," Black claims. Nevertheless, "I, and we, leave Australia with nothing but good will". Oh really?

A slight kink

Klans Kinkel, who incurred the wrath of British Eurosceptics yesterday, is no stranger to controversy. He'a been in deep water with Bundesteg back-benchers for his widely perceived mishandling of relations with Iran and China. But why should the German foreign minister be accident prone? He is; after all, intelligent and engaging, with a well deserved reputation for honesty. His statement putting the forthcoming UK general election at the top of a list of "fateful decisions for Europe" in 1997 provides a clue. Numbered 705/96, it bears witness to Kinkel's unending desire to transmit his views to a wider public. But by the time his spokesman had appeared to

promise nothing in opposition harsh climate of international competition. The careful courtship of industry is not simply a pre-election ploy. The destruction of the belief that Labour is antihusiness is among the principal

priorities of a first term in office. ordon Brown, the shadow chancellor,

is a pivotal ally. The media spotlight often falls on differences between the two men. Mr Brown, pipped at the post by Mr Blair in 1994, still harbours bopes of leading the party.

In the autumn, be was reluctant to concede the offer of a referendum on a single currency. More recently, be bas championed the economic case for keeping open the party's remaining into the centre ground has left options on tax rates for the wealthy. Mr Blair's political

republic and the Dutch EU

Bonn'a fax machines, as the

come from his ministry this

year.

presidency had cranked across

706th and 707th press releases to

Brown was applauded for talking tough on inflation and promising tax cuts for the low paid. An earlier speech replacing the goal of an egalitarian society with the narrower aim of equality of opportunity raised scarcely a

party co

top rate of income tax, are more

ce in October, Mr

decentralising power, Mr Blair will find it bard to avoid more murmur of protest. No doubt the politics of economic orthodoxy will cause problems for Labour in government. Before the election, Mr Brown will oblige shadow cahinet colleagues to make still more "tough choices" as between public spending priorities. Beyond extra resources for the unemployed paid, there will be no own agenda. After so long in the

extra cash in his first Budget. wilderness, these may be chal-But the realities of fiscal auslenges to relish. No one doubts terity will still come as a shock Mr Blair's ambition for office. to many in the party. It is rela-Narrow political calculation will tively easy to make theoretical tell him the next 100 days or so are the most important of his choices after 18 years in opposition. No one gets hurt. Mr Blair political life. But if he is successful, it will be the 100 days after may be fond of saying it is harder to operate in opposition than in

trend predictions. Long's

predictions for 1997 in his

are based on his perusal of

journals, online databases,

statistical data and public

American Forecaster Almanac

newspapers, magazines, trade

that which really count. Financial Times

100 years ago

Grain Speculation in Germany Stettin, 30th Dec.- A general meeting, attended by every member of the Corn Exchange here today, unanimously resolved, as a protest against the new law prohibiting speculation in fixture, to absent themselves benceforward from the Corn

Exchange. Reuter. **Russian Railways** St. Petersburg, 29th Dec. The railway which is being constructed between Samarkand and Andijan, with branches in the direction of Tashkent and New Marghilan. will be completed in 1898. The Vistula line will become the property of the State from the beginning of 1896. A sum of 13.900,000 marks is to be applied during 1897 to the construction of State railways in Finland. Reuter

50 years ago

Coal Shortage in Portugal Many privately owned industrial concerns are likely to be seriously affected by the interruption of coal shipments from the United States caused by the strike. The gas and electricity works in Portugal are nevertheless thought to have sufficient supplies io tide them over until the "pipe-line" is refilled. Some delay is expected in the dalivery of numerous other products.

omnipresent predecessor bustle leaves little time for diplomatic niceties.

It's the time when every

hash of it. But at least one futurologist is good enough to apologise for getting it wrong. In Denver, Kim Long has just come out with his 14th annual compendium of

Kinkel, in short, seems the Amid all the usual stuff victim of his own hyperactivity. When not dictating statements country and rap music on their way out, men will grow he's busy criss-crossing the sideburns and goatees, younger world in an attempt to beat the people will lead a revival of the long distance travel record of his cocktail party, and there will be a boom in ocean cruises, poetry, Hans-Dietrich Genscher, All this parking meters that accept credit cards, wearing snowshoes, and professional miniature golf

surveys.

Some would say Kinkel'e - Long gives up on the higgest punishing schedule has belped guessing game of all. keep him young: he certainly His 1996 forecast rather doesn't look his 60 years. But the undershot the Dow Jones average; now he declines to make stock market speculations main winner must be Helmut Kohl, who is left pulling the main foreign policy strings and is therefore Klaus Kinkel's

strongest supporter.

prefers watching others make a

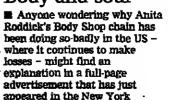
sale : on some of your favourite products, which are being

discontinued".

Broke but honest media cubby-hole decks itself out with predictions for the new year. Rather than pretend to the status of Nostradamus, Observer

for 1997. "No one can do it," he

At last - an bonest broker. Body and soul Roddick's Body Shop chain has been doing so badly in the US -



Times. It announces a half-price



FINANCIAL TIMES

Tuesday December 31 1996/Wednesday January 1 1997

Italy announces incentives for purchasers of new cars

By Robert Graham in Rome

Italy's centre-left government yesterday unexpectedly introduced incentives for the purchase of new cars, as part of a package of measures to stimu-late the economy.

The scheme covers the next nine months. Owners of cars over 10 years old who have had the vehicle for et least six months will receive a discount when trading it in for a new model. The government will then reimburse producers for giving the discount. incentive The

was announced alongside fiscal measures designed to raise L4,305bn (\$2.81bn) as part of the 1997 budget. Mr Romano Prodi, the prime minister, said his eight-month-old govern-

Citic stake

Continued from Page 1

ment was entering a new phase with the emphasis on fighting unemployment and promoting economic growth. The decision to introduce a stimulus to Italy's depressed domestic car market came as a processed meats like salami. surprise even though the industry had been lobbying for this since September. The government has been against the

idea, except as part of a Eurocountry. pean Union initiative. Fiat, which accounts for 45 per cent of the domestic car market, saw its abares rise L112 to L4.340 as news leaked that a decision was imminent. For new vehicles up to cent. 1,300 cc, the car purchase dis-

count will be a maximum of L1.5m. For larger cars the maximum will be L3m. Other measures to encour-

Yung raises UK politicians unite to hit

aga faster growth include a neutral both on inflation and reduction in value added tax for the taxpayer. He estimated from 19 to 10 per cent on resithe effect on inflation would be dential property repairs, and a 0.02 per cent. The bulk of the VAT cut from 16 to 10 per cent funds will come from obliging on meat, meat products and producers of oils, alcohol, methane gas and electricity to At the same time, employers accelerate their excise duty will be able to benefit from selective tax breaks to ensure Petrol prices will remain that labour costs are cheaper unchanged but the temporary tax of L22 per litre, introduced

in the depressed south of the last year to support Italian The overall cost of these troops in Bosnia, will remain measures will be L1,787bn. The in force. Cigarette prices will economy is expected to grow also go up, raising some 1.2 per cent next year against L500bn, but this price increase the hudget's projection of 2 per will not take effect until the end of February. About L500bn The fiscal measures to raise will be raised by a promised L4,305hn were in line with

crack-down on VAT evasion in expectations. Mr Vincenzo the scrap metal business. Visco, the finance minister.

said they would generally be

THE LEX COLUMN Red capitalism

worse. From their point of view.

separating insurance from Provi-

dian's sexier banking and credit

card side makes powerful sense.

FTSE Eurotrack 200:

Chic Pacific

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land Barly locien

The year's biggest Christmas resent has surely been bagged by Mr Larry Yung, chairman of Hong Kong conglomerate Citic Pacific. In e deal that puts the capitalist west into the shade, Mr Yung and his enior managers have been allowed to buy 15% per cent of Citic from its Chinese parent company at a 24 per cent discount to the market price. That leaves Mr Yung, who gets the bulk of the shares, sitting on an immediate profit of more than HK\$3bn (\$388.1m).

Citic's description of this arrangement as an incentive scheme is ludicrous, since the managers are getting the rewards upfront without having to jump any performance hurdles. Mr Yung is, in any case, already a substantial investor with 5 per cent - in Citic and has plenty of options to hone his motivation. But since Citic's share price has risen tenfold in the past six years under his guidance, other shareholders should probably welcome the increase in his personal stake.

That still leaves the question of why the Chinese are selling out at this big a discount. They probably need the money for their own projects and were unable or unwilling to place such a large stake in the market. The only loser, then, would appear to be the Chinese taxpayer. But Citic could suffer too. Its near-100 per cent premium to net asset value is based on the fact that its unrivalled connections on the Chinese mainland have secured it a stream of lucrative investment opportunities there. Whether Beiing, having nearly halved its stake to 26% per cent, will be as keen to supply such goodies in future remains to be seen.

UK markets

Which large European stock mar-ket matched Wall Street's When a Dutch insurer spleshes 25 per cent total return in 1996. making its case on the grounds of after adjusting for currency? And earnings-enhancement, scepticism which bond market enjoyed the highest return after Italy, again in looks in order. Nonetheless, the common currencies? The surprising logic of Aegon's acquisition of Provdian's insurance businesses is real, answer in both cases is the UK. Conventional wisdom has it that thanks to the good match of Aegoo's existing US businesses British investors who stayed home with Providian's. There should be in 1996 missed out on raging bull Still, it is just as well. At around than half Wall Street's 23 per cent 10 times last year's earnings, the purchase price may not sound extravagant. But when earnings are euphoria over European monetary growing as slowly as in Providian's te in co

two phrases: common currencies and total return. Add in sterling's rise - a 9 per cent appreciation versus the dollar in 1996 - and UK equities rose 21 per cent in dollar terms. Take account of Britain's higher yields (nearly 4 per cent compared with 2 in the US) and the markets come out neck and neck. There is a similar story with bonds; high yields and a rising pound produced a 17 per cent total return. Looking to 1997, high yields could again be good for UK markets. Not

Carrying the

nation's goods

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only will they boost total returns; there is scope for them to fall, so generating capital gains ~ somathing unlikely in most other mar-kets. The strong pound is more of a mixed signal; though some further appreciation could be in store. this will increasingly take its toll on corporate earnings. Nevertheless, UK investors may again do well to stay

More intriguing qoestions sur-UK takeovers

round the role of Vereniging Aegon, So far as it goes, there is nothing the quasi-trust which controls wrong with Mr Alistair Defriez's Aegon and effectively renders it weekend call for more upfront dispnaccountable. The Vereniging is selling a big chunk of its stake to closure of advisers' share purchases Aegon, which will then pass it to in British takeover battles. But a sufficient response to the problems Providian shareholders as part of highlighted by the Northern Elec-trie debacle it is not. the deal. The Vereniging will then buy shares in the market to get its

Certainly, the Takeover Panel director-general is right that prompt disclosure of any advisers' share purchases is needed. But that alone does not deal with the real problem, which is "friends" being permitted to come to the aid of target companies. Such friends may not be directly financially rewarded. for their assistance. But the risk of favours later on, ultimately at the expense of the target's shareholders, is too great to be ignored. After all, most friends have their own shareholders' interests to think about. So pure altruism is unlikely to explain their actions.

Mr Defriez's response - that banning friendly assistance could just drive it underground - is a legitimate worry, but not an argument for taking no action. Of course, companies' friends could discreetly break the rules. But they would be et constant risk of being caught out markets elsewhere. After all, UK by the other side - if nothing else, equities rose only 11 per cent, less quite an embarrassment. Moreover, It would still be an improvement if rise. And gilts were flat; none of the changing the rules made the practice rarer even if it failed to stamp union which boosted fringe bond it out. So Mr Defriez should propose

at German foreign minister driven by investors' attraction to the company's mainland | By David Wighton in London projects and its strong connecand Peter Norman in Bonn

tions in China, Reaction was mixed. "It shows management is putting their money where their mouth is," said Mr Hatim Hoosenally , an analyst at JP Morgan in Hong Kong. Others, however, expressed reservations about the scheme. election. unprecedented in Hong Kong.

They said a low price was being paid for the stake and pointed to uncertainties ebout the terms of and the reasons for the sale. Citic Pecific said relations

with its parent would be unaffected, even though Citic Hong Kong'a etake will fall from 42 per cent to 26.5 per cent.

Army fails to back Milosevic

Continued from Page 1

be an attempt by the army

Kinkel advice to British voters British politicians of all parties yesterday criticised remarks on EU prompts

hy Mr Klaus Kinkel, the German foreign minister, suggesting that the British people vote for further European integration in oext year's general

Mr Kinkel's comments, given in a new year message to a German magazine, prompted accusations that he was trying to meddle in the affairs of another country. Mr Paddy Ashdown, the pro-

European leader of the Liberal aims Democratic party, attacked the remarks as "unhelpful" and "unwise", while an official at the main opposition Labour party said it was "up to the British people to choose their next government".

Taken eback by the reaction, German foreign ministry offi-cials insisted that Mr Kinkel had not been trying to inter-fere in UK politics hut was integration.

'meddling' claim

in next June'e conference in Amsterdam where crucial decisions will be taken on reform-

ing EU institutions, But Eurosceptics in the ruling Conservative party said the comments showed that the UK's EU partners were hoping for a Labour election victory to further their integrationist

An election must take place by mid-May. Among others, Dutch leaders have made it clear they are waiting for a change of government in the hope of obtaining UK agreement to push through reforms. In yesterday's statemeot, Mr

calls for a depreciation of the

franc, saying it was no longer

overvalued against any Euro-

pean currency. His comments

followed calls for depreciation

or devaluation from Mr Valéry

Giscard d'Estaing, the former

French president, and two

members of the bank'e mone-

Recent weeks have also brought calls from the busi-

ness community for controver-

sial measures to instill greater

flexibility in the labour mar-

ket. Mr Jean Gandois, head of

tary council.

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12 GMT, Temperatures maximum for day. Forecasts by Metal Consult of the Netherlanda

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Wind speed in KPf

FT WEATHER GUIDE

Kinkel called on Britain to clarify its position on Europe and commit Itself to further

Mr Kinket said that "important foreign policy develop-ments lie ahead for Europe and Germany" next year, and put the UK general election at the top of the list. He stressed the importance

World Stocks, Page 26

of current efforts to reform EU decision-making and reduce individual countries' powers of veto.

"In the EU we need decisionmaking by majority, effective organisational structures, a foreign and security policy expressed with one voice, and progress in home and legal affairs which citizens can identify with," Mr Kinkel said.

Although such moves are bitterly opposed by Britain's Conservative government, the German foreign ministry insisted Mr Kinkel was not expressing any preference for opposition parties more symplenty of scope for cost-cutting. pathetic to Europe.

Mr Alistair Darling, the Labour party's spokesman on economic affairs, said the remarks supported Labour's

stake back to the original size. This curious arrangement need not disadvantage Aegon's other shareholders; conceivably, it could even benefit them. Everything

depends on the nitty-gritty of the transactions, Bot to dispel any doubts, Aegoo would have been wiser to have taken the really fair route and offer the buy-back to all shareholders at the same price.

IOLCEE OUT OF Serbia's political turmoil. Protests hegan six weeks ago against the cancellation of local election results which gave victory to opposition parties. French jobless rate hits post-war high

Yesterday, 5,000 university students tried to march across the Sava River bridge but Continued from Page 1 were blocked by police. Later, tens of thousands of people backing Zajedno (Together), the opposition coalition, cabinet meets on Friday to dismassed in Republic Square. cuss the replacement or re-The army helped Mr Milosavic crush demonstrations in 1991, but western observers in

Belgrade said it was far from clear if the army would support him this time. The Yugoslav army has been

wavering in its determination to maintain the present franc/ unhappy for some time at the D-Mark exchange rate. fall in its status relative to Claude Trichet, governor of Serbia's numerous and wellthe Bank of France, rejected equipped police forces.

Europe today

mereiv tance of Britain's ettitude in clear decision on its European negotiations on the future direction of the European Europe Europe needs Britain," Union. These talks culminate he said.

policy change is planned. The

appointment of two of the nine

The names chosen will he

closely scrutinised for any hint

that the government might be

Earlier this month, Mr Jean-

HIGH

monetary council members.

The co policy. Britain belongs to

its case from the ceotre of Europe, not from the sidelines.

Defence of euro, Page 2

the Patronat, the employers'

federation, said the "ect of taking people on" chould be

With a number of big French

companies restructuring.

many analysts expect more

had news on unemployment

next year, in spite of the gov-

ernment's claim to have made

joh creation its top priority.

ABN-Amro Hoare Govett

believes unemployment could

hit 13 per cent in the spring,

although it should subside

later in the year".

exempted from formalities.

s no han shareholders could have done

Aegon/Providian

out \$3.5bn on some US business

gain either. Certainly, Providian crossed the English Channel.

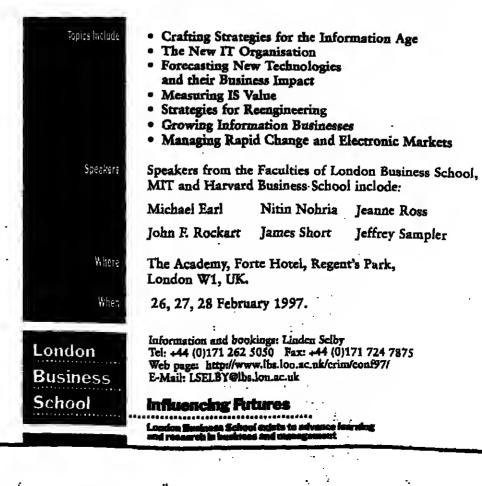
oot, the full panel should consider The conundrum is explained by overruling him again.



Annual Conference Transforming the IT function

The Information Technology Function faces great pressure for change both io the near future aod in the long term.

The annual conference of the Centre for Research in Information Management (CRIM) provides ideas, solutions and strategies for IT executives who are managing the transition, with conclusions drawn from world-wide research presected by world class speakers.



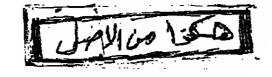
Snow showers are expected in England and Ireland but Scotland will be mainly dry with sunny spells. The Benelux and Germany will have sunny periods. France will have sunny spells with occasional snow showers in the extreme north-west Snow is expected over high ground in Spain and there will be rain elsewhere. Most of Portugal will have sunny periods but there will be chowers in the south. Northern italy will have snow but there will be rain in the south. The Balkans will have e mixture of sun and cloud with show showers. Northern Greece and western Turkey will have rain.

Five-day forecast

An easterly to north-easterly flow will be maintained over western Europe as high pressure persists over the British Isles. Occasional snow is expected during the week. Low pressure areas with associated fronts will cause rain and showers in southern Europe.

TODAY'S	TRACKAL	a Lema									
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FINANCIAL TIMES COMPANIES & MARKETS PARK STEEL



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INANCIAL TIMES LIMITED 1996 Tuesday December 31 1996/Wednesday January 1 1997

IN BRIEF

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Repsol rump to be sold in spring

Repsol, the Spanish oil, gas and chemicals conglomerate which was the first of Spain's big state enterprises to tap the markets, will be fully privatised early next year when the government sells its remaining 10 per cent stake in the group. Page 12

China names banks for currency trading China identified four Shanghai-based international banks which would be anthorised to engage in local currency business, opening the way for greater foreign involvement in its hanking sector. Page 12

Northern Electric recommends bid Northern Electric, the north-east of Englandbased utility, finally recommended that shareholders accept e bostile £782m (\$1.3bn) bid from CalEnergy, the US power group, ending one of the most finely-balanced of recent takeover tussles. Page 13

Lonrho demorger plans delayed Lonrho's plans to demorge its African trading arm from its mining interests have been delayed by the need to sell the Princess hotel chain. But the demerger's critics claim the European Commission's ban on Anglo-American voting its 28 per cent stake in Lonrho during an inquiry into the two companies' control of the world platinum market, is holding up the deal. Page 13

and a second second	Companies in t	his issue		lants su
)	ABNAmro Hoare Gove			towards
	AT&T	3 Lazard Bros		
En la companya da la		13, 1 Liberty Bancorp	12	sell-off
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	American Airlines	2 MCł	3	By David Owen in Paris
	Banamex	3 Mellon Bank	12	
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	Bank Austria	2 North West Life	3	with its own capital
	British Telecom	4 Northern Electric	13	important step toward year's partial privatiss
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(Annual Annual Annua	Cegetel	4 Peugeot Citroën	2	(\$4.76bn), comprisin
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	Cook (William)	nopour	12 12	earlier this year that t
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1	Commodities prices	16 Managed funds service	17-19	the group, with a maxim
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Aegon buys Providian operation

Dutch insurance group's shares rise 11% after \$3.5bn US acquisition

By Gordon Cramb in The Hague and Lisa Bransten in New York

Shares in Aegon, the Dutch insurance group, shot up 11 per cent yesterday after it announced e \$3.5bn (£2bn) equisition. The purchase of the insur-

ance operations of Providian, a quoted US company, will make Aegon the biggest insurerin the Netherlands and lift it from 17th to 12th among listed life assurers worldwide. Providian plans to focus on

its consumer lending business. The deal caps a year of dra- s Midwest retail bank.

matic consolidation in western increase Aegon assets by a fiftb, ranking it above Nat-lonale-Nederlanden, the insurinsurance markets, with merger eccords between Axa and UAP in France, and Royal and Sun Alliance in the UK. ance side of ING, the financial The purchase is the biggest group which has long-been the among a flurry of high value Dutcb insurance market

transactions in the Dutch financial sector. Before Christ-Mr Tom Rosencrants, insurmas, Fortia, a rival incurer, concluded the Fl 2.5bn (£850m) ance analyst at Robertson Humphrey in Atlanta, said that while the merger would takeover of MeesPierson, the Amsterdam merchant bank. double the size of Aegon's US operations, the fragmented nature of the US life sector MeesPierson was sold by ABN Amro, the country's biggest meant it would still have less hanking group, which last month agreed to pay \$1.95bn than 1 per cent of the market, for Standard Federal Bancorp, Providian'e operations "are

Yesterday'e deel will interested in acquiring the whole business", he said. As a result, Aegon won it for a low multiple of abont nine times projected 1996 earnings.

Acclaim for the intricately funded deal left Aegon shares Fl 10.90 higher in Amsterdam et FJ 110.10.

Aegon is paying \$2.62bn, or \$28 per share, in a mixture of new shares and an 8 per cent tranche of its equity repurchased from Vereniging Aegon, its controlling association. This will follow the separate spin off of Providian Bancorp, the savings and so diverse few people were credit side of the Louisville,

Kentucky-based combine The deal includes busin marketing individual life, accident, health and retiremen cover, end a property and casualty side,

Mr Kees Storm, Aegon chair man, said the deal would be immediately earnings enhanc ing on completion next year.

Mr Lying Bailey, Providian chairman, will join Aegon's US board. By early afternoon Providion

sbares, which had recently shown strong gains, were off \$1'4 to trade at \$51%.

Details, Page 12, Lex, Page 10

poised for \$2.8bn merger By Richard Tomkins n New York The troubled history of the

New York

utilities

Long Island Lighting Com pany, the quoted US utility tbat charges America's highest electricity rates, looks set to end in a \$2.8bn (£1.67bn)

merger with the neighbouring Brooklyn Union Gas Company The companies said they had agreed to a stock swap which will see Lilco absorbed into a so-far unnamed company. The deal values Lilco at \$23 a ehare. If the merger wins the neces-

sary regulatory approval it will end a saga that at one stage brought a proposal to take Lilco into public ownership - a rare example, possibly unprecedented in the US, of a state takeover bid.

Lilco's electricity rates are about double the US average because the company has more than \$5bn of debt incurred in building the Shoreham nuclear power plant, which never opened because of public con-

cerns about safety. Late in 1994, Mr Mario Cuomo, then governor of New York State, launched a \$2.53bn (£1.51bn) takeover bid for the company with the aim of cutting its electricity rates. He said state ownership woold save the company \$250m (£149.70m) a year because tt would no longer have to pay taxes or dividends.

The state's bid. valuing Lilco at \$21.50 a share, failed when Mr Cuomo, a Democrat, lost an election to Mr George Pataki, a Republican. Mr Pataki threw out the scheme.

The proposed merger with Existing cash generation and

Brooklyn Union Gas Company, known as Bug, is likely to win

France Télécom takes step

today be company al in an ards next sation of perator. have inj-FFr25bn ing 1bn nal value

ter, said the proffered to of probahould be Though t subse this sugf shares tranche



French telecoms minister François Fillon says the proportion of £37m to group operating prof enable the group to fund that two companies will be able to capital offered to investors should be 'about 20 per cent'

Crucible plans expansion in **Asian markets**

By Tim Burt

Morgan Crucible, the UK engineering and speciality materials group, plans to eccelerate its international expansion with a series of joint ven-tures and bolt-on acquisitions in Asia and the Pacific Rim.

The group, one of the world's largest manufacturers of thermal ceramics and speciality carbons, is expected shortly to announce a joint venture in Jepan and a further two in China.

Mr Bruce Farmer, chief executive, believes sales in the region could outstrip those in continental Europe, where Morgan Crucible reported profits of £22.4m on turnover of £174.7m last year.

He is also considering spending np to £100m on acquisi- joint ventures. tions, particularly in thermal ceramics, which contributed borrowing facilities would broad approval because the

Morgan Crucible is capital-

ised at almost £990m. This year mixed demand in continental Europe is expected to hold pre-tax profits to £100m-£103m (£85m) on sales of almost £920m

Some industry analysts believe weak sales in countries such as France and Germany have persuaded Morgan Cruci ble to increase its presence in emerging markets. The group is also cootem-

plating further investment in eastern Europe, where it manufactures carbons in Hungary and the Czech Republic, Although It is placing

by the disposal of eight non-

this month.

improved.

emphasis on carbons and ceramics, Mr Farmer said it would also like to establish a speciality chemicals business in China, where it has four

its of £101.5m in 1995. "The programme without coming to share overheads. The compa-

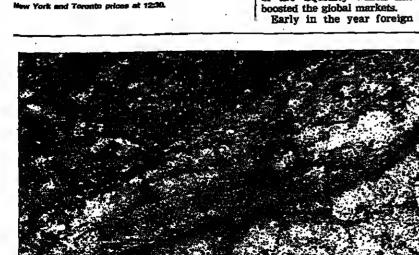
Group now has own share capital of FFr25bn

telecom

Chief price changes yesterday

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	LONDON grance) HONG KONG (FICH) We all worry about Wall Street, but is Tokyo more vulnerable? Wisses Nisses but is Tokyo more vulnerable? Hensies from 120 + 20 Pricetie 128 + 0.16 Lanks Tost 1575 + 225 Stam Starg 1.11 + 0.20 Minutes Tost 1575 + 225 Stam Starg 1.11 + 0.20 Minutes Tost 1575 + 225 Stam Starg 0.48 + 0.07
* *	UND Eng Pub 2100 + 250 Fails ket in 1996. The Topix is down Windbard 2110 + 25 Sanight int 1.20 - 0.15 7 per cent and the Second Section Index by 12 per cent, reflecting the gloom in the Windbard 12.0 + 22 Sanight int 1.20 - 0.25 10 Index by 12 per cent, reflecting the gloom in the
	Transpon 30.50 + 1.65 Interfie 77 + 7 domestic second-liners. Transpin 10.75 + 1.75 Interfie 107.0 + 9.5 In dollars, the Topix has 17 Weilin Dandae Bancp B 22.75 - 2.00 Nam Sang has 50.0 + 6.5 Dandae Bancp B 22.75 - 2.00 Nam Sang has 130 + 12 formed Wall Street by some 32 PARES (FFr.) Fails Stmai Super 154 + 14 per cent in 1996 - curious Risees 168.5 + 8.1 Ste Sri Tani 30.50 - 325 when Japan provided so much of the liquidity which has
	New York and Toronto prices at 1230. boosted the global markets.

	990	+	18	In financiel
k	472.8		8.8	markets trouble
	368.4	٠	8,4	
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				where it ie
	579	-	11	unexpected.
DE)				Remember that
				in 1987 Mr
	562	٠	68	
	- 348		25	George Soros
	556	+	57	was not alone
				in expecting the crash to take
1	939	-	16	place in Tokyo - it actually
	3800		200	happened on Wall Street. Now
Sek	965	-	55	
10	(1063)			we all worry about Wall Street,
				but is Tokyo more vulnerable?
	4.87		0.72	At any rate, the Japanese
	1.28		0.16	equity market has been the
	1,11		0.20	worst-performing leading mar-
	0,49	+	0,07	
				ket in 1996. The Topix is down
	1.20		0.15	7 per cent and the Second Sec-
_	2.00	-	0.25	tion Index by 12 per cent,
				reflecting the gloom in the
	77		7	domestic second-liners.
	107.0	÷	9.5	In dollars, the Topix has 17
	60.0	I	6.5	
	139	1	12	per cent. Tokyo underper-
•	154	1	14	formed Wall Street by some 32
				per cent in 1996 - curious
	30.50	-	3.25	when Japan provided so much



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e shares general policies and orientafor the meet its sbn from on could April, it e date mid-June The govnised to

av's new represen-

tion comply with the govern-ment's wishes. A state delegation will also be established to "monitor the economic activity and financial management" of subsidiaries. The planned public offering of the French government's olding in rimum of for 1997 of FFr27bn. reserved

the government an opportunity to get its privetisation drive back on course after a inted to number of higb-profile set- charges on local calls.

investors were willing to punt on the possibility of a cyclical recovery in Japan, to the tune

of net inflows of \$45bn (£27bn)

to the Tokyo stock market in

the first six months. But since

then the inflows have collapsed, and indeed have turned

negative in one or two months.

Without the prospect of for-

eign buying - there may even

be some disillusioned selling -

the Tokyo market has begun

to look panicky on some days.

speculetive stock market,

without the support of income

(even now, the everage divi-

dend yield is only about 0.8 per

cent). True, returns on compet-

itive investment assets in

Japan are also tiny. But equi-

ties must have the reasonable

ł

Tokyo has become the prime

bolt-on route is the way we the market, he added. riced at ensure that the company's backs, notably this month's would go, and we will see two suspension of the privatisaor three deals in the first quartion of Thomson, the electronter of 1997," Mr Farmer said. The move is part of e stratics group. Current bank valuations of egy to exploit growing demand

France Télécom range from in emerging markets for ther-FFr100bn to FFr200bn. The mal ceramics, which are used wide range is partly because mainly for fire insulation in the eutomotive, chemical and details have yet to be agreed petrochemical industries. should provide the vast bulk on interconnection charges for Mr Farmer described that new operatore when the expected privatisation receipts French telecoms market is market - worth an estimated opened to competition in 1998. £1.1bn e year - as highly frag-The sale should also give If France Télécom's proposals mented and ripe for consolida tion. "There is a lot of opportuare adopted, new entrants to the market would be faced hity for mopping up and we believe we have the potential

with high interconnection

Barry Riley Time for the Tokyo stock market's seven-year hitch

to double in size."

prospect of capital gains to returns have declined to 2 or 3 sustain them. When, however, per cent, a long way below the the market reached modestly higher levels in the year it was haps 5.5 per cent. The days seen to be capped by poten- when Japanese companies tially vast insurance. Japan is could regard the cost of equity buried in debt but starved of as being epproximately zero

The Tokyo market has begun to look panicky on some days

equity which is required, not have gone. There are moves to least, to recapitalise the finanencourage investment institutions, including pension funds, cial system and finance privatisations. But capital can only be attracted by proper rewards. In resorting to a policy of

ultra-low interest rates the tions of domestic equities. Japanese government is threatening a pension fund disaster. Recent pension fund hy its inverse relationship

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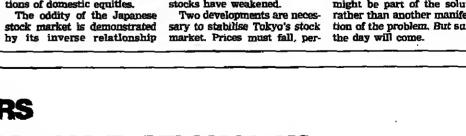
with the bond market. In most countries stock prices move in actuarial requirement of perparallel with bond prices, albeit with a lag. This ls because there is e yield relationship between bonds and equities. In the US, the fall in bond yields since the summer has underpinned the stock market's autumnal strength.

But in Japan equities are not bought for yield, so the argument becomes that when bond yields rise (ie bond prices fall) - signalling anticipated eco-nomic recovery - the stock to pursue opportunities market rises. Lately, bond abroad. But that will further yields heve fallen, economic expose the unattractive valuafears have intensified and stocks have weakened.

haps sharply, to establish a base from which they can move up. Secondly, companies must pay out worthwhile dividends to establish e standard of comparison with domestic bonds and overseas equities.

But such a shake-out would once again threaten Jepanese banks and life companies with financial catastrophe. The Jap anese culture does not encourage a swift resolution of conflicts. That is why Jepan's financial crisis has been dragging on for seven years - since the Nikkei Average hit 39,000,

twice today's level. The crisis is scarcely close to resolution, except that the burden ie gradually being transferred from the private to the public sector. We may not be very close to an acceptance by the Japanese authorities that a stockmarket crash might be part of the solution rather than another manifesta tion of the problem. But surely



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S MONDIAL ASSISTANCE ALL THE HELP YOU'LL SYEE HEET

nies said they expected the The balance sheet is expecmerger to produce savings of ted to be strengthened in 1997 \$1bn over 10 years.

Bug also sees the opportu-

core engineering businesses nity to offer natural gas serwhich were due to be floated vices to Lilco's 1.1m custom ers. Gas services are relatively undeveloped on Long Island. Although the £40m offer was The merger is the latest in a string of deals between US postponed following weakening demand for new issues. Mr electricity utilities and gas Farmer said the sale would proceed when conditions companies, spurred by the deregulation of the US electric-The group, which has not lty market. Electricity comparuled out a trade sale or mannies, fearful of increased competition, are girding up to

agement buy-out, expects gearing to fall from 42 per cent to become "full service" energy 35 per cent once the transacsuppliers offering e wider tion has been completed. range of products.

COMPANIES AND FINANCE: INTERNATIONAL

Spring sale planned for rump of Repsol

By Tom Burns in Machiel

12

Repsol, the Spanish oil, gas equity in Telefonica. The and chemicals conglomerate Spain's big state enterprises Pta600bn. to tap the markets, will be year when the government

sells its remaining 10 per cent stake in the group. The disposal, which is ernment that could realise worth some Pta150bn more than Pta1,000bn.

(\$1.1bn) at current market March or April and will foi- stake in Endesa, the leading

China looks

low the sale in February of domestic electricity group, was 12 times oversubscribed the Telefonica disposal for it government equity in the 21 per cent of state-owned to about 50 per cent, and it in the UK and eight times in will account for 60 per cent conglomerate and the addicould also sett its remaining sale of the telecoms group is 25 per cent in Argentaria. which was the first of expected to be worth about the banking group.

Repsol ushered in the pri-The two placements in the vatisation process in Spain fully privetised early next first balf of the year will in 1989 by placing 24 per cent spearhead an ambitious pri- of its equity on the market cent of the shares in Februvatisation programme drawn and it has consistently been ary's disposal and the ratio up by the centre-right govinternational institutions. When the state reduced its est in the stock market

Late in 1997 the state is holding from 21 per cent to among domestic savers. prices, is scheduled for due to reduce its 66 per cent 10 per cent in February, the

of the total offer. the US.

Yung tightens grip on Citic's reins

The government is expected to weight the forthcomportfolio company which ing issue towards the domestic retail tranche. Small has appointed Goldman investors were offered 50 per Sachs of the US, Banco Bilbao Vizcaya and Banco Sane favoured blue-chip among is now likely to be increased global co-ordinators for the to reflect the growing interdisposal.

The US bank and BBV, which is a significant Repsol The bias towards the retail ahareholder, have heen

tion of Santander Invest-

Sepi, the state's industrial ment, the merchant banking unit of the Santander group, controls the Repsol stock, underlines the government's intention of aiming the sale towards the home market. Repsol reported attributtander Investment joint able net profits for the January-September period of Pta85.9bn, down 5.6 per cent on the same stage in 1995.

The reduced sarnings were due to sharply lower profits issue, which raised Pta140bn, tranche is a key feature of involved in all the sales of from its chemicals division.

INTERNATIONAL NEWS DIGEST **Banc One to buy** Liberty Bancorp

Banc One has agreed to buy Liberty Bancorp. an Oklahoma-based bank, in a merger which values Liberty Bancorp at about \$546m. Under the agreement, Liberty Bancorp shareholders will receive 1.175 Banc One shares for each Liberty Bancorp share, Banc One, which has assets of \$98bn, already operates Bank One, Oklohoma, with assets of about \$600m. Liberty Bancorp operates 29 banking offices in Oklahoma City and Tulsa. After the merger, Banc One will control the largest bank in Oklahoma City and one of the top three in the state. "This is an important affiliation for us in that our stated objective is to be one of the top three banks in the markets we serve," said Mr John McCoy, chairman and chief executive officer of Banc One.

Tracy Corrigan, New York

valued at an estimated \$200m. Buck provides pension, health and welfare actuarial services and human resources consulting and administrative services to some 5,000 clients, and reported revences of \$197m in the year to March 31 1996.

The acquisition is the latest step in Mellon's plan to provide a broad range of financial services for corporate Tracy Corrigor

Norwegian food and drinks group, yesterday agreed to sell their jointly-owned Norwegian brewer Hansa Bryggeri for NKr410m (\$63.6m) to a group of Norwegian institutional investors. The two parent companies were authorities as a condition for approval of the merger last year of Pripps, previously owned by Volvo, and Orkla's tingnes

The new owners, led by insurers Storehrand and Norske Liv and Christiania Bank, intend eventually to float Hansa on the Oslo bourse. Their acquisition must first be approved by Coca-Cola, which has a franchise agreement vith Hansa. Hugh Carnegy, Stockholm

Elektrim, a Warsaw-listed company, yesterday agreed to pay 7.8m zlotys (\$2.72m) for a 75 per cent share in Emit, a local electrical machinery producer. Elektrim has also pledged to invest 10m zlotys in the company over the next four years. The sale is one of the last to be approved by Mr Wieslaw Kaczmarek, who leaves his privatisation portfolio at the newly established treasury and takes over as economy minister at the beginning of the new year. Elektrim is the bourse's largest non-bank company. It has a market value of \$620m and is trading on a price earnings ratio of 45.5, three times the average for the market's 83 stocks which are worth a total of \$8.5bn. Christopher Bobinski, Warsaw

Telkom set to raise prices

Telkom, the Indonesian domestic telecoms carrier, is poised to raise some of its call rates from January 1 after the government said yesterday the average tariffs for domestic telephone services would be increased by 2,64 per cent in 1997.

Indosat, the international telecoms service provider, and Satelindo, the privately-owned satellite telecoms ompany, will cut international call rates to more than

overseas Buy pleases for funds to market but build roads poses some By Tony Walker in Beijing

China will seek \$6.5bn in foreign investment over the next five years to upgrade its national highways. A large proportion of these funds are is expected to come from overseas stock markets following the successful listing in Hong Kong last month of Anhni Expressway.

China's announcement that it would step up capital raising abroad for roeds coincides with approval by the regulatory antborities for the listing on overseas markets of 38 companies, including three expressway corporations.

Mr Zhang Wensheng, director of the economic planning section of the Ministry of Communications, seid overseas markets would provide a "new channel" for funding highway construction.

An estimated \$65hn is needed to finance China's highways to 2000 under the current Five-Year Plan. Central and local governments are expected to contribute about 75 per cent with foreign investors accounting for at least 10 per cent of the shortfall.

Investment in toll roads is proving popular among foreign investors because of relatively low construction costs and tates of return on investment of 15-20 per cent. China's new batch of comto be listed abro

r Larry Yung, chairman of Citic Pacific. hes alreedy established himself as China's most prominent businessman in Hong Kong. Yesterdey's announcement that he and a management team would pay HK\$10.9bn (US\$1.4bn) for a 15.5 per cent stake in his company tightens his personal grip on Citic Pacific's growing corpo-

rate power.

The impact of the news was made greater by the unprecedented nature of the move, the amounts involved, and the standing of the company. Citic Pacific is the

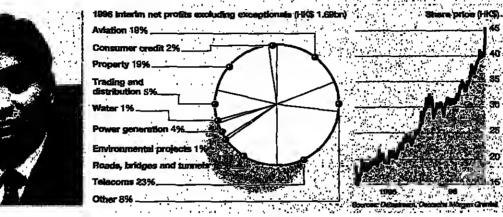
local arm of Beijing's flagship investment vehicle and has established itself as the leading mainland backed business in the territory. "It is the mother of all incentive schemes at one of the biggest local players,"

said one banker, taken aback at the size of the deal. The move leaves questions over the motivation for the purchase, the implications for investors and for rela-

tions between Citic Pacific and its Beljing parent. For some observers it marked an effective means of tying top management to the interests of the company and a vote of confidence in its prospects. Sceptics said it was an expensive Christmas gift for Mr Yung and his colleagues.

At the centre of the deal is Citic Pacific chairman Citic Pa

Specifically Citic Pacific



there is little doubt that he is the best-connected busihave helped secure lucrative infrastructure projects on

the mainland and alliances with some of Hong Kong's dominant companies. In a landmark deal this year, Citic Pacific increased its stake in Cathay Pacific

from 10 per cent to 25 per cent, consolidating its position behind Swire Pacific on the shareholder register. It also holds 8 per cent of Hongkong Telecom, having "If you take the view that reduced its stake from 10 per

cent this summer. Past performance, however, is only part of the debate on yesterday's move. The second part concerns the price being paid by Mr Yung and the prospects for

At a 24

in its markets, particularly prominent financier. "And Medd, sector analyst at Deutsche Morgan Grenfell. in the infrastructure sector Others cantion that the discount has been exaggerated. "The share price has oversbot," says Mr John Godfray, conglomerates analyst et Kleinwort Benson. He praises the management at infrastructure projects. But

companies

hether the price paid is ultimately justified will depend on earnings growth. Mr Hoosenally et J.P. Morgan is optimistic, forecasting a rise in net profits from HK\$3.4bn this year to HK\$3.9bn in 1997 and

Another is the fate of the group's big strategic investments, such as its stake in Hongkong Telecom. There is also a question mark over relations with its parent company and the Chi-

the group and its strategy of nese authorities, and becoming more active in whether these will be

commitment to its Hong Kong offshoot

HK\$6.9bn in 1999. The com- company, and Citic will pany itself has outlined remain the largest shareplans to maintain strong holder. Mr Yung, by constake in the fortunes of Citic Pacific. And investors and

affected by vesterday's deal. "One big uncertainty is the reason Citic sold and why it sold so cheaply," says Mr Medd. Others question whether the reduction in the parent company's stake from 42 per cent to 26.45 per cent signals a weakening of its

Citic Pacific said the transaction would not affect its relationship with its parent. Mr Yung has always claimed

a free band in managing his trast, has much more at

1990 to the ranks of Hong Kong's 10 biggest companies, As his company has risen,

so has Mr Yung's profile, He has become associated with e flamboyant lifestyle, owning a champion racehorse, sitting as a steward of the Jockey Club, one of Hong Kong's most prestigious institutions, and buying a country estate in England. Most attention, however.

has focused on Mr Yung's

rise of Citic Pacific. Since 1990, the company's market capitalisation bas grown from HK\$5bn to more than HK\$90bn, while net profits

Many do take this view. growth. share price

new questions

husiness activities and the

have climbed from HK\$333m in 1990 to HK\$3.07bn last

Mr Yung and the team he has built are behind this performance then you would be encouraged by the purchase," says Mr Hatim Hoosenally of J.P. Morgan in Hong Kong.

nessman in Hong Kong." These connections include his fether, Mr Rong Yiren, China's vice-president, and founder of Citic, the mainland parent. Such contacts

the clamour for mainland exposure, he argues, has prompted unjustified valuations for so-called red-chip

investment in infrastructure projects on the mainland,

ere it typically achieves a

Mellon Bank expands

Mellon Bank, the US financial services group, has agreed to buy Buck Consultants, a benefits consultancy, in a deal

Hansa Bryggeri sold

Volvo, the Swedish car and truck maker, and Orkla, the forced to sell by the European Union competition

Elektrim buys 75% of Emit

biased towards infrastructure and "basic industries" such as steel, chemicals and power companies.

Analysts in Shanghai said the new companies to be listed were generally of "better quality" than the previous 38, 26 of which bad already been floeted on international markets.

Mr Ben Yang of ING Bar-By Tony Walker in Beijing and John Ridding in Hong Kong ings said the latest companies wonld benefit from more time to modernise their activities and bring accounting and other procedures up to international standards.

"Most of the new companics for listing are in better ehape than those in the first batch," he said. The H-share market - mainland companies listed in Hong Kong rose 4 per cent yesterday on before the foreign banks have estabthe news of the new listing approvals.

Prominent Chinese companies on the latest list include Sanjin (Three Nine) Pharmaceutical owned hy the People's Liberation Army, the highly profitable China World Trade Centre in Beijing and Tianjin Motor, which is heing courted by foreign antomotive manufacturers, includ-

ing Toyota. Chinese companies have already raised \$4.9hn on international markets bnt the performance of many has disappointed and stock

prices have languished.

1

cent of the group. A former yesterday's news, taking this HK\$33 a share being paid engineer, the US-educated

year's gain to 72 per cent. seems cheap. "That would about Citic's prospects, but Mr Yung bas led Citle "He is a good manager, with appear to be exceptionally with e few caveats. One is JO Pacific from its listing in good intuition," says one generous," says Mr Robert the increasing competition Lex, Page 10

who will now hold 18.48 per rose HK\$2 to HK\$45.60 on to Friday's closing price, the rate of return of 15 per cent. business partners now have Most investors are bullish a lot more riding on Larry.

John Ridding

China names banks for currency trading

The People's Bank in Shanghai China yesterdey identified four make yuan-denominated loans and Shanghai-based international banks take deposits. It provided sketchy which would be authorised to details, but it appears foreign banks engaging in yuan husiness will be engage in local currency husiness, opening the way for greater foreign subject to the same tax rate which applies to Chinese banks. involvement in its banking sector. Loans in local currency relative to Hoogkong & Shanghai Banking

Corporation, Citibank, Tokyo-Mitsuforeign currency lending will not bishi Bank and the industrial Bank excaed 35 per cent for the time of Japan are expected to begin local being. curreocy trading next month in Chinese commercial banks are Shanghai, but it will be some time

lished fully-fledged yuan operations. Local institutions opposed the Shanghai experiment is successful. decision to allow foreign banks to said the banks would be allowed to trade in local currency, arguing it had received approval to establish they would he subject to unfair competition.

Foreign banks have lobbied hard to be permitted to engage in yuan business, saying that heightened competition would further enliven Chine's sleepy banking sector. Shanghai has been chosen for the experiment as it is seen as China's financial centre.

Other Chinese cities are expected taxed at 33 per cent while foreign to be opened to foreign banks engagbanks have been paying 15 per cent. ing in local currency trading if the transactions.

Meanwhile, HSBC said yesterday a new branch in Pudong, the financial district of Shanghai.

Mr Chris Langley, HSBC general manager for Hong Kong and China, described the licence for yuan business as a step forward in China's financial reforms. He said the branch in Pudong will become the bank'e main branch in Shanghai and would be able to offer foreign currency business and trade finance as well as engage in local currency

Agiv sells construction arm to Dutch group

By Andrew Fisher in Frankfurt

Agiv. the lossmeking German industrial group. has taken the first hig step in its restructuring hy ern Europe, and increase its selling control of Weyss & Freytag, the construction to more than DM8bn. company, to Hollandsche It will also enable Agiv to Beton Groep (HBG) of the Netherlanda for about concentrate oo its core engi- improve liquidity. It declined

The deal will give HBG per cent of Agiv and whose increased access to the German market, provide a platby its non-payment of divi- an improved 1996 result. dends. form for expansioo into east-

With the sale of its 74 per turnover from about DM5bn cent stake in Wayss & Freytag, effective today, Agiv DM270m (\$173.6m) in cash to neering, electronics and ser- to say how big e capital gain insurance company, owns Agiv said.

create a significant new vice activities. The deal will it would make, but this is some 10 per cent of the grouping in the European come as a relief to likely to be substantial as it shares and BHF-Bank about building sector. BHF-Bank, which owns 49 has held the shares since 5 per cent. 1959. Last year, Agiv made e profits have been held back DM56m loss hut has forecast

> HBG said it intended eventually to buy the remaining shares in Wayss & Freytag, which specialises in bridge will reduce debts and and tunnel construction.

Like other German con-

struction companies, Wayss & Freytag, has suffered from the downturn in construction activity after the postunification boom.

lts acquisition by HBG would anable it to build Colonia, the German activities in foreign markets, 200 countries by between 8.1 per cent and 58.3 per cent. Manuela Saragosa, Jokarta

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Decision day for Republic Bank

A two-year battle for control of one of the Caribbean's largest commercial banks will be determined today in Trinidad. The annual general meeting of Republic Bank will be dominated by an effort by insurance group Colonial Life, the bank's largest shareholder, to gain control of the board. Republic Bank, the country's largest. has been resisting efforts by Colonial Life to insert its nominees on the board, saying the insurer is not "fit and proper" to cootroi the bank. Colonial Life has contended. however, that its 34 per cent shareholding should give it greater representation on the hoard.

The corporate battle has adversely affected the economy of the Caribbean state, according to local economists and bankers, with some blaming e recent depreciation of the currency on the "uncertainty". Republic Bank has a deposit base representing 40 per cent of Trinidad and Tobago's commercial banking assets. In the year to September, it reported total assets of TT\$10.7bn (US\$1.7bn). It had an after tax profit of TT\$136.8m, 25 per cent more than a year earlier. Canute James, Kingston

Inflow to US mutual funds slips

The net cash flow into US mutual funds was \$33.6bn in November, slightly down from \$34.5bn the previous month, according to the investment Company Institute. But the \$17.1bn of new cash flow into stock mutual funds. fuelled by demand for growth and global equity funds. was up from \$13.5bn in October. A fall in demand for stock mutual funds in October was viewed as a danger sign by some analysts, since cashflow into stock mutual funds is widely believed to have underpinned the rise of the stock market this year. For the year to dete, cash flow into stock funds is a record \$210bn.

The combined net assets of US mutual funds rose to \$3,547bn, up 26 per cent for the year to date. The growth in stock fund assets, up 39 per cent for the year to date, is the main driving force behind the growth.

Tracy Corrigan

Aegon takes purchase of US insurance concern in its stride

made contact a year ago, in a meeting which culminated in the Dutch group's a sixth from the Fl 1.32bn the Kentucky-based financial services company.

But then Mr Kees Storm. Aegon chairman, is used to marathons. He has run 14 of them. including one in Hanover two days before the 1993 deal which brought the takeover of Scottish Equitable, the UK pensions provider.

Nor would yesterday's US foray leave Aegon oot of breath, Mr Storm made clear. After funding the US purchase, largely through scrip, it will still have between holders. Fl 1bn and Fl 1.5bn (\$573m-\$859m) wise to have some cash for ised tha company's ambitions as range of retirement and savings smaller acquisitions," he said. Aegon, with total assets of outperforms the sector; e leading

FI 173.4bn at the end of Septem-13th consecutive 4 ear of worldwide; and continuous qual- beneficial.

egon and Providian first increased earnings. Company ity growth". All those appear made contact a year ago, forecasts suggest that 1996 net aided by the deal with Providian, income should increase by about the insurance side of which had \$3.5bn agreed offer yesterday achieved last year. "We should \$23.55bn and premium income of for the insurance side of start to forget to think we are nearly \$1.2ho. working in a mature market. Everybody bas been describing it before tax of \$318m, almost as

as that since the late 1980s, hut much as the \$351m achieved hy this is a growth market," Mr Aegon's existing US division. Storm enthuses. The Providian operations are

due to be positive for earnings per share from the time the deal is completed in the first half of next year, and will sdd about 5 per cent from 1988. This is in spite of an increase of some 10 per cent in Aegon's issued new stock to Providian chare- cover.

Last mooth Mr Storm Summar-

assets at the end of last year of From that it made earnings which bad double the level of premium income et \$2.26bn and a

bigger asset base of \$32.43bn. Aegon derives about threequarters of its worldwide income from life activities and the rest from health, property and USA. casualty as well as banking. In the US It concentrates on life and Providian will bring it greater Of the remaining \$2,62bn, or \$28

وكذا من الأصل

After the deal, Aegon takes its place* as.... ... 12th biggest listed life insurer worldwide up from 17th up from 18th 11th biggest insurance company in the US _ 3rd biggest listed insurer in Europe • _ biggest insurer in the Netherlands Up from number two In terms of assets, including Providian operations pro forms based on 1998 results. Source: company reports

All Aegon's acquisitions are association that holds some 40 friendly and managements are per cent of the insurer's equity. left intact. Mr Irving Bailey, Vereniging Aegon, which came Providian chief executive, will into being when the company was created in 1983 through the become vice-chairman of Aegon merger of a Dutch mutual office The \$3.5bn value on the deal with a listed insurer, will see its includes the assumption of some stake decline to 32 per cent, But equity as a result of the issue of annuity products, and health \$780m in debt and \$100m in it will be issued new preferred monthly income preferred stock. shares to maintain its voting mass in those sectors, broadeo its per Providian share, roughly half the transaction which the comwill be met through the issue of pany said yesterday would optiminstruments, and take it into new new US shares hy Aegon. The ise funding and limits risk. That target groups of customers. rest will come from the conver- association is to sell an option to position in local markets; a lead. Aegon also regards Providian's sion to US status of shares which Aegon which guarantees the ber, is on course to produce its ing position in the life industry technological capabilities as the Dutch company is to repurd downside on the price of the

The number of shares which particular national circum-Providian shareholders are to get will be based on Aegon's share and pensions are not a globai price for the 20 days which precede closing of the transaction.

The \$28 value is subject to adjustment if that average exceeds \$61.153 or goes below \$50.034. But If it emerges at less than \$44.475 or above \$66.173, the agreement may be terminated unless the parties agree to further adjust the number of shares," Aegon

Support for the share price - if any is needed, following its 11 per cent jump yesterday - will come from the Vereniging, which intends to replenish its holding to 40 per cent through purchases in the market. Aegon is then to year ago it began selling life bny back any preferred stock issued to the association which it , which Mr Storm regards as no would then no longer need to keep up its voting power. Like this tailor-made funding

structure. Mr Storm sees the further expansion. world insurance business as requiring products destined for

stances. "I strongly believe life business," he says.

Aegon concentrates on five main geographical areas: the Netherlands, which in the first nine months of this year accounted for nearly 60 per ceot of pre-tax income; the Americas, which brought in just under a third; the UK, targely through Scottish Equitable; Spain, where it has made two purchases this year; and Hungary. the group's

After 105 years Aegon recently sold a Belgian operation. It was one of several countries where the group has retrenched. But a products in Germany, a market more difficult than Japan. Asia and central Europe are the regions he sees as most likely for

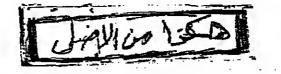
beachhead into eastern Europe

Gordon Cratab

chase from Vereniging Aegon, an shares required for the deal.

rights, and plays a further role in

said.



COMPANIES AND FINANCE: UK

FINANCIAL TIMES TUESDAY DECEMBER 31 1996/WEDNESDAY JANUARY 1 1997

iller he Northern succumbs to CalEnergy

By Michael Lindemann

Rathe Ch

Northern Electric, the UK utility, yesterday finally recommended that shareholders accept a hostile £782m remaining shares. (\$1.33bn) bid from Cal-Energy, ending one of the most finely-balanced of recent takeover tussies. The recommendation, six days after CalEnergy claimed support from holdwhich owns 12.27 per cent of Northern, would hold out as ers of 50.3 per cent of Northminority shareholders. ern shares, will make lt

easter for CalEnergy to win that the 650p per share offer holders and that they would control of Northern on the 90 per cent control it from CalEnergy, the US follow the advice given by December 24 when an needs under takeover rules independent power producer. to conduct a compulsory did not reflect Northern's purchase of Northern's real value. Other institutions, includ-Northern's advice to share-

ing Foreign and Colonial. holders is also likely to end said they were considering speculation that several staying on as minority institutions, grouped around shareholders in the hope of a the Prudential Corporation special dividend. However, some smaller

institutions said yesterday that It was "too risky" to Prudential had argued stay on as minority share-

Northern's board. Northern's advisers, meanwhile, said the company felt

"let down" by the takeover process, arguing that the utility had lost its independence because BZW, its hrokers, had not disclosed that they were being paid a £250,000 discretionary fee when they were buying Northern's shares. CalEnergy finally won

unknown investor tendered 0.6 per cent of Northern's shares at the last minute. Some institutions shared Northern's feeling that the company had been hard done by. "The management [of Northern] have been penalised for something that was not their fault, one fund manager said. It

leaves a very uneasy feeling in one's stomach."

Lonrho's plans for demerger are delayed end of the year. By Paul Adams Plans by Loarho to demerge

its African trading business from its mining interests have been delayed by the need to first sell its Princess hotel chain, the company said vesterday.

But critics of the demerger claim the European Commission's ban on Anglo American voting its 28 per cent stake in Lonrho during an inquiry into the two companies' control of the world platinum market is holding

up the deal. The most vocal critic of the deal is Mr Tiny Rowland, the founder of Lonrho, who was ousted by Mr Dieter Bock as chief executive. The delay is justified. The task force in Brussels is doing its job", said Mr Rowland yesterday.

Restored to the status of Lonrho's largest private investor after Mr Bock sold his 18 per cent holding to Anglo, Mr Rowland has repeatedly challenged his successors, "There is nothing really left of Lonrho", be

said yesterday. "Anglo is in control of Lonrho, but Anglo will never, never make an offer for the company." Lonrho had planned to sell

its Metropole and Princess hotel chains for about £600m (\$1bn) and demerge its African trading business, worth about as much again, by the

Earlier, Lonrho bought back the one-third stake in Metropole Hotels it had sold in 1992 to the Libyan Foreign Investment Company and sold the whole chain to Stakis for £327m. Discussions with Prince

Alwaleed, the Saudi buslnessman, regarding the sale of the 10 Princess hotels in the US. Mexico and the Caribbean have yet to reach truition.

Lonrho said vesterday talks with potential buyers were proceeding. "Once the hotels are done, then we can move forward on the demerger", it said.

In October, Mr Bock announced that he was resigning as chief executive after selling his 18 per cent holding to Anglo American, the South African rival to Lonrbo's mining operations. He planned to head the demerged African trading group.

The deal prompted the European Commission to launch an enquiry into Anglo's Lonrbo stake, the second time it has intervened this year over Lonrho's links with South Afri can mining houses.

keen to acquire football

stocks. Sponsorship, mer-

chandising, ticket and other

commercial revenues are all

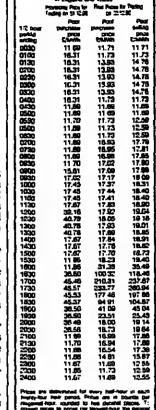
Corporate sponsorship is a

particularly promising area

on a steady upward path.

payments from sponsors.

The enquiry will last until March at the earliest and legal arguments are expected to centre on whether 28 per cent is a controlling interest.



BANQUE NATIONALE DE PARIS

Debi instruments GBP 50,400,600 Realing Rate Notes due 1987 Series 15 Tranche 1

Noice is however given that the rate of interest for the period from December 27th, 1996 to March 27th, 1997 has been fixed at 6-40188 per cent, per annum. The coupon amount due

for this period is GBP 1.578.55 per deno metion of GBP 100,000 and is payable on t wat date March 27 BNP Bungen Nations (Laurenbourg) naio de Paris

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and clubs whose long-term deals are close to expiry are well-placed to demand bigger SEND US investors are also buying football shares because some YOUR OWN are regarded as promising PAPERCLIP property plays. Clubs such And while you are at it, please attach your cheque tou fund more Macmillan Nuises in the fight against cancer. Did you know over one million resple are hving with ut?)

Wiseman may |Wm Cook postpones buy Pride arm Triplex Lloyd defence

By Motoko Rich

Scottish Pride, the former under way. processing arm of the Scottish Milk Marketing Board, yesterday said it was not in discussions with Robert Wiseman Dairies, its main rival, about a possible takeover of Scottish Pride. The group said, however,

The discussions come that it may sell Wiseman its against a background of fresh milk business. pressure for consolidation Wiseman was given a within the milk industry. qualified go-ahead from the Last month Wiseman sig-

government on December 24 nalled its belief that the to buy Scottish Pride if it industry will polarise into a gave undertakings abont few national processors and prices and acquisitions. The some local datries. two account for nearly 80 Scottish Pride lost £4.2m per cent of the Scottish milk

t will go down as the booming foothall sector can

year the City fell in love possibly match this year's

market. Scottish Pride said that although it was "not currently in discussions with Wiseman regarding a potential offer for the share capital of Scottish Pride" talks milk divisions.

with football - not as a

Such has been the demand

sport; but as an investment.

during 1996 among institu-

tors for football shares that

even unfashionable Sunder-

land, the north-east club which joined the market

only last week, has already.

seen its shares rise 28 per

That performance speaks

tional and individual inves-

cent in value.

with its rival abont the By Richard Wolffe potential disposal of its fresh milk division were Midlands Correspondent

William Cook, the steel Wiseman would not com castings company. was ment on how far advanced forced yesterday to postpone the discussions were or its final defence against the £58m (\$96.9m) hostile bld by whether it intended to enter talks about a possible take-Triplex Lloyd because the Office of Fair Trading has over of the entire company. yet to complete its assessment of the proposed takeover.

William Cook was scheduled to release its last significant arguments in the acrimonious takeover struggle today, However, administrative delays at the OFT bave set back the bid, which was

in the year to March 30 and due to close in two weeks. has been under-capitalised. The OFT has previously It is believed to have withtaken a close interest in Wildrawn from discussions liam Cook, it referred Cook's with Scottish Milk, its main 26m acquisition of Lloyds milk supplier, regarding the sale of its cheese and UHT lies and Mergers Commis-

sion in 1990. Lloyds Burton has nowbecome one of the battlegrounds of the bid. William Cook accuses its rival of launching the bid to recapture Lloyds Burton, which now competes directly with Paralloy, Triplex's petrochemical castings company. The battle between the

two bas become increasingly bitter in recent weeks. It emerged vesterday that William Cook had made very strong" complaints to the Takeover Panel over its rival's behaviour during the course of the bid.

William Cook has complained over Triplex's suggestions that its recent proflta forecast Was "implausible". William Cook, which has forecast a 26 per Burton, a former Triplex cent rise in pre-tax profits to subsidiary, to the Monopo- £10.7m, said the criticism

Investors tackle year-long love affair with football

But Patrick Harverson detects a note of caution emerging as the buoyant sector is swelled by newcomers

which the Takeover Panel itself has put in place". NatWest Markets and **KPMG**, William Cook's financial advisers and auditors, also rejected Triplex's criticism last week.

William Cook bas also complained to the Panel about Triplex's suggestions that Mr Andrew Cook, its chairman and chief executive, had made use of a company helicopter. Mr Cook.

Cook's shares.

shares and £13.50 cash for every nine William Cook shares. There is a cash alter-

who is employed on a fivethe Sheffield-based company had no helicopter.

"subverted the process native of 295p.

year rolling contract, said The second deadline for the offer is today. Triplex has already won acceptances for 5.67 per cent of William It is offering seven new

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clubs have outperformed the Collins Stewart. wider market this year, some by as much as 300 per the fact that some shares are chester United, Tottenham

clubs into action. As the new tive," he says. year opens at least half a among them Newcastle ham City.

clubs to the stock market, lt earnings growth. is worth asking whether the

volumes about the stock where they put their money. market's appetite for invest- "The quality threshold of ing in football. Demand for clubs coming to the market football shares has exceeded is likely to decline as the secsupply to such an extent tor grows," says Mr Paul that all nine of the quoted Wedge, an analyst at broker Wedge, an analyst at broker Mr Goldman agrees that not every newcomer will be cent. Admittedly, some of able to deliver the sort of the increases have reflected returns achieved by Man-

stunning display in 1997.

Mr Mlchael Goldman, managing director of Momentum, the investment

group whose offshore Pre-

mier Sports Partners fund

specialises in acquiring football and sports-related

However, with more clubs

floating, City observers warn

that investors will have to

be increasingly careful about

stocks, thinks it can.

held in a few hands and are Hotspur and Chelsea. "There is a broad benefit ito be had The stock market suc- from investing) in the sector, cesses have spurred other hut it will pay to be selec-

Given that most of the dozen are lining up to float, clubs listed on the market United, Southampton, Shef- of revenues and profits, chair field United and Birming- investors are attracted to the ball. sector primarily by the



Poised to strike: Also Shearer scores last weekend for Newcastle United, which plans to float in the spring

expected to come from the its subscribers an important It is this potential that BSkyB will be keen not to could eventually earn as ers. BSkyB, the satellite broad- much as £30m a year from Most of that growth is test the waters by offering \$5.7m.

introduction of pay-per-view game near the end of this excites investors such as Mr undermine the attractive- moment investors are giving television, which will enable season on a pay-per-view Goldman. He points out that ness of Sky Sports, its exist- all the clubs the benefit of clubs to directly tap into the basis. Mr Julian Easthope, Manchester United's game ing subscription sports chan- the doubt when it comes to are still quite small in terms sizeable demand from arm- an analyst at UBS, calculates against Rapid Vienne last nel, so all the best league whether they can turn all chair fans for televised foot- thet Manchester United month attracted 11m view- games are unlikely to be the income into profit, and evailable on a pay-per-view eventually dividends." In Mr Wedge is less bullish. basis.

Yet, amid the stampede of promise of strong future caster which televises the pay-per-view. Last year, its "The pay-per-view aspect has However, analysts argue football will be expected to lubs to the stock market, it earnings growth. Premier League, will soon television revenues were probably been overblown," that there are other good deliver on its undoubted he says. He also believes reasons why investors are so commercial promise.

Chelsea, Leeds (owned by the Caspian group) and Sheffield United have ambitious plans to develop multi-use leisure, retail and hotel properties on their stadium sites. Ultimately, the stock market is betting that football as a husiness will continue to grow strongly in the next few years. However, any clubs that buck that trend can expect to see the premium in their share price disappear. As Mr Wedge says: "At the

other words, at some point

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FINANCIAL TIMES TUESDAY DECEMBER 31 1996/WEDNESDAY JANUARY 1 1997

INTERNATIONAL CAPITAL MARKETS

Hopes of recovery for Tokyo fade

By Gwen Robinson in Tokyo

Buffeted by the waning fortunes of the yen against the dollar. Japan's stock and bond markets ended the year draft budget unveiled last on Monday somewhat bruised and battered.

In a brief half-day session the Nikkei 225 stock average fell 7.69 points to end the year at 19,361.35, having below the 20,000 line for the fifth consecutive year and well off the year's starting and reining in public spendpoint of 20.618.00.

Bonds, meanwhile, fell further in Monday's session on concerns about the yen's sharp depreciation against the dollar, to a 45-month low

of Y116.20 last Friday. The combined weakness of stocks, bonds and currency as domestic investors continue to channel funds overseas is widely interpreted as a reflection of growing doobt among investors about the than Y4.000bn in fresh ability of the economy to national bond issuance from retain its fragile growth a record Y21,000bn. momentum. Forecasts for the first half of 1997 show fading hopes of recovery in

MARKETS REPORT

in the other two markets.

Acres in Banda

By Richard Adams

in London and Lisa

Bransten in New York

whether the government the Nikkei 225 index will overstepped the mark with stay within the 20,000 to its relatively austere 1997 week and a scheduled increase in April of the consumption tax, from 3 per cent to 5 per cent, at the same time as ending tempoexchange gains.

rary income tax rebates. Nonetheless, equities ana-The combined effects of lysts stress the exceptionally increasing the tax burden cheap valuations of stocks against bonds, which are ing are likely to be a slow currently at their lowest leveconomic recovery and els in more than 20 years. lower corporate earnings, "The Japanese stock mareconomists warn. ket was soggy in December The Y77,390bn budget for and is almost certain to 1997-98 raises spending by a remain weak in the first nominal 3 per cent in the quarter, but valuations are year from next March, much still exceptionally good for

lower than the 5.8 per cent this market," says Mr Jason James of James Capel rise in 1995-96, and features a 0.1 per cent reduction in Pacific. central government public Like many strategists, Mr spending and a cut of more James argues that the markets would rise in reaction to positive economic data.

Critics have described the in industrial production and 1997-98 budget as overly other indicators of growth. reliant on increased tax revthe markets until at least enues, and markets have went according to plan, but the second half of the year. responded with a resounding the area which has not gone

The recent declines are vote of no-confidence. Most according to plan has been past five years, the volume due to questions aboot analysis are now predicting the tightness of government of Japanese shares trading to IFCI 22,000 range in the first half the economy will slow, and of the year, while bonds are almost certainly show negalikely to languisb until the tive growth in the lead up to yen strengthens sufficiently the consomption tax of CS First Boston says the against the dollar to draw investors looking for foreign-

> range, 22,750, until at least year," he says. lation of the asset management industry set for early

next year, which will enable fund managers to purchase higher proportions of equities for their portfolios. However, this relaxation of rules channel funds overseas.

Japan's financial authorities hope sweeping financial including the recent pick-up lowing concern that Tokyo is losing its status, not only as a major stock trading centre "That part of the forecast

policy for the next fiscal in London has tripled to 18 per cent of Tokyo's total trading volume, according to year. Now, everybody agrees per cent of Tokyo's total Nomura Research Institute. Ms Mineko Sasaki-Smith

index can break above the further fiscal stimulus meatop end of its 1996 trading sures will be forthcoming.

"The markets have been the third quarter of next lacklustre, but there has Stocks may receive a mild that the government would boost from further deregu- come up with stimulus measures. But these hopes have been dashed and the market has been left with little positive news," she says. Another deterrent for for-

eign investors. which account for about 10 per cent will also provide greater of the equity market's capiscope for fund managers to talisation and 20 per cent of daily turnover, is the weakening of the yen.

reform will draw fresh funds cent of its value against the into domestic markets, fol- dollar from the beginning of January to December 10. "Japan is the only major

market where you could but also as the place to trade have lost like that". Ms Japanese equities. In the Sasaki-Smith says.

Record response

By Conner Middelmann

increase, so it seems biggest deterrent for inves- The International Finance unlikely that the Nikkei tors is the realisation that no Corporation of India (IFCI) has raised \$100m through a syndicated loan which saw the largest oversubscription for an Indian financial instibeen some wishful thinking | tution transaction this year. The IFCI had originally sought \$75m, bnt when banks made commitments totalling more than \$180m during general syndication,

it decided to increase the issue by \$25m. Banks were given the option of making a five-year

bullet loan or a longer-dated amortising loan with an average life of five years. Either way, the loan certies The yen has lost 9.6 per an interest margin of 75 basis points over Libor. Some 62.5 per cent of banks opted for the amortising, longer-dated option, indicat-

ing that lenders are becoming more comfortable with longer-dated Indian debt. The transaction was

jointly arranged by ANZ Bund futures ahead despite early close Banking Group, which won the mandate for the deal, Banque Paribas in Singapore, and Sakura Finance Asia in Hong Kong. In gen-Later, however, the mareral syndication, a further ket reversed course and by 15 banks joined the transaction.

benchmark 30-year Treasury The IFCI is the third largest all-India development finance institution, after the Industrial Development cent. The March 30-year Bank of India and the Indusbond future added # to trial Credit and Investment Corporation of India.

In Scandinavia, Gjensidige Bank has jointly mandated Den norske Bank and Union Bank of Switzerland to arrange a \$250m revolving credit facility.

The deal has a maturity of five years, carries an interest margin of 17.5 basis points, and a commitment fee of 8.75 basis points.

NEWS DIGEST

German trading volumes jump

Trading volumes on Germany's financial markets rose sharply this year to new all-time highs, Deutsche Börse said yesterday. The securities exchanges generated an overall volume of DM8,985bn, up 11 per cent from 1995. A large contribution to this rise came from share trading. with total turnover rising by 40.5 per cent to DM2,434bn, while bond trading increased only marginally to DM6,550hn, from DM6,354bn the previous year.

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Trading activity also rose on the DTB, the Deutsche Borse's derivatives exchange, where 77.3m contracts changed hands, up 33 per cent from the 58.2m contracts traded in 1995. The DTB said its growth had been "considerably stronger than that of other major European derivatives exchanges", and believes it has now replaced Matif, its French rival, as the second largest futures and options exchange in Europe behind Liffe, the London-based derivatives exchange.

In the year to end-November, trading volumes on Matif had fallen 4 per cent from the previous 12 months, while transactions on Liffe had increased by 25 per ceot. Samer Iskanda

French fund risk warning

French money market funds, which are offered to investors as an alternative to bank deposits, are not devoid of risk, according to a recent report by Moody's Investors Service, the US credit rating agency. Moody's warned that these funds do not carry deposit insurance. and that their sponsors are often under no legal obligation to compensate investors for booked losses.

The agency cited increased competition from life insurance products and bank deposits, as well as the arrival of foreign competitors, as the main factors that expose French money market funds to risk of loss. There is greater likelihood that money fund managers will attempt to generate competitive returns by taking on inappropriate levels of credit or market risk," Moody's

Somer Iskanda said

CME in benchmark switch

In a move it hopes will make its leading contract more palatable to cash Eurodollar traders, the Chicago Mercantile Exchange on January 13 will begin settling its eurodollar and Libor futures and options contracts against the British Bankers' Association rates, the predominant benchmark for settling over-the-counter contracts. The exchange, which currently uses its own survey of banks to settle its futures, said divergence between the BBA rates and the CME settlement rates exposed customers who used futures contracts to hedge their over-the-counter positions to basis risk.

"This move is customer-driven. It demonstrates that the Merc is dedicated to being the most user-friendly and efficient derivatives exchange in the world for customers. members and clearing firms," said Mr Jack Sandner, CME Laurie Morse, Chicago chairman.

Some bond traders in Paris	Spanish bono contracts were	France's post-war record
killed time by playing cards	up 0.32 to 112.53, having	high level of unemployment,
yesterday, as holiday season	notched a record mark of	despite a relatively healthy
lethargy kept government	112.60 during the day's trad-	volume of 23,000 contracts
bond markets quiet in most	ing in Madrid.	exchanged on Matif. The
centres.	Spanish cash bonos were	March contract closed at
Activity in Europe was	the best performers, with the	129.30.
confined to the German,	10-year benchmark up 0.52 to	French casb market prices
Spanish and Italian markets,	112.98. The yield fell to 6.85,	were subdued as dealers
where a healthy perfor-	giving Spain a spread over	awaited Thursday's issue of
mance by German bunds	Germany of 106 basis points,	the new 10-year benchmark

100.80. That was an increase

of 0.13 seen at Friday's close.

contracts again outper-

formed the rest of Europe.

record low spread of 104 set

Spanish and Italian future

In spite of an early close on December 16, Italian BTP futures were futures was quiet. The up 0.30 to 128.56. The Italian March contract on Liffs fell for the market in Frankfurt, the price of March bund

helped drive prices upwards just two ticks away from its

future contracts settled at cash market became more % to 1091, but on very light lively toward the close, endvolumes.

Selling by hedge funds in midday in New York, the ing 0.31 up at 113.25. Trading in French Tokyo was said to have notional bond futures was driven down the price of was up is at 99% to yield little moved by news of Japanese government bond 6.521 per cent, while twofutures for March to 123.97, year notes were ± stronger France's post-war record high level of unemployment, but they later recovered to at 991 yielding 5.767 per despite a relatively healthy 124.30 on Liffe. US Treasury prices posted volume of 23,000 contracts

OAT, dated April 2007 and

paying a 5.5 per cent coupon.

Trading in long UK gilt

exchanged on Matif. The modest gains in very quiet reach 1144. March contract closed at trading yesterday morning. despite figures on home French cash market prices were subdued as dealers

stronger than expected. Treasury prices slipped in points in early trading. early trading on the release of figures showing that just over 4.04m existing homes were sold in November.

The curve that maps the yield spread between the sales that were slightly two-year note and the long bond held steady at 75 basis Trading was expected to be quiet through the start of

the new year. Today, the market is close at 2pm New Economists bad forecast York time and will be closed existing home sales of 3.95m. on New Year's Day.

WORLD BOND PRICES BENCHMARK GOVERNMENT BONDS E BUND FUTURES OPTIONS (LIFFE) DM250,000 points of 100% **FTSE Actuaries Govt. Securities UK Indices** Day's Day's changa Yield Strike Price - CALLS - PUTS Price indices UK Gits Mon Dec 30 Fri Dec 27 Accrued - Low coupon yield - Medium coupon yield - High coupon yield -Dec 30 Dec 27 Yr, ago Dec 30 Dec 27 Yr, ago Dec 30 Dec 27 Yr, ago ynd acij. ynd Mar Jun Coupon Date Price Feb Feit Mar Jun 200 Apr change
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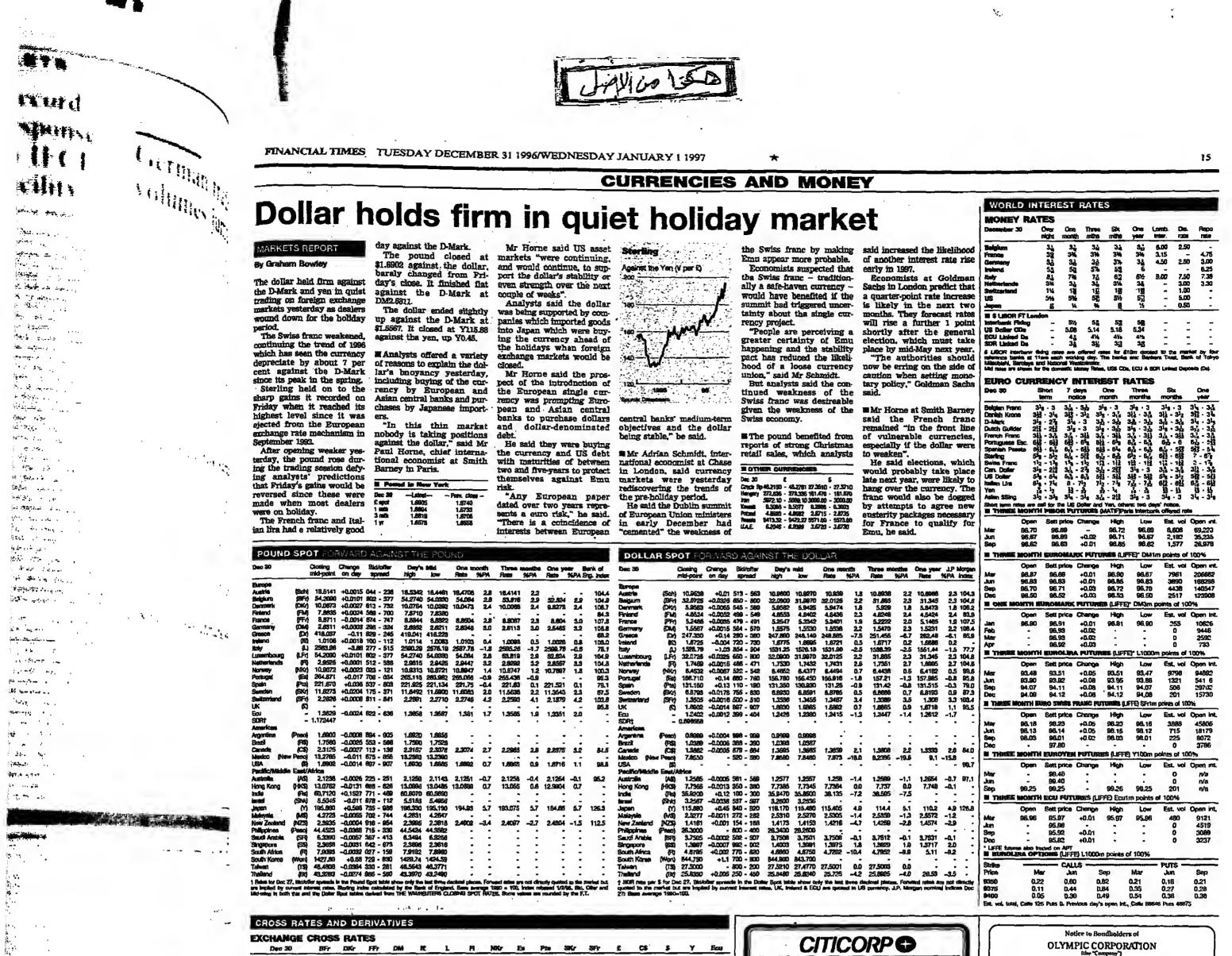
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	100.80 +0.13 100.96 100.73 21338 218891 99.93 +0.13 0 248 0 248	" UFFE futures also traded on APT. All Open interest figs. are for previous day.	Japan Dev Sk 8 ¹ / ₆ 01 500 107 ¹ / ₈ 107 ¹ / ₈ + ¹ / ₈ 8.35 Sweden 4 ⁵ / ₈ 95 150000 104 ³ / ₈ 104 ⁵ / ₈ - ¹ / ₈ 0.80 Mi Bank Inti ¹ / ₈ 99 500 100.41 100.51 5.7500 Korea Eac Power 8 ¹ / ₈ 05 1350 97 ³ / ₈ 95 ⁴ / ₈ 8.33 World Bank 5 ¹ / ₈ 02 230000 116 ³ / ₈ 116 ⁴ / ₈ - ¹ / ₈ 1.88 Bank ¹ / ₈ 99 1000 100.39 100.44 5.5836 Matsunits Bec 7 ¹ / ₈ 02 1000 103 ³ / ₈ 104 ¹ / ₉ + ¹ / ₈ 5.54
Open Sel	IN BUIKED FUTURES (LIFFE)" DM250,000 100ths of 100% etc price Change High Low Est. vol Open Int.	(LIFFE) Y100m 100ths of 100% Open Close Change Nigh Low Est voi Open Int. Mar 124,25 124,35 124,18 297 rvis	htt Fhrence 5 ⁴ i 89 500 86 ³ i 98 + ¹ i 533 Japan Dav Bk 6 ¹ 2 01 120000 121 ¹ i 121 ¹ i 12 ¹ i 12 ¹ i 12 ⁴ i 12
Germany		Japan II Notional Long Term Japanese Govt, Bong Futures	General Mills 0 13 1000 25 ¹ 5; 27 ¹ 2 J ₂ 6.50 Inter Amer Daw 7 ¹ 4 02 50000 110 ² 3; 119 ² 5 J ₄ 1.34 CCLE 0 06 521 200 98.68 98.68 5.40825 NI Remarks ⁵ 4 98 650 95 ² 5 95 ² 4; ⁴ 4 6.02 bay 5 ¹ 2 01 20000 100 ² 5; 107 ¹ 2 J ₄ 1.79 Committation OF Fin J ₄ 96 750 98.60 98.68 5.3750 Inter-Amer Daw ⁵ 9 05 500 10 ⁵ 5; 10 ⁵ 5; 10 ⁵ 5; 4 staps Dow Bit 5 89 200000 110 ⁵ 5; 117 ¹ 2 J ₄ .202 Credit Vandal J ₄ 00 300 98.22 98.59 5.9375 Inter-Amer Daw ⁵ 9 05 500 10 ⁵ 5; 10 ⁵ 5; 4 staps Dow Bit 5 89 200000 110 ⁵ 5; 117 ¹ 2 J ₄ .202 Creditor Finance 2 98 DM 1000 100.00 100.00 1000
28 0.79 30 0.30	1.17 1.12 0.09 0.65 0.53 0.77 0.02 0.20 0.90 Pate 7.215 . Previous day's open int., Calls 112,874 Puts 112,870.	Jun 113-18 113-21 +0-07 113-21 113-18 2,764 15,441 Sep 113-02 113-02 +0-02 113-02 113-02 40 5,118	Pederal Nati Not 7,40 04 1500 105 ¹ / ₂ 105 ¹ / ₄ 4, 6.57 EB 6 ⁵ / ₁ 02 100000 116 ¹ / ₂ 117 ¹ / ₉ J ₄ 1.28 Bankametrica 1, 99 750 99.98 100.07 5.6602 Ford Motor Credit 6 ¹ / ₄ 96 1500 100 ⁵ / ₉ 100 ¹ / ₉ J ₄ 5.99 Es-th Bank Japan 4 ¹ / ₉ 03 105000 112 ¹ / ₈ 413 J ₄ 2.91 Canada J ₄ 99 2000 98.70 98.77 5.2500
28 5.31 127 2.37 128 1.51	3.48 2.87 - 0.01 0.17 2.62 2.21 - 0.02 0.27 1.85 1.65 - 0.04 0.43	Cpen Latest Change High Low Est. vol. Open Int. Mer 113-31 114-04 ' +0-06 114-08 113-31 101,201 428,757	B+h Barris Japan 8 02 500 1707 + 1007 + 4 636 Bapart Der Cap 9/2 99 150 105 105 + 4 535 YEM STRAGENTS Boarn Captel 04 1500 61 + 15 105 + 6 840 Belgium 5 99 75000 1111 111 1112 _ 1 113 4 1113 1113 111
LONG TERM FRENC Strike Jan	ICH BOND OPTIONS (MATE) 	US	East Japan Raikway 6% 04
Jun 128.06 13 Sep 126.06 13	128.00 - 128.08 127.94 105 8,892 126.00 - 126.06 126.06 2 -	Upen set prot Change High Low Est Vol. Open nd Mar 95.98 95.84 - 96.08 95.84 686 5,913	Grans Big 04 1000 107% 86 +1 7.12 Omator Hydro 5 05 000 113% 114 +1 3.05 Works Bank 9 69 N23 200 1031/2 104 7.38 Chub E Forciar 91/2 89
Open Se	H BOND FUTURES (MATIF) FFr500,000 ett price Change High Low Est. vol. Open Int. 129.30 – 129.46 129.20 21.556 126.523	ECU ECU SOND FUTURES (MATR) SCU100.000 Open Set prov Change High Low Est vol. Open int.	British Gas 0 21 1500 145° 15° 14° 7.55 Primer 74 89 500 112 112° 2.69 Sovem Theret 11° 290 2 150 108° 103° 74 80 7.55 Primer 74 89 500 112 112° 328 7.64 9.64 100° 103° 103° 74 9.75 107° 103° 74 9.75 107° 103° 103° 74 9.75 107° 103° 74 9.75 107° 103° 103° 75 02 103° 103° 103° 103° 103° 103° 103° 103°
France		Est. vol. total, Calls 361 Puts 535. Previous day's open Int., Calls 20585 Auto 16595	Biggs Versitable Versitable Versitable 500 105%
		100 1-25 1-50 1-45 2-14 0-29 0-54 1-28 1-62 110 0-50 1-12 1-15 1-48 0-54 1-16 1-43 2-32 111 0-25 0-48 0-55 1-22 1-29 1-52 2-38 3-06	Backen-Humit L-Fin 6 ¹ / ₂ 02 1000 105 ⁴ / ₂ 4.6.19 Adden Dev Berts 0 16
BOND FUTIOF	es and options	B LONG GLT FUTURIES OPTIONS (LIFFE) \$50,000 64ths of 100% Strike CALLS PUTS PUTS PUTS PUTS CALLS Feb Mar Apr Jun	Alberta Province 7% 95 1000 102% 102% 102% 102% 102% 102% 105 5000 105% 108% 108% 108% 108% 108% 102% 102% 102% 102% 102% 102% 102% 102
Factfungs at Intervention	5. Sk month 5.27 10-year 6.28 One year 5.45 30-year 8.52	Mar 110-08 109-30 -0-03 110-09 109-25 11484 131102 Jun 109-08 -0-03 0 12	Abbey Nat Treamuy 6 ¹ / ₂ 03 1000 100 ¹ / ₃ 100 ³ / ₄ 4 ¹ / ₆ 6.42 Voltamentant 1 ¹ / ₃ 03
Prince rate 87 Broker loca rate 5 Fed.fands at Intervention 5;	One model Two sear 5.78 84. Two search 5.91 5.91 7 Three model 5.15 Fore year 6.91 53. Six month 5.27 10-year 6.28 0.0e year 5.45 30-year 6.52	NOTIONAL UK GILT FUTURES (LIFFE)* \$50,000 32nds of 100%	Listed and the state international control of which there is an econyman process of the process of the order
US INTEREST	Treasury Bills and Bond Yieka	Mar 112.35 112.19 +0.33 112.60 112.25 16,254 79,111 Jun - 111.93 UK	FT/ISMA INTERNATIONAL BOND SERVICE Used are the lotent international bonds for which there is an adequate secondary market. Latent prices at 7:10 per on December 30
Prices: US, UK in 32nds, all		NOTIONAL SPANISH BOND FUTURISS (MEFF) Open Set price Change High Low Est. vol. Open Int.	
ECU (French Govi) 7. Londou cloaing, "New York I		Est, vol. total, Carlo O Puta 5, Pravious day's open int., Carla 107505 Puts 78539	high since compligion: 135.87 (21/07.794), for 50.53 653/07/78). Basis 100: Government Saturities 15/10/28 and Fixed Interest 15/28. SE activity indices robused 1974.
US Treasury ' 6	7,500 12/06 99-29 -3/32 7,51 7.62 7,51 9,000 10/08 110-29 -3/32 7,59 7,70 7,60 6,500 10/08 101-18 +12/32 6,28 6,40 6,20	12860 1.56 2.34 1.51 2.77 . 12900 1.51 2.12 1.78 3.05 (22950 1.10 1.91 2.05 3.34	Govt. Sacs. (JR) 64.47 64.78 64.42 64.31 95.52 96.34 91.59 Gift Edged bargaine 18.7 20.6 62.6 63.7 67.0 Pland Informati 116.88 116.71 116.64 116.39 114.62 117.82 110.74 5-day average 48.4 51.7 70.6 72.6 76.8 0 FTSE international Lad 1896. All rights reserved. * for 1999. Government Securities high whole compilation: 127.4 00/01/50, low 49.18 03/01/75). Fload international Lad 1896. All rights reserved. * for 1999. Government Securities high whole compilation: 127.4 00/01/50, low 49.18 03/01/75). Fload international Lad 1896. All rights reserved. * for 1999. Government Securities high whole compilation: 127.4 00/01/50, low 49.18 03/01/75). Fload international Lad 1896. All rights reserved. * for 1999. Government Securities high whole compilation: 127.4 00/01/50, low 49.18 03/01/75). Fload international Lad 1896. All rights reserved. * for 1999. Government Securities high whole compilation: 127.4 00/01/50, low 49.18 03/01/75). Fload international Lad 1896. All rights reserved. * for 1999. Government Securities high whole compilation: 127.4 00/01/50, low 49.18 03/01/75). Fload international Lad 1896. All rights reserved. * for 1999. Government Securities high whole compilation: 127.4 00/01/75). Fload international Lad 1896. All rights reserved. * for 1999. Government Sec
Spain 8 Sweden 8	8.800 04/06 112.9800 +0.520 8.85 7.01 7.28 8.000 08/07 109.1238 - 6.76 6.47 7.05 8.000 12/00 102-24 -1/32 7.19 7.26 7.13	StiflesCALLSPUTSPUTS	FT Fixed Interest Indices Gilt Edged Activity Indices Dec 30 Dec 27 Dec 24 Dec 23 Dec 20 Yr ago High Low Dec 27 Dec 24 Dec 23 Dec 20 Dec 19
Portugal 9.	8,500 02/08 117.5100 +0.010 6.85 7.00 7.11	ITALIAN GOVT. BOND (STP) FUTURES OFTICKS (UFFF) Lin200m 100ths of 100%	

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LIS (5) 32.08 5.959 5.249 1.557 0.598 1529 1.747 Japans (Y) 27.57 5.140 4.528 1.543 0.516 1318 1.507 Ecu 39.77 7.388 6.508 1.930 0.742 1886 2.167 Danish Kroner, French Franc, Norwigian Kroner, and Swedish Kroner per 10; Belgius Franc,	and the second state in the second state of th	CLICCORPEC U.S.\$350,000,000 Subordinated Floating Rate Notes Due November 27, 2035 Notice is hereby given that the Rote of Interest has been fixed of S7875% in respect of the Original Notes and 5.875% in respect of the Enhancement Notes, and that he interest payable on the relevant Interest Paymart Date January 31, 1997 against Caupan No. 134 in respect of U.S.\$500,000,000 Original Notes and U.S.\$00,000,000 Sabordinated Floating Rate Notes Due October 25, 2005 Notice is hereby given that the Rate of Interest has been fixed at 5.7875% and that the interest payable on the relevant Interest Payment Date January 31, 1997 against Caupan No. 135 in respect of U.S.\$500,000,000 Subordinated Floating Rate Notes Due October 25, 2005 Notice is hereby given that the Rate of Interest has been fixed at 5.7875% and that the interest payable on the relevant Interest Payment Date January 31, 1997 against Caupan No. 135 in respect of U.S.\$500,000,000 Subordinated Floating Rate Notes Due January 30, 1998	OLYMPIC CORPORATION Ithe "Company" Yen 5,000,000,000 Jk per cent. Convertible Bonds due 1998 (the "Bonds") Parsument to Chause 7(B) of the Trust Deed dated 2Rth February, B94 relating to dre Bonds the "Trust Deed", holder is border or as tollows. On 34th December, 1996, all the issued atores of common stock of the Company (the "Starre"), including the new Shares issued on the date, were admitted to listing on the Second Sections of the Taily Barch Eacharge and, from such date, reased to be registered as OTC Registered Stock with the JSDA. OLYMPIC CORPORATION By: THE SANWA BANK, LIMITED, LONDON BRANCH an Principal Paying Age of
 ID-MIANK FUTURNES (MM) DM 125,000 por DM Open Latest Change High Low Est, vol Open int. Mar 0.6469 0.6456 -0.0008 0.6451 7,005 47,243 Jun 0.6465 0.6463 -0.0010 0.6483 0.8485 48 4,374 Sep - 0.8462 -0.0010 0.6483 0.8485 40 1,683	III JAJAJABSEI YEN PITUTUSIS (MAK) Yen 12.5 per Yen 100 Open Latest Change High Low Est. vol Open int. Mer 0.8728 0.8710 -0.0040 0.8730 0.8895 17,802 58,854 Jun 0.8826 0.8827 -0.0036 0.8827 0.8913 68 1.448 Sep 0.03977 - 50 89 50 89	Natice is hereby given that the Rate of Interest has been fixed at 5.7625% and that the interest payable on the relevant Interest Payment Date January 31, 1997 against Coupon No. 132 in respect of US\$10,000 nominal of the Nates will be US\$49.62.	WORLD TAX REPORT
Image: Strange Future: Str	STRUCTURADE (IMMA) 252,500 per 2 Mar 1.6884 1.6982 -0.0025 1.6900 1.5842 22.630 34,255 Jun - 1.6840 -0.0025 1.6900 1.5842 22.630 34,255 Jun - 1.6730 -0.0032 - 1.6727 Bends EUROPEAN CURRENCY UNIT RATES Dec 30 Eau can, Rate Change % +/- from % spread DV. rates again state Change % +/- from % spread DV.	December 31, 1996, London By: Oktork, N.A. (Corporate Agency S Trust), Agent Bank, CITTIBANCO	World Tax Report enjoys an international reputation for being the first to report on all important changes in the many tax jurisdictions. Its network of international correspondents all work in the field, ensuring that the information it provides is comprehensive and
 $\begin{array}{c ccccccccccccccccccccccccccccccccccc$	Instand 0.783709 0.747168 -0.001617 -6.45 8.62 43 Portagel 197.366 195.850 +0.114 -0.78 2.41 5 Finland 5.85424 5.81304 +0.0035 -0.70 2.33 5 Spain 165.856 195.850 +0.113 0.05 1.55 -0 Imity 1906.48 1911.74 +0.29 0.28 1.33 -2 NetStretexter 2.18379 4.00355 0.028 0.33 -2 NetStretexter 2.18379 4.00355 0.028 0.33 -2 NetStretexter 3.8111 40.0786 +0.0025 0.83 0.97 -5 Betgliker 38.7191 40.0786 +0.00275 1.02 0.58 -10 Austria 13.5485 13.6882 +0.00276 1.02 0.58 -10 Austria 13.5485 13.46882 +0.00281 1.03 0.57 -8 Dewmerk 7.34555 <td>FIRST PACIFIC FIRST PACIFIC CAPITAL LIMITED (Incorporated in Flong Kong with Limuted bability) USS100,000,000 Guaranteed Floating Rate Notes due 1999</td> <td>highly practical. Presented in a country-by-country format, World Tax Report enables you to: Fully understand the complex tax rules of each national market Keep on top of international tax developments as</td>	FIRST PACIFIC FIRST PACIFIC CAPITAL LIMITED (Incorporated in Flong Kong with Limuted bability) USS100,000,000 Guaranteed Floating Rate Notes due 1999	highly practical. Presented in a country-by-country format, World Tax Report enables you to: Fully understand the complex tax rules of each national market Keep on top of international tax developments as
 UK cleaning bank base landing rate 6 per cent from October 30, 1996 Up to 1 1-3, 3-6 6-8 9-12 month morate months months toother Carts of Tax dep, (C100,000) 2 ¹ 2 6 ¹ 6 6 5 43, Carts of Tax dep, under \$100,000 is 2 ¹ 2pc. Deposite withdrawn for each 1 ⁴ spc. An. lander rate of discours on Dac 27, 6.1647pc, ECGD seed rate Sto, Esport Finance, Make to day low 29, 1986. Aprend rate for paried Dac 25, 1997, 50 and 1985. Schemes IV & V 8.573pc. Finance House Base Res 5 ¹ 2pc from Dac 1, 1998	France 8.45853 6.55245 +0.00373 1.51 0.00 -13 NON ERM MEMBERS Greece 295.259 309.475 +0.432 4.81 -5.05 - UK 0.793103 0.739855 -0.002135 -6.71 8.82 - Eu control rate set by the Encourt Constraints. Currowisk are in destanding milities stores for motion between two asmidic the percentage difference between the actual method and for the too is the for currowisk and the method and the percentage difference between the actual method and for the boot between two asmidic the percentage difference between the actual method and for the too is too is too is too between two asmidic the percentage difference between the actual method and for the too is too is too currowisk, and the method percentage difference between the scale method by the Prenceal Tenes.	guaranteed by FIRST PACIFIC COMPANY LIMITED (Incorporated in Bermuda with limited Oabilly) In accordance with the provisions of the Floating Rate Notes, notion is hereby given that for the period from 24/12/96 to 24/6/97 the Notes will carry an Interest Rate of 6.825% per assum calculated on a principal amount of USS17.252.08 per Note of USS500.000	they occur Be forewarned of impending changes in this fast- moving area Identify the practical implications for your business React to changes and stay shead of your competitors
Type://doi.org High Low Est, vol. Open int. Open Sett price Change High Low Est, vol. Open int. trim 33.30 93.30 +0.01 93.31 63.29 4965 97394 Jan 92.07 93.08 +0.03 93.30 93.08 93.09 3406 87271 Sep 92.90 82.91 +0.02 92.92 92.90 8354 57500 Dec 92.72 92.73 +0.03 92.49 92.63 42.43 32857 Mar 92.09 92.46 +0.03 92.47 92.72 3254 57500 Dec 92.72 92.73 +0.03 92.45 42.43 32857 Mar 92.59 92.65 42.63 92.65 42.42 32867 Mar 10.05 92.65 42.63 92.65 342 32867	PHELADELPHIA SE 5/8 OPTIONS 131,250 (parts per pound) Strite:	Standard & Chartered Standard Chartered Bank as Reference Agent	To receive a FREE sample copy, contact: Charlotte Green FT Financial Publishing, Maple House, 149 Tottenham Court Road, London WiP 9LL, UK Tel: +44 (0) 171 896 2314 Fax: +44 (0) 171 896 2319
Bitter CALLS Putts Strike CALLS Putts Price Mar Jun Sep 9325 0.16 0.17 0.23 0.13 0.33 0.57 9850 0.06 0.07 0.15 0.26 0.48 0.74 98725 0.01 0.06 0.45 0.39 0.83 0.74 98735 0.06 0.45 0.39 0.83 0.74 98735 0.06 0.45 0.39 0.83 0.74 98735 0.06 0.45 0.39 0.83 0.74 9874 0.06 0.45 0.39 0.83 0.74 987, vol. total, Cain 1111 Pute 588, Provious day's open int., Cain 166826 Pute 97367- 0.93 0.93	Proc. CALLS PUTS Strike CALLS PUTS Price Jam Feb Mar 0.505 0.95 1.36 - 0.14 0.39 0.53 0.640 0.251 1.04 T.30 0.24 0.55 0.72 0.646 0.33 0.78 T.09 0.47 0.79 0.95 Previous day's vol., Cals 4,943 Fits 1,337 Fer. day's open int., Cals 34,983 PLis 55,769 Intropers Monthly Edition Collars (MMA) S1m points of 100% 100% 100%	DEN DANSKE BANK US\$100,000,000 Subordinated floating rate notes due 2000	FI FINANCIAL TIMES Financial Publishing
BASE LENDING RATES	Open Latest Change High Low Est. vol Open It. Mar 94.47 94.48 +0.01 94.48 94.47 30,391 412,076 Jun 94.34 94.36 +0.03 94.35 94.34 17,761 323,595 Sep 84.52 94.23 +0.02 94.24 94.22 12,332 41,977	Ormal by and is the name of Openingen Kandesbank A/S) In accordance with the provisions of the notes, notice is hereby given that for the size manufis interest period from	Halifax Building Society (Incorporated in England under the Building Societies Act 1986)
Adam & Company Guo Cypus Popular Bank 6.00 Aliad Inish Bank (GB) 6.00 Cypus Popular Bank 6.00 Aliad Inish Bank (GB) 6.00 Curtorn Lawrie 6.00 Med Trust Bank 6.00 Croser Bank Limited 7.00 Mised Trust Bank 6.00 Friemstal & Gen Bank 7.00 Benk of Berode 6.00 Grobert Fleming # Co8.00 Scotlinh & Witness Beark 6.00 Benk of Derode 6.00 Grobert Fleming # Co8.00 Scotlinh Witdows Bank 6.00 Benk of Derode 6.00 Grobert Fleming # Co8.00 Scotlinh Witdows Bank 6.00 Benk of Derode 6.00 Grobert Fleming # Co8.00 Scotlinh Witdows Bank 6.00 Benk of Newland 6.00 Habb Bank AG Zurich 8.00 United Bank 6.00 Benk of Scotland 6.00 Heritsbite # Gen Inv BL6.00 Writisserwy Laidlaw 6.00 Benk of Ned East 6.00 Heritsbite # Gen Inv BL6.00 Writisserwy Laidlaw 6.00 Benk of Ned East 6.00 United Bank 6.00 Wordshite Bank 6.00 Benk Mid East 6.00 United Bank 6.00 Writisserwy Laidlaw 6.00 Benk Mid East 6.00 United Bank 6.00 Writisserwy Laidlaw 6.00 Groberth MA 6.00 Uniten Hodge Bank 6.00 Writisserwy Laidlaw 6.00 </td <td>UIS TREASURY BELL PUTURNE (MM) \$1m per 100% Mar 94.56 94.96 - - 284 4,016 Jun Guessian 94.88 94.86 94.86 94.86 287 2,444 Sep 94.75 - 4 29 Al Open transf figs. are for provides day B Exprodutation Contineers (LIFTE) DM/Im points of 100% - - 4 29 Strike CALLS PUTS - 4 29 Price Jan Feb Mar Jun Jan Feb Mar Jun 9675 0.14 0.16 0.17 0.21 D.01 0.02 0.04 0.18 9675 0.14 0.16 0.17 0.23 0.35 0.45 Ed. 9675 0.14 0.16 0.17 0.21 D.01 0.02 0.04 0.18 9675 0.14 0.18 0.17 0.23 0.35 0.45 Ed. 0.16 0.28 0.40 <th< td=""><td>monulus interest period from 31 December 1996 to 30 June 1997 the notes util carry an Interest rate of 5.6875% per arrum. The interest payable on the relevant interest payment date, 30 June 1997 util amoort to US\$285.95 per US\$10,000 note and US\$7.148.87 per US\$250,000 note. Agent: Morgan Guaranty Trust Company JPMorgan</td><td>Issue of up to an aggregate of £200,000,000 Subordinated Variable Rate Notes with a maturity of 12 years (formerly Subordinated Variable Rate Notes issued by Leeds Permanent Building Society) Notice is hereby given that for the three months interest period from December 27, 1996 to March 27, 1997 (90 days) the Subordinated Notes will carry an interest rate of 6.9%. Tha interest payable on March 27, 1997 for the Subordinated Notes will be £170.14. By: The Chase Manhattan Bank London, Principal Paying Agent December 31, 1996</td></th<></td>	UIS TREASURY BELL PUTURNE (MM) \$1m per 100% Mar 94.56 94.96 - - 284 4,016 Jun Guessian 94.88 94.86 94.86 94.86 287 2,444 Sep 94.75 - 4 29 Al Open transf figs. are for provides day B Exprodutation Contineers (LIFTE) DM/Im points of 100% - - 4 29 Strike CALLS PUTS - 4 29 Price Jan Feb Mar Jun Jan Feb Mar Jun 9675 0.14 0.16 0.17 0.21 D.01 0.02 0.04 0.18 9675 0.14 0.16 0.17 0.23 0.35 0.45 Ed. 9675 0.14 0.16 0.17 0.21 D.01 0.02 0.04 0.18 9675 0.14 0.18 0.17 0.23 0.35 0.45 Ed. 0.16 0.28 0.40 <th< td=""><td>monulus interest period from 31 December 1996 to 30 June 1997 the notes util carry an Interest rate of 5.6875% per arrum. The interest payable on the relevant interest payment date, 30 June 1997 util amoort to US\$285.95 per US\$10,000 note and US\$7.148.87 per US\$250,000 note. Agent: Morgan Guaranty Trust Company JPMorgan</td><td>Issue of up to an aggregate of £200,000,000 Subordinated Variable Rate Notes with a maturity of 12 years (formerly Subordinated Variable Rate Notes issued by Leeds Permanent Building Society) Notice is hereby given that for the three months interest period from December 27, 1996 to March 27, 1997 (90 days) the Subordinated Notes will carry an interest rate of 6.9%. Tha interest payable on March 27, 1997 for the Subordinated Notes will be £170.14. By: The Chase Manhattan Bank London, Principal Paying Agent December 31, 1996</td></th<>	monulus interest period from 31 December 1996 to 30 June 1997 the notes util carry an Interest rate of 5.6875% per arrum. The interest payable on the relevant interest payment date, 30 June 1997 util amoort to US\$285.95 per US\$10,000 note and US\$7.148.87 per US\$250,000 note. Agent: Morgan Guaranty Trust Company JPMorgan	Issue of up to an aggregate of £200,000,000 Subordinated Variable Rate Notes with a maturity of 12 years (formerly Subordinated Variable Rate Notes issued by Leeds Permanent Building Society) Notice is hereby given that for the three months interest period from December 27, 1996 to March 27, 1997 (90 days) the Subordinated Notes will carry an interest rate of 6.9%. Tha interest payable on March 27, 1997 for the Subordinated Notes will be £170.14. By: The Chase Manhattan Bank London, Principal Paying Agent December 31, 1996

FINANCIAL TIMES TUESDAY DECEMBER 31 1996/WEDNESDAY JANUARY 1 1997

COMMODITIES AND AGRICULTURE

Financial Times writers look back at a hectic year in the commodities markets Copper turmoil shakes LME to its foundations

year for the London Metal Exchange since it was threatened 1985 tin crisis. On June 13. Sumitomo Corporation of Japan said it Mr Yasuo Hamanaka, saying he had run up losses of \$1.8bn (later amended to \$2.6bn) through unauthorised trading.

Mr Hamanaka had heen

It has been the most momentous the copper price would fall. His remained high. Whether there for immediate delivery compared The gold price moved strongly gold touched a three-year low of removal from the fight helped copper, which in mid-May had the exchange remains to be seen. with almost total collapse by the reached a 1996 peak of \$2,715, drop But it has been given a virtual sharply to below \$1,800 a tonne. clean bill of health by the UK As LME dealers scrambled to senior financial regulator, the had sacked its chief copper trader, cover margin calls, other metal Securities and investments Board. prices also fell - what many of traded metals.

will be any long-term damage to with the three-month price. The LME executive also had to

deal with a ferocious technical squeeze in its lead market. This metal, used mainly for batteries. went to a 5¹/₂-year high in March. forcing the executive to take emergency action to ease the tightness. As the year drew to a close, nickel became the focus of proving difficult to sustain. attention as its price dropped to the lowest for 2¼ years.

trai bank disposals and sales by For gold producers, 1996 began the International Monetary Fund. promisingly but ended in tears.

just under \$368 on December 3. dollar terms, of \$414.80 a troy ounce at the afternoon "fix" in London on February 5, This was its highest level for six years, However, even by the end of that first week in February there were indications that the rally was Once prices began to slide they the west were blamed. hardly stopped. Amid talk of cen-

Ironically, while some other the traders had available to turn metal prices remained subdued quickly into cash was other after the scandal, copper rebounded. Stocks remained low The turmoil shook the LME to and supplies for nearby delivery engaged in a huge battle with its foundations but there were no were tight. For weeks at the end some investment funds who had defaults and no member was of the year there was a premium been selling short - betting that forced into bankruptcy. Turnover of \$100 a tonne or more for copper

1.300

upward in the first few weeks to achieve a peak for the year, in US

Other precious metals followed. ver through the \$6 a troy ounce barrier. They failed and silver at The strength evident in oil

Freezing weather keeps oil At the start of the year specula-tors were still hoping to boost sil- price high

the end of 1996 reached a l'ivear prices for much of the seclow but seemed firmly supported and balf of 1996 has continat about \$4.85. Platinum group used right up to the end of prices languished at their lowest December. The price of for 31/4 years - Russian exports to Brent Blend, the global henchmark, has averaged more than \$20 a barrel for Kenneth Gooding the year, well above the 1995 average of \$17.20.

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STO RATE.

But prices yesterday surged again with the prospect of prolonged freezing weather in Europe. Brent Blend for February delivery was quoted at \$23.70 a barrel in mid-afternoon trading in London, 28 cents up on its close last Friday.

At the start of the year. few had expected any sustained price increase. Blizzards in the US had pushed crude prices above \$19 a harrel but reports that Iraq wanted to conclude an oilfor-food deal with the United Nations soon caused prices to fall to \$16-\$17.

The behaviour of the Baghdad regime proved to be one of the most volatile factors in the oil market.

But oil's streogth was underpinned by bonts of cold weather, which, after several relatively mild winters in the Europe and the US, served to remind traders of the close link between climate and energy demand.

Delays in hig North Sea oil fields also supported prices, especially as it became apparent that worldwide demand was more buoyant than predicted.

But it was demand for heating oil that drove the market to its post Gulf War high of just over \$25 a barrel in October. Prices of other refined products, such as aviation fnei, liquefied petroleum gas and natural gas, also soared.

Robert Corzine Laurie Morse

How they performed in 1996 Copper LME 3 month metal S per tonne Image LME 3 month metal Nicioni LME 3 month matei n LIME 3 mmm mete OIL Brent crude spot. S per tonne \$ per troy ounce Sper berrei S per tonne 2,800 9.000 1,700 24 2.200w 1,600 2,400 8.000 2.000

1995 1995 . 1996 1996 Dec Jan Dec Jan Dec

Wheat on a roller-coaster ride Low stocks bolster coffee

Coffee prices in 1996 were, like so many other commodity markets, dominated hy low stocks. World stocks started off the year at sevenyear lows of around 30m 60kg bags compared with 46m bags at the start of 1995. The low inventories and high consumption led to price volatility which is set to continue into 1997. Mr Lawrence Eagles, analyst at GNI in Brazil, estimates stocks drawn down over 1996 at some 28m bags, leaving a

COMMODITIES PRICES

part of Liffe - fell from £1,282 a tonne in January to deficit of production over £912 on news of record proconsumption for the second duction in the Ivory Coast. year running of 1.2m bags. However, Mr Eagles said "Stocks remain very tight he believed there had been and there should be consid- several errors made in calcu-

erable price volatility next lating the small size of the This year has been a rather year," said Mr Eagles. cocoa crop deficit. "There is Although prices are not considerable opportunity for high by historic standards - the cocoa deficit to be the market soared to over ravised upwards and that \$4,000 a tonne in 1994 after could lead to a sharp rise in frosts destroyed part of Braprice in 1997." he said. zil's crop - they are likely to Sugar prices were depressed for much of the show modest growth until bigger harvests replenish year and look set to remain consumer stocks. so as production remains in Cocoa futures on the Lonexcess of demand. Prices on don Commodity Exchange which in September became

6.500

New York's Coffee, Sugar and Cocoa Exchange started the year at 11 cents a lh and ended at more or less the same level.

Deborah Hargreaves market by November.

shocking one for the world's grain markets, with wheat prices hitting their highest level in recent memory and then dropping back by half as world grain stocks began to rebuild again after the northern hemisphere har-

In the US, farm prices for wheat in the Kansas City area hit \$7.46 a bushel in May, as a drought in the southern plains limited winter wheat harvests, However, rohust spring wheat plantings and an

expansion in world wheat production had cooled the

Analysts expect US wheat southern plains has received prices at the farm gate to ample moisture this winter. cluster just above \$3 a and predict a near-record bushel next year, as world wheat stocks continue to this spring. rebuild.

1.200

"Last year was something of a blip," said Mr Keith Collins, chief economist for the US Department of Agriculture. "We had a 60-year low in grain stocks in relation to use, and we don't expect to see that again soon."

US millers, who still find domestic milling quality wheat scarce even as world supplies expand, should get relief next year.

Forecasters say that autumn-planted wheat in the

policy changes. Many US grain farmers number of harvested acres are also livestock producers. The year just ending also and meat price cycles were yielded a major revision in as volatile as grain in 1996. US farm policy, with "free-Feeder catile prices hit a dom to farm" legislation givlow of \$54 a hundredweight

ing growers flexibility to at the end of April as farmplant what they wanted and ers slaughtered herds in still receive generous government supplements.

US cotton acres fell from

JOTTER PAD

and is projected to dip fur-

ther in 1997 as a result of the

					_					_	_															-				
BASE ME		CHANGE						ntinu May az							SEE	DS		FTS	FFE (E/I	onnej										
Prices from An	relgameted Meta	il Trading)			thange		Sow	Vol	Opena Int			Day's change		Low	Vel	Upon Int		Sett price	Day's change	High	Low	Yel .	per; bat			Dey's change	High	Law	Val	Open1 Jet
	Cash	3 miles	Dec	369.8 370.3		1	-	47	74	, fant, Mar		-0.60			30	995 1.969	Deci Mar	843 887		838		3002 4	56	Feb Ant	65,875			85.150		
Close	1511.5-13.5		Feb	371.2	+0.1		371.0		6,692	May		-0.35				2,537	May	903						Jak				63,250		10,129
Previous High/low	1516.5-17.5 1511	1548-49 1557/1541	Apr Jun	373.4 375.8			373.1		3,126	Jul .		-0.35	-	-	-	379	Jul	92			918			Auto			63.375			9,562
AM Official	1511.5-12.0		Aug	373.8		3/0.3			6,737 5,459	Sep Yerv		-0.50	96.00	96.00	- E	904	Dec	939		943		147 9		Oct Dec				65,600		2,091
Kerb close		1551-52	Total					8 982 11	5.'EX	Total					100	12 801	Tetal					4 808 11	7 5 30	Testal		_			-	

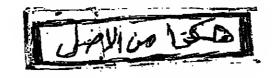
response to rising feed costs. Declining herd numbers

and soyabeans. for the year above \$60.

17m in 1995 to 14m this year,

The first year of the proboosted prices to about \$70 in the autumn, a tremendous gramme saw farmers from percentage increase in one the south switching en masse from rice and cotton season, and a move that plantings to seeding corn should put the average price

Open Int. 238,894 Total daily tumover 33,722	PLATENUM NYMEX (50 Troy oz.; \$/troy oz.)	WHEAT COT (5,000bu min; cents/80b bushel)	II COCOA CSCE (10 tonnes; S/tonnes)	I LEAN HOGS CME (40,000kbs; cents/ibs)	
ALUMINIUM ALLOY (S per torine)	Jan 372.6 -0.3 373.0 370.0 1,524 4,325 Apr 375.9 - 376.0 373.0 1,965 16,839	Mar 382.00 -7.50 389.00 381.50 3.318 32.009 Mary 361.75 -5.50 365.50 361.00 530 6.712	Mar 1354 -8 1358 1358 2,179 31,819 May 1380 -5 1381 1376 203 13,499	Feb 79.500 +2.000 79.500 79.500 2,486 12,786 Apr 74 725 +2.000 74.725 74.725 1,231 5,519	
Close 1360-65 1387-90	Jul 378.6 +3.5 378.5 377.0 4 2,040	Jul 338.75 -3.00 341.00 338.50 848 20,058	Jul 1402 -7 1403 1400 1 10,344	Jun 77 225 +2 000 77.225 77.225 890 5,478	
Previous 1360-70 1390-92 High/low 1366 1390/1387	0ct 381.3 ~ 381.0 380.0 17 2,092 Jam 384.0 +3.5 27 1,049	Sep 343.50 -3.00 346.50 343.50 6 996 Dec 354.50 -4.00 357.00 354.00 11 616	Sep 1420 -4 1424 1419 50 6,900 Dec 1435 -4 1439 1434 14 1,601	Jul 73.875 +2.000 73.875 - 288 1,404 Aug 69.875 +2.000 69.875 69.875 277 1.055	
AM Official 1365-66 1387-88 Kerb close 1392-85	Total 3,537 28,345	Jai 343,00 -1,50 344,50 343,00 4 106 Total 4,713 50,498	Mar 1452 -7 1454 1448 2 12,594 Total 2,460 81,596	Oct 63.475 +2.000 63.475 63.475 210 950 Tetal 5.274 27.919	
Open int. 5.098	PALLADIUM NYMEX (100 Troy oz.; S/troy oz.) Mar 118.80 +0.05 119.25 118.50 120 6.565	MAIZE CBT (5,000 bu min; cente/56ib bushel)	COCOA (ICCO) (SDR's/tonne)	In PORK BELLIES CME (40.00000s; cents/los)	
Total daily turnovar 1,010 III LEAD (\$ per tonne)	Jun 120.05 +0.05 21 419	Mar 258.25 -6.25 263.00 258.00 19,042 147,518	Dec 27 Price Pres. day	Fab 80.425 +3.000 80.425 80.425 688 4,210	
Cioso 694.5-5.5 698.5-9	Sep 121.25 +0.05 255 Sec 122.25 +0.05 17	May 250.75 -5.00 264.00 260.50 3,633 53,332 Jol 262.75 -4.75 266.00 262.50 3,757 54,591	Doily 1015.06 1014.98	Mar 80.050 +3.000 80.050 80.050 164 906 May 80.525 +3.000 80.525 80.525 98 670	
Previous 712.5-13.5 713-14 High/kow 703 713/687	Tatal 120 7,256 SILVER COMEX (5,000 Troy az; Cants/tray az.)	Sep 259.00 -4.00 281.25 259.00 179 6,695 Dec 257.75 -2.75 259.50 257.50 852 37,475	COFFEE LIFFE (S/tonne)	Jul 73.156 +3.000 78.150 - 70 525 Aug 75.600 +3.000 75.600 - 19 158	
AM Official 702-703 708-06.5	Dec 476.9 -9.8 46 66	Mar 262.75 -2.50 264.25 262.75 61 1,434	Jan 1250 -35 1282 1250 1,286 7,688 Jaar 1237 -12 1252 1233 1,875 21,579	Total 1,039 6,489	
Open Int. 35,764	Jan 479.2 -7.5 486.5 486.5 0 19 Feb 481.5 -7.5 2 2	Tutati 27,555 303,112 ■ BARLEY LIFFE (£ per tonnø)	May 1213 -12 1227 1205 581 8,294		CROSSWORD
Total daity turnovar 8,381 NICKEL (S per tonne)	Mar 486.1 -5.2 492.0 480.0 9,519 54,724	Jan 82.80 -0.95 93.00 92.75 29 329	Jail 1225 -5 1225 1215 52 2,278 Sep 1230 - 1225 1215 18 1,410	LONDON TRADED OPTIONS	No.9,262 Set by ARMONIE
Close 6305-15 6405-10	biny 490.8 -5.3 496.5 485.5 64 0,404 Jul 495.2 -5.2 493.0 490.0 45 8,317	Mar 94.80 -0.95 95.00 94.80 25 235 May 96.30 -0.95 130	Nov 1235 +1 1230 1225 23 653 Tutel 3,635 41,904	Strike price \$ tonne - Calls Pute -	
Previous 6400-10 8505-10 High/kow 6470/6385	Total 5,789 82,451	Sep 93.00 -0.50 8 Mer 95.00 -0.50 205	COFFEE "C" CSCE (37,500lbs; cents/lbs)	E ALUMINIUM (199.7%) LME Feb May Feb May	
AM Official 6280-90 6385-90		Total 34 907	Mar 115.95 -0.25 117.45 115.10 8.234 18.511 May 113.65 +0.10 114.60 113.00 1.390 6.770	1500	
Karb close 6360-6365 Open Int. 46,562	ENERGY	SOYABEANS CBT (5,000bn mit; cents700b busbei) Jun 694.25 -7.25 709.00 694.00 6.381 25.278	Jul 112.10 - 113.20 111.50 127 2,091	1525	
Total daily sunover 14,808 II TIN (5 per tonne)	CRUDE OIL NYMEX (1,000 barrels. S/barrel)	Mar 690.50 -6.25 694.75 690.00 11,806 55,853	Sep 111.25 +0.80 111.25 110.90 46 1,402 Des 108.25 -0.25 109.50 108.50 27 1,153	COPPER (Grade A) LME, Feb May Feb May	
Close 5680-90 5740-50	Latest Day's Open	Naty 687.50 -5.25 691.50 697.00 2,753 26,865 Jul 687.50 -5.00 691.00 687.00 2,089 24,588	Ner 107.00 +0.50 107.00 107.00 - 207 Total 9,828 30,415	2150 78 98 63 155	12 11 11 11 11 11 11 11 11 11 11 11 11 1
Previous 5685-85 5740-50 High/low 5760/5740	yntua etsange tilgit Loer Vol int Feb 25.38 +0.16 25.55 25.12 15.562 101k	Amp 685.50 -6.00 688.00 685.50 510 3,313 Sep 687.00 -4.50 670.00 687.00 10 563	COFFEE (ICO) (US cents/pound)	2200	
AM Official 5680-85 5740-42 Kerb close 5760-65	Mar 24.68 +0.13 24.90 24.45 5,302 37,563	Total 24,854 147,649	Dec 27 Prez. day Comp. daily	COFFEE LIFFE Mar May Mar May 1200	14 1 115 1 115 1 11 117 1 117
Open int. 15,185	May 23.38 +0.11 23.40 23.25 825 18,102	■ SOYABEAN OIL CBT (80,000kbs: cents/lb) Jes: 22.71 -0.15 22.90 22.66 5,487 11,192	15 day average na 89.64	1250 43 54 56 91	
Total daily turnover 2,311 20NC, special high grade (5 per tonne)	Juni 22,79 +0.11 22,88 22,68 1,383 27,536 Juli 22,25 +0.68 22,25 22,20 242 14,665	Mar 23.16 -0.14 23.40 23.06 4,649 38,558	WHITE SUGAR LIFFE (S/tonne)	1300	
Close 1048.5-49,5 1058-69	Tetal 30,107356,582 CRUDE OL JPE (\$/ban%)	May 23.54 -0.11 23.65 23.45 1,641 14,515 Jul 23.86 -0.12 23.96 23.75 757 9,969	Mar . 308.6 +1.4 310.0 308.0 803 13,966	46 66 9 12	
Previous 1050.5-51,5 1072-73 High/low 1045 1074/1086	Latest Day's Open	Aug 23.93 -0.10 24.05 23.85 30 2.043 Sep 24.00 -0.13 24.15 23.96 30 1.617	May 307.9 +0.7 209.0 307.3 257 6,158 Ang 308.5 -0.5 307.5 306.5 57 2,524	875 30 49 10 20 900 20 35 33 31	22
AM Official 1044-45 1067-67.5 Korb close 1067-68	price change High Low Vol Int	Total 12,708 79,797	Oot 303.3 +0.5 304.0 303.0 81 1,770 Dec 304.8 +0.5 304.8 304.0 5 580	PE Feb Mar Feb Mar	123 24 22
Open int. 78,269	Feb 23.79 +0.37 23.97 23.55 8,677 58,500 Mar 23.19 +0.37 23.33 23.00 3,106 35,239	SOYABEAN MEAL CBT (100 tons; \$/ton) Jan 228.5 -2.4 229.8 228.0 5.524 16.518	Ner 305.8 +0.7 306.0 304.7 9 387 Total 1,012 25,412	2300 32 -	
Total deity turnover 22,409 COPPER, grade A (S per tonne)	Apr 22.60 +0.24 22.72 22.58 342 16,863 Mary 22.02 +0.23 22.02 21.97 75 11,026	New 210.6 -2.2 220.7 218.3 4,650 37,769 New 214.0 -1.8 215.0 212.7 1,854 16,950	SUGAR '11' CSCE (112,000bs; cents/los)	2400	
Close 2218-23 2126-28	Jaar 21.43 +0.22 21.49 21.40 275 13.231 Jul 20.72 - 20.57 20.50 - 9.914	Jul 212.9 -1.6 213.8 211.5 553 11,292	Mar 10.99 +0.10 11.00 10.8714,193 77,955 May 10.99 +0.06 10.99 10.87 3.526 31,636	LONDON SPOT MARKETS	
Previous 2223-28 2128-29 High/low 2220 2133/2122	Total 20.72 - 20.57 20.50 - 5,514	Aug 211.4 -1.7 212.0 210.8 7 2,198 Sup 208.6 -1.2 209.6 208.5 59 2,044	Jul 10.92 +0.05 10.93 10.66 1,529 24,623	CRUDE OIL FOB (per barrel) +or-	
AM Official 2217-18 2126-28 Kerb close 2128-29	HEATING OIL WHEX (42,000 US gain; c/US gain)	Total 12,751 82,386 POTATOES LIFFE (E/tonne)	Oot 10.90 +0.02 10.92 10.85 829 14,149 Mar 10.87 +0.03 10.85 10.82 878 4,364	Dubai \$21,74-1.79w +0.255 Brent Blend (deted) \$23,89-3.91 +0.30	
Open Int. 157,025 Total daily turnover 39,568	Ladaşt Day's	Mar 53.5	Many 10.90 +0.07 894 Total 20,945 154,136	Brent Blend (Feb) \$24.14-4.20 +0.33 W.T.L \$25,40-5,42w +0.18	ACROSS DOWN 1 A request certain to give 1 Leavin' the car to get a his.
LINE AM Official \$/\$ rate: 1.6891	Jan 70.80 +0.25 71.40 70.10 13,829 15,085 Fab 70.45 +0.32 70.95 69,70 11,205 36,340	Apr 64.5 -0.7 65.0 63.5 28 1,252 Mary 86.5 -0.7 66.0 66.0 5 51	COTTON NYCE (50,0008bs; cents/8bs)	OR PRODUCTS NWEprampt delivery OF (Ionne)	enjoyment (8) cuit (6)
LME Closing 2/5 rate: 1.6900	Mer 68.40 +0.22 69.25 68.10 2,119 13,895	Jun 75.5	Mar 74.31 +0.76 74.95 74.26 2,829 22,846 May 75.00 -0.78 76.25 75.55 1,138 12,832	Premium Gascline S225-227 -3 Gas Oli \$226-227 +6	5 Cause difficulties for 2 Sea-roving nurse is a Cock- woman buttonholing a pol- ney, perhaps (9)
Sport 1.5304 3 milles 1.5870 6 milles 1.5626 9 milles 1.5778	Apr 65.00 +0.22 85.45 64.78 587 8.329 Nav 62.35 +9.57 62.35 62.00 234 4.285	Apr 113.0 559	Jul 76.57 -0.73 77.05 76.55 444 7,717	Heavy Fuel OE \$113-115	itician (8) 3 Quartel obout king's fish
HIGH GRADE COPPER (COMEX)	Juan 60.10 +0.37 80.40 59.80 299 4,967 Total 20,862 102,916	Total 30 1,864 ERENGH1* (BIFFEX) LIFFE (\$10/Index point)	Dec 76.65 -0.32 76.80 76.51 194 9,800	Maphtha \$217-220 Jatiual \$251-252 +6.5	9 Keep caim before the storm (5) (8) 4 i roll obout and make
Seti. Day's. Open price change High Low Voj kat	GAS OIL IPE (Sylands)	Jan 1485 -3 1445 1435 11 1,724	Mar 77.53 -0.47 77.70 77.50 21 484 Total 4,671 55,348	Diesei \$235-236 +6 III NATURAL GAS (Pence/therm)	To Shake, having come across merry (7)
Jan 100.75 -0.75 101.60 100.70 505 5,078	Sett Day's Open	Feb 1399 383 Nar 1400 11	ORANGE JUICE NYCE (15,000be; cents/los)	Bacton (Jan) 17.20-17.40 +0.20	shelter, is dormant (6) 6 One gets caught in military 12 Bungling inebriate finally store incorporating a toxic
Feb: 99.45 -0.55 100.10 99.50 60 1,582 Mar: 99.25 -0.35 99.15 98.10 4,501 20,232	price charge High Low Vot Hit Jan 223.00 +6,00 223.00 219.00 7,244 18,546	Apr 1470 855 Jul 1208 423	Jan 78.50 -1.60 78.10 76.00 1,884 4,694 Mar 80.10 -1.75 82.00 79.25 2,860 17,380	Petroleum Argos, Tal. London (2171) 359 8792	tucked into pint shandy (5) element (9)
	Feb 218.00 +2.50 220.00 218.25 4,249 21,312 Mar 210.00 +2.00 211.50 208.50 620 8,389	Oct 1320 -3 1320 1320 10 100	May \$3.55 -1.95 85.50 \$2.75 603 4,072		18 Fillet is done differently in 7 Principal supports Penny in French town (9) appeal (5)
Ann 95.50 +0.95 95,55 55,55 - 763	Apr 200.75 +1.50 201.75 199.75 142 6,782	Total 21 3,531 Close Prev	Juli 67.00 -2.00 88.75 86.50 100 952 Sep 90.30 -2.00 91.50 90.40 111 349	Gold (per tray az) \$ \$369.40 -0.15. Silver (per tray az) \$ 482.00c -8.50	14 A physician protects old 8 Oil producer finds primates
lutal 6,637 49,025	Rey 194.25 +1.25 194.00 193.75 20 3.211 Jun 189.00 +1.25 190.25 190.25 4 7.453	BFI 1510 1517	Nov 92.55 -2.15 95.75 95.75 66 74 Total 5.625 27.585	Platinum (per troy cz.) \$359.50 -1.75 Paliadium (per troy cz.) \$118.50 -0.50	ducent, being a devotee (6) in the grass (8)
PRECIOUS METALS	Total 13,802 72,570			Copper 107.0c +1.0	(7) standing (1)
LONDON BUILLION MARKET	NATURAL GAS NYMEX (10,000 mmBlu; SimmBla)	FUTURES DATA		Leed (US prod.) 45.00c Tin (Kusla Lumpur) 14.60r -0.04	is rank enclessly about love 15 One in front of the castle is
Prices supplied by N M Rothschild)	Latest Day's Open price change High Low Yol Int	All hutures data supplied by CMS.		Tin (New York) 266.50 -2.00	21 It's hard to change the 17 Welcoming love-bird's a
iold(Troy oz) \$ price £ equiv SFr equiv Nose 389,20-389,40	Feb 2.755 -0.229 2.820 2.630 13,217 34,907	[]		Comp free weight 154	
pening 369.50-369.90	Mar 2.475 -0.205 2.540 2.350 5,254 19,013 Apr 2.190 -0.150 2.270 2.130 1,183 11,617	Spices	VOLUME DATA Open interest and Volume data shown for		23 Stun a confused friend - an 18 The bird shows pession in easy target (4.5) display (8)
forming fix 369.60 218.76 439.85 Itempoon fix 369.25 218.36 499.53	May 2.060 -0.062 2.160 2.010 703 8.431 Jun 2.060 -0.030 2.080 2.000 464 8.113	The world exportable production of pepper has fallen to a level of about 100,000	NYCE, CME, CSCE and IPE Course Off are	Lon, day sugar (ran) 5259.30 +3.50 Lon, day sugar (wta) 5313.20 +1.30	25 Supporter gets tungsten 20 The dye, and, exemplifies
ey's High 369.60-370.00 ay's Low 369.10-369.50	Jul 2.060 -0.025 2.090 1.960 253 7,189	tonnes, below expected demand about 145,000 tonnes, Man Productor reports.	one day in arrears. Volume & Open Interest totals are for all traded months.	Barley (Eng. feed) Ung	fight (5) for a fight (5)
revious close 389.40-369.70	Tabli 24,084 144,582 If UNLEADED GASOLINE	Worldwide canyover stocks have been reduced to minimum levels. Black pepper,		Wheat (US Dark North) Ung	20 if requires complete atten- 21 Metal binding for animal
nonth	NYMEX (42,000 US gails.; c/US gails.)	which has exportable production of about 80.000 torned, has demand of 115,000	NDIOCO		27 Endorsement (Inclus in tworking property
months	Latest Day's Open	tormes, while white pepper supplies are	INDICES	Rubber (KL RSS No1) 316.5x +0.5	attached to certificate for 22 Baron's flexible and care-
months	price change Ligh Low Vol int Jam 62.50 -0.24 70.40 68.85 9.049 10.660	estimated about 25,000 tonnes against a demand of 30,000 tonnes. Tightening in	B Reuters (Base: 18/9/31 = 100) Dec 30 Dec 27 month ago year ago	Coconst Oil (Phillips \$805.0y +5.0 Paim Oil (Melay.)§ 537.0x +9.5	28 The verificit is acceptable to 24 deliveration
pot 289.10 488.00	Feb 69.20 -0.16 70.10 68.70 6.062 29,056	the supply is stready reflected by the price increase of 30% for black pepper during	1885.7 1876.2 1853.2 2090.4		with furning (5)
months 297.70 500.00	Max 62.80 -0.06 69.59 69.25 963 11.594 Apr 70.20 -0.05 70.30 69.90 357 5,263	1996. World supply and demand situation has shown deficits for number of years and	CRB Futures (Base: 1967 = 100) Dec 27 Dec 24 month ago year ago	Cotton Outbook A' index 79.30 -0.25	25 Resent, 101 example, 25 Farm culipment is more
year 306.75 512.25	Many 59.50 +0.06 69.80 68.30 40 3,262 Jun 68.40 +0.21 59.50 69.00 187 3,293	there are parallels with the position in 80°s, when prices increased to \$5,000 for black	240.06 241.88	Wootcope (54s. Super) 396p -5 E per conversions adventes stated, p percente, s contento	realized in shift (8) exposed when transferring hands (5)
	Total 16,857 60,034	and \$7,000 for white, compared with cur-	E GSCI Spot (Base: 1970 = 100) Dec 27 Dec 24 month ago year ago	r magstig, m Manymen centulig, x Jan er Feb y Deckler. London Physical, § Call Rotandars, § Bullon merket close.	Solution to Saturday's prize nursis on Secondary
Naple Leat New Sovensign 85-89 51-53		rent prices of \$2,900 and \$4,500.	216.11 220.72 220.01 208.79	Charge on whele, "Based on re head of pige sold. 4 New month of January.	Solution to Saturday's prize puzzle on Saturday January 11. Solution to yesterday's prize puzzle on Monday January 13.
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FT MANAGED FUNDS SERVICE

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ndation	FT MANAGED FUNDS SERVICE	Offshore Funds
	FT Cityline Unit Trust Prices are available over the telephone. Cell the FT Cityline Help Depk on (+44 171) 873 4378 for more details. OFFSHORE Set that the telephone of the form of of the fo	kai taku gallap Bayay - ar Yak Daga Paka Paka - GPa
	AND OVERSEAS AND O	Fand Ngns - Contol. mean Fand Mi. — 2 52:42 30.10 -0.05 - - — 0 540:76 -0.027 305 - — 0 540:78 -0.027 307
		4 (12.5) 13.5 -0.5 (2.5) 4 (12.5) 13.5 -0.6 (2.5) 4 (12.5) 13.5 -0.6 (2.5) 4 (12.5) 13.6 (2.5) 13.6 (2.5) 4 (12.5) 13.6 (2.5) 13.6
En	Frightly Currency Frencts Ltd Frid & Kanan Ltd Frid	(22) 0(7) Migra. 01834 (2454) Natur, Jerney 01834 (2454) - 37, 25033 (0.26 +0.41 B.51 Daning daty It Fund Hamagers (Jerney) Ltd Mart Jerney 01534 (25000)
α		uno, 5%, (1454 15679 46051 155 3 (5957 16167 465 4 Mgrs (C3) 154 (1200)F Mgrs, Januar Mgrs, Januar 1 Geneta Funda O
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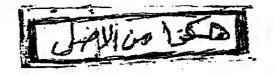
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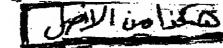
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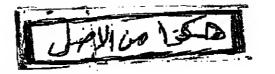
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LONDON STOCK EXCHANGE

Buoyant Footsie closes at new all-time high

MARKETS REPORT

22

By Steve Thompson, **UK Stock Market Editor**

London'a equity market delivered a surprisingly buoyant performance on the penultimate trad-ing session of the year, with the FTSE 100 hitting new intraday and closing records.

And there was a further pleasant surprise for dealers at the level of turnover in equities on what had been expected to be a quiet, featureless trading day. Some 423.9m shares had traded

by the 6pm cut-off point, with non-Footsie stocks accounting for 53 per cent of that figure.

With the head count at many from across the Atlantic again, trickled easier following a higher-feed through into continuous big dealing rooms said to have where last Friday's record close ning the desks were kept busy until the late afternoon. At the close of a busy session.

yesterday. the FTSE 100 was 24.7 up at a new closing and intraday peak of Dow put on a further 25 points 4,115.7. shortly after the opening yester-Good news in the leading day. a move which gave Euro-

stocks spilled over into the rest pean markets a substantial shot of the market, with the FTSE 250 in the arm after a generally firm index finally 14.3 better at 4,484.8, morning session. closing the gap on its all-time The equity market's move to high of 4,568.6 reached in April new peaks was more impressive this year. And the SmallCap given that the gilts market had to endure a difficult trading session, moved up 7.6 to 2,176.8, compared with its peak of 3,244.30, attained edging forward during the mornin June. ing before coming off late in the

The stimulus for London came

been at 60 per cent, those man. on the Dow Jones Industrial increase in US bome sales. The and dividends." NatWest expects Average was followed by another bome sales numbers offset what a new Labour government to sharp rise at the outset of trading cators for November. Up 14 points on Friday, the

London's good start came amid a flurry of New Year tips from brokers. And sentiment was given to a series of bullish forecasts for the FTSE 100 in 1997.

Of these, NatWest is the most confideot of the leading brokers, forecasting a 1997 year-end close of 4,600 for the Footsie. NatWest's equity market strategists say the market is "well supported by sale competition across tha session as US Treasury bonds strong GDP growth, which will industry.

than-expected 1.8 per cent robust performances on earnings were seen as neutral leading indi- bring inflation back below 3 per cent, which would provide a spur to the gilts market.

Among the main beneficiaries the financial press and leading of the New Year recommendations was British Aerospace, one FTSE 100 lifted by widespread publicity of NatWest's top 15 stocks for the FTSE 250 year and one of the best perform-FTSE 350 ing FTSE 100 stocks during 1996. Other winners yesterday included BTR, Pearson and United Utilities, the latter following a report that the government has abandoned plans for whole-

Equity shares traded FTSE All-Share Index Tomover by volume (million). Excluding 2.020 2,000 800 700 1,980 -600 1,960 500 400 1.940 300 200 1,020 -Nov Oct Dec Sec tion 6.2 1995 1990 CK Extel.

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Indices and ratio

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Worst performing sectors

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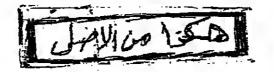
est performing sectors ed Inds -0.3 Property+1.3 -0.3 -0.1 Food Producers Mineral Extraction -+1.1 -0.1 ..+1.0 5 Insurance ... verage

EQUITY FUTURES AND OPTIONS TRADING TRADING VOLUME with another aerospace or one of the strongest rises in Funds NEW 52 WEEK the FTSE 250 Index. Major Stocks Yesterday defence group by the end of HIGHS AND LOWS Elsewbere, Television Derivatives trading recovered were merely a reflection of a partially in the late afternoon Vol. Closing Day's 000s price change 1997. buy into NEW HIGHS (149). SAMKS, SHITZAL (1) ALDRY Meth. BREWISHES, PUBB & REST (2) Regent hrm, Whithward, BLDB MATLE & MCHTS 40 (194MBCALS (2) BUTWAR Mond, Canning (M), Mecone, SHORMERINA (12) ENTRACTIVE HUDS (1) FOOD PRODUCERS (2) Assoc Shitsh Foods, HIGGAT, LINE HIGHTANES (1) Encompatibles hd, INSURANCE (3) GEC, Ganard Academ, AS, INVESTMENT TRUET'S (11) BRUESTMENT COMPANIES (1) Encompatibles hd, INSURANCE (3) Articus (5% OC MP /L Cagean, Manchester Uct, Nothern Laisan, S, Jama's Banch Hotel, Thisse Hotels, LIFE ABULTANCE (2) AEGON, Loge S Gennal, MEDA (2) BEB Corp gained 16 to 1871-p and from its dismal on the back of some slightly Merger talk intensified year-end squeeze and not Datrontech 14% to 211p. accompanied by serious pre-Christmas torpor but after Boeing announced disappointing economic data Among AIM-listed stocks. Stanford Rook rose 42% to remained below average from the US. plans to merger with McDontumover. daily levels, writes Peter March began trading at nell Douglas sarlier this However, by the close Lasmo 425p, Old English Pub 251's to John. March was still up at 4,130, 4.104 and moved steadily month. Also there have been Tha March contract on the 210%p, Whittard 25 to 21112p forward to hit 4,140 - a new a couple of supportive a premium of some 15 recommendations from bro-FTSE 100 index hit a new high for the contract points to the underlying cash Lasmo, the oil exploration and Hercules Property 20 to high yesterday but the gains kers in the past few weeks during tha day, it retreated market. At that level the inds.† and production group, fell 120p. Tomkins, the diversified valuing the stock as high as back as the upward pressure contract was within the fair FTSE 100 INDEX FUTURES (LIFFE) £25 per full index point (APT) conglomerate, gained 5 to value rance estimated by of a recent buying spree was £14 a share. 271p in technical trading. Open Sett price Change High Low Est, vol Open int. analysts at between 15 and exhausted. 4104.0 4130.0 +31.0 4140.0 4104.0 5938 53307 - 4154.0 +33.0 0 2594 (2) AEOON, Legar & General, MEDIA (2) BEB Design, Television, WPP, OB. EXPLORATION (MRCD (12) OTHER FEMANCIAL (2) PAPER , Schroder investment Man-Market-makers adjusted 21 points. Fair value is the **Retailers** active their positions before the premium that takes into agement announced it had Design, Internation, WPP, OLE JANANARI DUR A PROD (12) OTTERS I FOMUCIAL (2) AVAIRI , PHARIMADEUTIQALS (1) None Nontak B, PHARIMADEUTIQALS (1) None Nontak B, PHOPERT (12) REFAILERS, FODD (2) Nation A Personal, Sometricky, RETABLERS, Gatheran, B, Backs Leisure, Brown (4), Church, DFS Porntam, Jahn Dand Spots, SUPPORT SIETVIS (10) Abim WS, Capita, Capital, DCS, Daiphi, Hays, Hogg Robirson, MSB HJ, Perky, Simaka B, McCemin, TEXTERS (2), NBSH (2), Pharma (3), Go-Ahmad, Servisiti', RATER (1) Thames, All (13), BRIENRES, Servisiti', RATER (1) Thames, All (13), BRIENRES, (1) NEW LOWS (100), GIL TS (2) BANKOS, RETAL (13) BRIENRERS, (1) AGA AB, DISTRIBUTIORS (1) Aukshard (1) AGA AB, DISTRIBUTIORS (1) Aukshard Soma, ELECTRACTIVE (1) SELECTRICA & ELECT EXCEPT (2) Contro Pring BcL, Eurotherm, Branno, ENGINEERING (2) Ornyburne, Koho Sand, EXTINACTIVE HIDS (12) FOOD PRODUCERS (2) FISE 250 INDEX FUTURES (LIFFE) £10 per full index point year-end. Also, Tomkins was consideration dividend flow increased its staka to 13.02 Retailers were generally propped up over the past two 4537.0 +13.0 4820 0 per cent. The steady purhigher as investors looked and financing costs on the weeks when good demand underlying Footsie stocks. chase of almost 10m shares for bumper sales over Christ-In traded options, volume was noted from a limited over the past four and a half mas. Marks & Spencer was 46 1,500 3,000 191 510 3,700 418 5,400 417 245 FISE 100 INDEX OPTION (LIFFE) (*4114) £10 per full index point number of investors. Tomrose to 22,664, low by the months has left Schroders as up 5% at 487p, Argos 1% at kins' shares have been on standards of the yearly the biggest stakebolder in 771%p, Kingfisher 7 at 627%p, and Dixons added 5 Lasmo. It has overtaken the way up since December average but a definite 13 when they closed at 245p. improvement on the 4,917 PDFM, which, at the last at 534%p. Selected water stocks Millennium & Copthorne contracts which changed count on September 18, had 245 3,300 1,100 374 168 1,100 83 2,100 805 839 2,800 traded higher on news that Burtanî Cable â Wireî Cadbuy Schw Cardon Comm Chubb Costs Viyele Costs Viyele Hotels was steady at 351p. 13.998 per cent. hands during Friday's The buying bas taken The group announced it had the government bas abancurtailed trading sessions. Calls 3,739 Puts 3,282 bought the Copthorne Comdoned plans to introduce Calls outnumbered the place during a period of EURO STYLE FISE 100 INDEX OPTION (LIFFE) £10 per tuli index point exceptional performance for modore Hotel in Paris from wbolesale compatition more bearish put trades by across the industry. United 11,766 to 10,898 lots. the stock and the sector. Oils Ugitour, a subsidiary of Among individual stock EXTRACTIVE MOS NO FOOD PRODUCERS (3 Utilities lifted 13% to 619 p Compas have constituted the stron-French insurance firm Union Feb 22912 1612 Mar 224 3112 1 Jun 29512 7212 Sapt 342 101 EXTRACTIVE NOS (15) FOOD PRODUCERS (2) Denone, Moral, HEALTH CAME (3) Eyecan Products, MSURANCE (1) Topdonipark, INVESTMENT THUSTE (14) INVESTMENT COMPANIES (21) OB. ISOLDRATION & PROD (3) OTHER FAMANCIAL (4) PRODERTY (1) Harokon Witz, RETAILERS, GENERAL (1) SUPPORT SERVIS (2) TECTLES & APPAREL (4) Topanto-PT 20, and (1) AMERICANCE (1) Courtaukty Datgety De La Rue and Yorkshire Water 11 to options. British Aerospace 816 402 83 1,300 152 40 946 611 631 300 3,200 1,800 448 2,000 2,100 858 8249 2,800 1,300 1,300 1,300 781 1,300 2,000 1,300 2,000 1,300 2,000 1,300 2,000 1,300 2,000 1,300 2,000 1,300 2,000 1,300 2,000 1,52 2,000 1,5 gest performing sector over des Assurance de Paris, for was the most heavily traded the past year as stocks have £125m. 705p. With trading volumes light Lonrho improved 11/2 to surged in response to a Calls 4,368 Puls 6,040 * Underlying index v † Long dated expiry months. with 1.327 lots dealt. Deconst EMIT Sant Micliand Elect. followed by GEC with 548. boom in the underlying oil and most institutions 125%p. The company price and a wave of consoliinvolved in little more than declined to comment on a ng China Clays dation among smaller explo-TRANSPORT (2) AIM (1) AMERICANS (1) end-of-year book tidying, newspaper report that the FTSE Actuaries Share Indices The UK Series ian & Col. I.T. ration stocks. New Year tips were to the conglomarate's planned Gen, Acciden General Elect Gizzo Wellco Giymwed Grand Mei,† Harbons Hammelion Hambolion Hambolion Chipter Hambolion Chipter Hambolion Hambolion Chipter Hambolion fore yesterday. demerger was facing delays Lasmo has benefited spe al Elect, Day's Year Div. Net P/E Xd adj, Total Dec 30 ettge% Dec 27 Dec 24 Dec 23 ago yiek% cover ratio ytd Return Pearson, the media concifically from optimism with a 4 per cent rise that after a recent European しょうしょうしょう glomerate which owns the abont drilling operations in caught a number of dealers Commission decision on vot-+0.8 4091.0 4092.5 4067.2 3667.9 3.86 2.03 15.83 173.86 1721.79 +0.3 4470.5 4480.5 4454.8 4039.9 3.50 1.49 23.89 181.85 1838.27 FTSE 100 4115.7 Financial Times, jumped ing rights. Algeria combined with the on the hop yesterday. FTSE 250 4484.8 The rise translated to a 25% to 746%p on the back of Hardy Underwriting, the +0.3 4470.5 4480.5 4454.6 4036.9 3.50 1.49 23.69 181,95 183827 +0.3 4518.5 4509.0 4502.0 4051.9 3.59 1.52 22.98 181.14 1862.96 +0.5 2031.1 2030.7 2028.1 1831.6 3.76 1.93 17.14 86.52 1745.47 +0.8 1947.2 1945.7 1943.5 1832.7 4.98 1.81 13.84 108.64 1412.73 +0.5 2122.5 2128.4 2120.3 1835.3 2.67 2.15 22.58 02.86 1489.11 +0.3 2169.21 2165.55 2164.16 1954.06 3.26 1.65 21.40 70.79 1818.69 +0.4 2176.02 2172.22 2170.25 1931.83 3.50 1.63 21.96 74,74 1838.52 +0.5 2001.16 2000.54 1998.06 1804.30 3.75 1.90 17.51 82.86 1745.55 occasional whiff of takeover FTSE 250 ex IT FTSE 250 ex IT FTSE 350 FTSE 350 Higher Yield FTSE 350 Lower Yield FTSE SmallCap ex IT FTSE SmallCap ex IT FTSE SmallCap ex IT 4534.1 Lloyd's insurance company. speculation, Since Schroders stock gain of 501/2 to 1276p, several broker recommenda-2042.2 started its latest buying an all-time high, with addi-spree Lasmo bas gained tional support from beavy began trading on the Alter-1959.1 tions. 2132.8 Microvitec lifted 6 to 24%p native Investment Market 27 18,500 813 1,100 1,400 213 72 2176,76 more than 20 per cent. The activity in traded options. as the computer company and closed at a bealthy pre-2184.54 shares closed steady at 239p. The shares have been on a was tipped as a recovery mium to its initial price. FTSE AL-Sha 2011.74 roll since September 1992 The placing capitalised the stock for 1997 in one Sunday I FTSE Actuaries ustry Sectors 72 1,700 2,500 1,100 2,800 404 1,200 315 180 Day's Year Div, Not P/E Xd adi, Total Dec 30 enge% Dec 27 Dec 24 Dec 28 age yield% cover ratio yid Return newspaper, Liberty Internawhen they languished at just group at around £10.65m. BAe boosted over 110p. They have risen tional, also tipped as one to When dealings began, the +1,7 9905,18 9924,79 9916,20 3256,65 8,59 1,71 20,43 142,81 1743,32 +0,1 4035,52 4039,13 4015,10 4212,75 4,02 2,64 11,76 182,00 1203,97 +1,3 4052,89 4039,72 4035,87 3302,25 3,78 1,55 21,43 154,36 1848,99 +0,5 3254,78 3242,55 3223,33 2133,25 1,52 1,73 44,83 53,64 1982,22 10 MINERAL EXTRACTION(23) 12 Ediractive Industries(6) 3977.24 British Aerospace topped on continoed speculation , watch by a newspaper colshares were anoted at 1500. the list of Footsie performers that the company will merge unnist, lifted 19% to 430p. They closed at 175p. 4039.51 4105.32 15 Oil. Integ ated(3) 16 Oil Exploration & Prod(14) 3269,49

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Residential Property Securities No.3 PLC (Sparebankernas Bank) (Sparebankernas Bank) (Sp	28,400 9,517 14 040 04 04
Residential Property Securities No.3 PLC (Sparebankernas Bank) (Sparebankernas Bank) (Sp	23,400 9,317 14,010 32,910 41,393 27,9 - 590.5 913,9 890,3 1133,0 102
Residential Property Securities No.3 PLC Sparebankernas Bank) S150,000,000 Class A2 Notes Mortgage Backed Floating Rate Notes due 2025 Io accordance with the provisions of the Notes, notice is hereby given that for the three month period 77th December 1996 to 31 January 1997 the Accordance with the provisions of the Notes, notice is hereby given that for the three month period 77th December 1996 to 31 January 1997 the Accordance with the provisions of the Notes, notice is hereby given that for the three month period 77th December 1996 to 31 January 1997 the Accordance with the provisions of the Notes, notice is hereby given that for the three month period 77th December 1996 to 31 January 1997 the Accordance with the provisions of the Notes, notice is hereby given that for the distance 10 and 1997, the Class A2 Notes and Class B Notes will carry The March 1997, the Class A2 Notes and Class B Notes and Class	28,400 9,317 14,010 32,910 41,383 27,9 - 590.5 913,9 890.3 1133,0 107 - 8,280 17,395 21,695 20,074 30,1 - 915 550
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Residential Property Securities No.3 PLC (Sparebankernas Bank) Image: Sparebankernas Bank) (Sparebankernas Bank) Image: Sparebanker Sparebankernas Bank) (Sparebankernas Bank) Image: Sparebanker	28,400 9,317 14,010 32,910 41,993 27,5 - 590.5 913.9 890.3 1133.0 107 - 8,290 17,395 21,635 20,074 30,1 - 91.5 358.4 302.0 391.0 42 ************************************
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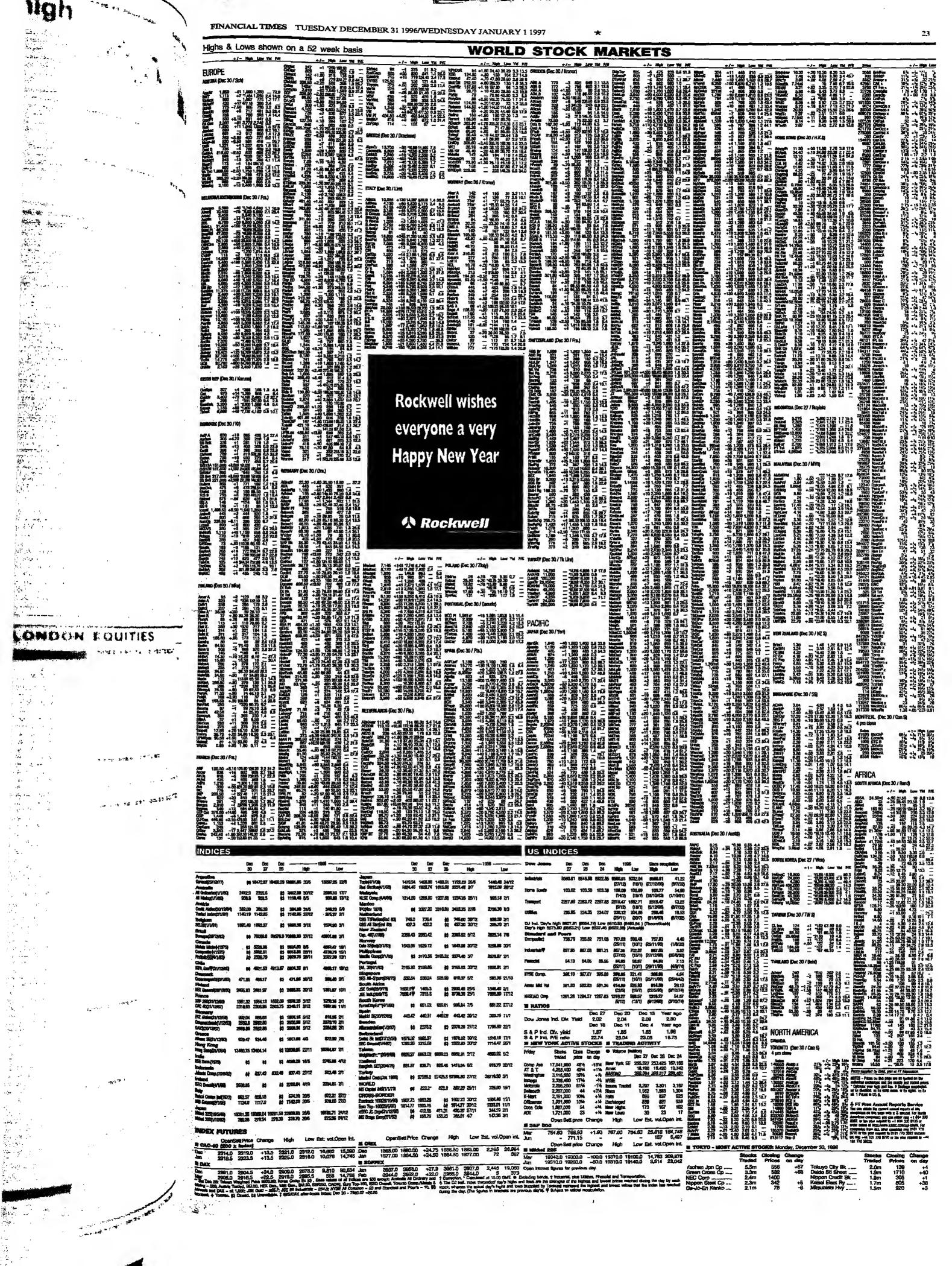
Highs & Lows shown on a 52 week basis

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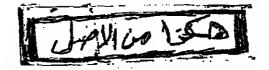
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NEW YORK STOCK EXCHANGE PRICES

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² 1 Β-δ ₂ ACM Man ² x 1990 9.4 ;74 9.5 35 9.5 -bg ² 3 β-β acome Elect 22.5 75 75 75 μ ₁ 137 acome Mans 1.4 32 12 155 15 15 μ ₂ 274 acometata 0.80 2.7 14 ?? 235 235 255 e-ba ³ 4 12 Acuson 1995 242 235 245 e-ba	6612 423 Beast = 263 32 13 567 55 643 65 -44 273 274 204 204 205 14 12 18 25 247 25 73 2 Bergant 6 18 1082 13 14 12 18 25 247 25 33 2 Bergant 6 18 1082 13 14 12 14 13 14 14 13 14 14 14 13 14 14 14 15 15 15 13 14 14 13 14 14 14 14 14 14 14 14 14 14 14 14 14 14 14 14 14 14 14 15 14 14 14 14 14 14 14 14 14 14 14 14 14 14 14 14	12 10 % Constitution 0.52 8.2 12 22 17 % 17 % 17 % 55% 45% CONST 100 2.0 14 72 51 50% 50% 4% 13% 10% CV Rett 110 0.5 10 61 103% 13 13% 4% 42 27% CV Rett 110 0.5 10 61 103% 13 13% 4%	si di Grand 200 24 12 227 72 72 72 72 72 72 72 72 72 72 72 7	-1 3% 1%:148mer 1127 2% 2 2 3% 26% 26% 26% 115 47 16 300 26% 24% 54% 54%	94 6 0 H H Cm 22 407 64 54 84 44 44 54 55 55 55 55 55 55 55 55 55 55
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WORLD STOCK MARKETS

FINANCIAL TIMES

High-flying Dow in Nine bourses scale all time peaks Santa Claus rally EUROPE

AMERICAS

26

US shares traded quietly, hnt prices continued the modest added \$10 at \$85 g. IBM, a "Santa Claus" rally which component of the Dow and began at the start of the which trades on the NYSE, week, writes Lisa Bransten in New York.

At 12.30 pm, the Dow news that moved shares in was up 17.68 at 6,578.59, on Island Lighting added \$3 or course to break the record 16 per cent at \$22% on news set on Friday. The Standard & Poor's 500, which has underperformed the Dow in recent sessions, was also on BUG added \$% at \$31. course to set a new record Providian, the US insurer, with a gain of 1.25 at 758.04, aiming to pass its previous high set on November 25. Volume on the NYSE was light at 171m shares.

The market will be open for a full day of trading ulation about an acquisition. today, but it will be closed tomorrow for New Year's Day.

mixed with the Nasdaq comtoward that sector, edging 88.27 at midsession. up 0.33 at 1,291.71 and the Pacific Stock Exchange technology index off 0.2 per cent. Street, also shared in the Intel, the largest company general optimism seen 7.2 to 1,502.5.

on the Nasdaq, shed \$1% at across Latin America. At \$134, while Microsoft, the midsession, the IPC index index's second largest issues was up 11.89 at 3,339.09. CARACAS showed every indication of wanting to notch up its eighth straight was unchanged at \$155%. day of advances. At midses-There was some merger

sion, the IBC index was 24.92 higher at 6.632.15. SAO Jones Industrial Average yesterday's session. Long PAULO traded quietly in low volume with the Bovespa index racking up a gain of that the troubled utility had 259 to 70,328 at midsession. agreed to merge with Brooklyn Union Gas. Shares of

SOUTH AFRICA alipped \$1% to \$51% on news Shares in Jobanneshurg

that it would be acquired by ended their last full trading Aegon, the Dutch insurer, in day of 1996 in upbeat mood. a deal valued at about advancing 46.1 to 6,629.2 on \$2.6bn. Providian had soared the overall index after a sesin recent months amid specsion of solid two-way trade. Industrial shares pnt on Aegon jumped \$5% or 10 per 73.8 to 7.889.4 with South

SANTIAGO made a steady R4 to R119 and Minorco Technology ahares were start to the final session of adding R1.25 to R98. Dealers nixed with the Nasdaq com- 1996 with the IPSA index said there, was good buying posite, which is weighted gaining 0.49 or 0.6 per cent to by local institutions. Golds were also active as

MEXICO CITY, helped by the hullion price made a another solid start on Wall steady recovery towards \$370. The golds index gained

the holiday season.

AEX index was 9.15 or 1.4 per cent higher at 648.24.

Aegon was the star attraction, reaching Fl 112.10 at one stage following the announcement at the open-ing bell that it was substantially extending its reach in the US via the purchase of the life operations of Providian Corporation. The shares African Breweries gaining ended up Fl 10.90 or 11 per cent at FI 110.10.

Aegon, which estimated that the Providian deal would add 5 per cent to earnings in 1998, turned over 1.6m shares. ING, up 90 cents at

F162.20, notched up a volume of 2.05m shares. Fortis

F1 60.50. Nine continental bourses hit new all time highs, joining or 2.9 per cent at F188 as oil New York and London. A prices continued to harden. number of professionals said KNP BT, the paper group, that the highs came in thin gained 90 cents to Fl 37.70 as volume, and would not be sentiment staved firm on a tested properly until after recent broker upgrade.

AMSTERDAM was the hest performing senlor bourse, peaking on the news that Aegon planned to pay F13.5bn for a US life business. There was heavy trading in a number of financial stocks, and at the close the

The four major Nordic bourses each turned in new highs, the most emphatic heing in COPENHAGEN, where the KFX index rose

2.10 or 1.6 per cent to 136.13. and in STOCKHOLM, where the Affärsvärlden General index closed 24.7 better at 2.402.9. Here, the pharmaceuticals group, Astra, got US marketing clearance for Lexxel, an agent for the

treatment of hyperteuslon, and its A shares leapt SKr9 to SKr337. ZURICH, too, had a good day for drug stocks, which led the active list with Roche up SFr60 at SFr10.495 and Novartis SFr19 higher at

SFr1,528. Howsver, professionals said that the day was characterised hy quiet trade, position squaring and win-dow dressing ahead of the year-end as the SMI index climbed a solid 26.1 to close

st a record 3,948.3. MADRID, yet again, was

Amev gained 80 cents to FTSE Actuaries Royal Dutch added Fi 1.70 THE EUROPEAN SERIES Dec 30 Hourly changes 11.00 12.00 13.00 14.00 15.00 Close FTSE Euroback 100 1905,84 1906.12 1905.56 1905.78 1907.14 1907.15 1907.79 1907.73

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bolstered by optimism that many, was very much a hlue Europe's single currency at the beginning of 1999. The general index peaked 2.91 higher at 443.42, turnover climbing from Pta78.4bn to Pta87.6bn. Banesto led the market in terms of volume, settling up

Pta52 at Pta1,035 in around 8.4m shares. The day's other all time highs came in LISBON and BUDAPEST. FRANKFURT fell short of

close of 2,887.85 leaving the Dax index up 28.2 per cent on the year and just 1.5 per cent on the month of December. In Ibis trading, it closed a shortened afternoon 20.85 higher at 2,888.69, in turnover of DM10.7bn.

The bull market, in Ger

FTSE Baroback200 1968.80 1970.25 1971.38 1969.37 1971.37 1971.51 1971.90 1972.61 Dec 19 Dec 23 Dec 20 1865.10 1925.12 100 - 1904 77 200 - 1986.24. † Partial.

Spain would be among the chip affair in 1996; the Dax in the session, endiog up first countries forming 30 stocks performed nearly twice as strongly as the 70 companies), which showed a 15.45 per cent gain. ied the Dax 30 performance charts for the year with gains of 86.9 per cent, 85.5 and 65.9 per cent respec-Merck Finck in Düss

However, the outstanding performance came in the M-Dax: Fresenius, the mediits highs, the floor trading cal equipment company with a restructured dialysis oper-

ation, put on 133.8 per cent wide margin. PARIS moved ahead in quiet, end of year trading where the main features were big trades in selected

ading stocks. At the close

the CAC 40 index was up 11.68 at 2.318.63.

Volume was FFr2.5hn. with around half of that in block trades in Renault, Elf Aquitaine, Total, Carrefour and other hlue chips.

Renault fell sharply during the morning session following talk that the motor giant was set to acquire the truck husiness of Sisu of Finland. The shares recovered later

FFr1.60 at FFr112.60. Bancaire gained FFr20 or M-Dax constituents (the next 3.3 per cent to FFr622. Accor. huoyed hy press reports that the hotels group was about Hoechst, BASF and Bayer to finalise a thermal baths deal, jumped FRr 14 to FFr638. Eurotunnel was the day's most active stock. rising 10 centimes to FFr7.05 in tively, accordinging to 2.78m shares traded.

MILAN was helped by a strong day for Fiat on hopes that the government was about to unveil a package of aid measures for the local car market. Flat put on almost 3 per cent. rising and beat the M-Dax hy a L112 to L4.340 after touching a best of session L4,380. The Mibtel index ended 91 or 0.87 per cent higher at 10,592.

> Written and edited by William Cochrane and Jeffrey Brown

> > almost

R	MARKE	change in local carrieoy † sharing † innet 4 Westa 1 Year Start of 1985 Start of 1985 Start of 1985 1 0 +2.46 +17.50 +17.24 -0.97 1 0 +2.46 +17.50 +17.24 -0.97 1 1 +2.65 +28.77 +27.91 +9.36 1 4 +3.54 +38.18 +38.68 +18.94 1 4 -0.04 +26.35 +26.36 +8.14 1 2 +0.41 +22.32 +23.54 +4.37 1 3 -0.59 +20.47 +19.12 +14.36 1 3 +0.79 +8.29 +7.59 +2.43 1 3 +0.79 +8.29 +7.59 +2.43 1 3 +0.79 +8.29 +7.59 +2.43 1 4 +31.35 +31.35 +10.73 +10.73 1 2 +3.60 +29.46 +28.2			E		-				· ·	
	% change in local carriescy † shariles † in US S †						Buoyan	t futures	s take S	ydney to) tresh r	ecord
	1 Week	4 Wesks	1 Year	Start of 1995		Start of 1986						
Austria	+1.00 +0.37 +1.44 +1.14 +0.94 +0.12 +0.33 +0.73 +1.26 +2.12 +2.74 +0.57 +0.90 +0.39 +0.66	+0.85 +2.56 +3.54 +0.04 +0.41 -0.59 +0.79 +1.86 +3.60 +0.54 +2.28 +0.36 +0.88	+18.22 +28.77 +38.18 +26.35 +22.32 +20.47 +8.29 +31.35 +29.46 +45.28 +37.56	+17.53 +27.91 +38.68 +26.36 +23.54 +19.12 +7.59 +31.35 +28.22 +41.61 +37.62 +17.45 +10.74	-0.97 -0.91 +9.38 +18.94 +8.14 +4.37 +14.36 +2.43 +10.73 +15.34 +20.35 +22.00 -8.04 +10.74	+29.58 +17.82 +13.71 +24.59 +11.59 +20.64 +25.67 +31.13 +32.92 +0.18	At the close, the All Ordi- naries index was up 17.3 at 2,412.9 after touching 2,416.8 at one stage. The index is now almost 16 per cent	marginally lower, reflecting of growing concern among investors about the direction of the Japanese economy, further weakening of the yen against the dollar and aus- tere fiscal conditions in the coming year, writes Guern Robinson. The Nikkei 225 average shed just 7.69, ending the half-day session at 19,361.35m after moving hetween 19,108.50 and	ticular sector standing out. Profit-takers focused on some blue chips, including Honda which fell Y40 to Y3,310, TDK, down Y40 to Y7.550, and Canon, down Y20	Sanwa Bank down Y50 to Y1,580. Sega Enterprises, the video game and amusement park company which last week announced a sharp downward revision of full- year earnings on an extraor- dinary loss of Y23bn to write off cumulative losses at its	ume of 11m shares, com- pared to 24m last Tuesday. Brokers said the market was likely to perceive the announcement by Jamaati- Islami, the fundamentalist Islamist party, that it would boycott the general elec- tions, as a worsening of	on turnover of a NZ\$2m. Fletcher Cha gained 5 cents to NZ\$ SHENZHEN Bs ex last Friday's 10 pe recovery, the class ind ing 12.85, or 9 per cen- to 155.19 in turno HK\$375m. Traders encouraged by a co tary hy the People's the mouthpiece of the munist party, which
Australia Hong Kong Japan Malaysia New Zealand Singapore	+1.06 +1.76 -0.56 +0.65 -0.28 -0.12	+0.40 -0.25 -5.90 -2.02 -0.09 -0.10	+7,84 +31.86 -7.11	+8,05	+6.06 +19.85 -23.36 +11.44 +5.27	+15.55 +30.57 -16.50 +21.42 +14.70	Dealers said activity was low and in the thin condi- tions a surge for futures spilled over heavily into cash equities. The lead futures contract closed at a 7	19,391.79. The market will reopen again next Monday, January 6, for another half- day session. The broader Topix index, by contrast, gained 4.14 to	TSE's rankings for total mar- ket value of stocks. Toyota stock had a total market value of Y12.58bn, the TSE announced. In sec- ond place was the Bank of	below Y4,000 for the first time in about four months. It hit a new low for the year of Y3,750 before recovering to end the year's trading at' Y3,900, down Y150.	gave up 4.14 to 831.57 in solid two-way turnover of Bt4.7bn. Energy was the worst per- forming sector, falling more than 2.5 per cent. Financial stocks were also targeted by	speculation had checked hy a recent down on stock marke HONG KONG re active trading, lifti Hang Seng index hy
Canada	+0.79 +1.08 +0.39	+0.01	+28.80 +22.86 +18.10	+22.52	+12.45	+22.52	points premium to cash. BHP put on 25 cents to A\$17.80 and CRA moved up	1,470.94 and the capital- weighted Nikkel 300 was up 0.92 at 280.25. Volume for the half-day session thinned to	Tokyo-Mitsuhishl, along with five other banks in the top 10, in spite of their	In Osaka, the OSE average added 46.15 to 19,883.33 in volume of 10.1m shares.	WELLINGTON closed	13,480.75. Turnover HK\$9.8bn, up from F HK\$5.6hn. Citic wa
South Africa	+0.73	-1.82	+4.19	+5.05	-24.85	-18.13	hy a similar amount to A\$19.90. ANZ Bank gained 7	an estimated 149m shares	recent poor performance on growing fears about persis-	KARACHI came back from a five day break and closed	higher with the broad mar- ket led up by a good showing	most active stock, ju to an all-time high
WORLD INDEX	+0.65	-0.86	+14.79	+14.75	+1.68	+10.78	cents to A\$7.83. Lend Lease,	against Friday's full-session	tent bad deht prohlems.	2.2 per cent down on politi-	for market leaders. The 40	learning of manag
† Seed on Decembe Seche & Co. and Ste	or 27th 1996 notand & Poo	. © Copy N's. 1995. A	right, FTSE & rights re	internetie eerved.	ani Limind,	, Goldman,	the property leader, jumped 45 cents to A\$24.50. TOKYO ended the year	volume of 282m. Advances led declines by 569 to 453 with 199 unchanged.	Bank of Tokyo-Mitsuhlshi added Y30 to Y2,150 and Foji Bank rose Y30 to Y1,690.	cal uncertainty ahead of elections on February 3. The KSE 100 index fell 30.73 to	capital index ended 6.01 higher at 2,356.43. NZ Tele- com added 5 cents to NZ\$7.15	plans to huy 15.47 per the company. The rose HK\$2.00 to HK\$45

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FT/S&P ACTUARIES WORLD INDICES

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cent at \$62%.

REGIONAL MARKETS			FRIDA	Y DECE	MBER 2	7 1996			TH	JRSDAY	OECEM	SER 26	1996	DOLLAR I		NDEX
igures in parentheses	US	Day's	Pound			Local	Local	Gross	US	Pound			Local			Year
		Change		Yen	DM	Currency	% chg	Div.	Dollar	Starling	Yen	DM	Currency S			
d Block	ndex	%	Index	Index	Index	Index	on day	Yield	ndex	Index	Index	Index	ndex	High	LOW	(appro
ustralia (76)	19.58	0.7	192.46	160.21	177.53	183.56	0.7	4.18	218.05	193.29	158.40	176.44	182.33	224,91	188.44	191.4
ustria (24)		1.5	165.05	137.39	152.25	152.17	1.4	1.88	185.54	184.46	134.78	150.13	150.05	195.04	174.19	174.
Belgium (27)	25.78	0.7	197,90	184.74	162.55	178.40	0.7	3.58	224.11	198.66	162.61	161.34	177.21	229.11	203.64	208.
Brezit (28)		0.5	165.79	138.01	152.93	361.91	0.6	1.69	186,12	166.76	136.66	152.22		189.70	187.90	139.
Canada (115)1		0.5	165.84	136.06	152.98	187.53	0.8	1.96	188.30	166.92	136,79	152.37	185.96	196.24	147.80	147.
Denmark (30)3		0.7	301.55	251.04	278.17	278.41	0.6	1.65	341.80	302.99	248.30	276.57	276.66	344.05	286.85	286.
Finland (24)		1.1	212.47	176.87	196.00	236.42	1.2	2.12	239.65	212.44	174.10	193.92		244.11	173.93	
France (93)		0.3	185.27	154.23	170.90	173.91	0.1	2.81	210.78	166.84	153.12	170.55		212.48	179.18	
Germany (59)		0.2	163.15	135.81	150.49	150.48	0.1	1.81	185.77	164.67	134.95	150.31	150.31	169.86	163.69	
Hang Kang (59)5		0.3	443.71	369.37	409.30	502.90	0.4	3.10	504.46		366.47	408.19		513.19	384.14	
Indonesia (27)		1.2	199,86	166.46	184.46	330.72	1.2	1.54	225.41	169.81	163.75	182.39	326.68	410.10		
		12	279.03	232.28	257.38	267.56	1.2	3.43	314.65		228.58	254.60		321,14	254.09	254
retand (18)		02		60.01											70.91	
tely (58)			72.09		66.50	93.95	0.3	2.21	62.05	72.74	59.61	66.39	93.67	84.53		
lapan (480)1		0.0	113.39	94.39	104.60	84.39	0.4	0.81	129.38	114.69	93.99	104.69	93.99	164.69	128.70	
Malaysia (107)		0.2	516.28	429.78	476.25	573.87	0.2	1.96	567.83	521.10	427.06	475.67	572.A7	607.65	477.96	
Mexico (27)12	08.72	0.4	1060.33	862.67		10389.41	0.8	1.06	1205.06		875.42		10332.82		1035.78	
Natherland (19)	29.02	1.1	268.36	240.07	266.02	262.09	1.0	2.62	325.54	288.57	236.49	263.41	258.51	329.02	272.29	
New Zealand (14)	91.37	0.3	80.08	66.67	73.97	68.66	0.3	4.08	91.08	80.73	66.19	73.69	68,45	94.40	75.94	
Norway (35)		2.3	254.75	212.07	234.99	254.31	2.0	1.99	284.19	251.90	206.44	228.94	248.35	290.64	224.41	229.
Philippines (22)		-0.2	178.49	148.58	164,84	266.90	-0.2	0.62	204.08	180.91	148.26	165.13	267.38	-		
Singapore (43)	12.99	0.4	361.99	301.94	333.91	266.52	0.5	1.04	411.33	364.82	298.81	332.83	265.18	465.21	371.28	
South Africa (44)	15,48	0.6	276.52	230.19	255.07	322.53	0.3	2.44	313.59	277.98	227.81	253.74	321.53	437.76	301.49	
Spain (35)		-0.1	189.86	158.05	175,14	215.00	-0.1	2.84	216.83	192.21	157.52	175.45	215.19	216.83	161.05	
Sweden (48)	14.84	1,1	363.61	302.69	335.41	421.38	0.9	2.02	410,51	363.89	288.21	332.19	417,70	418.67	295.31	
Switzerland (35)	36.43	1.0	207.23	172.51	191.19	197.72	1,3	1,47	234.00	207,43	169.99	189.34	195.23	254.34	219.29	
Thailand (45)		-0.1	84.77	70.56	78.19	96.20	-0.1	3.57	96.83	85.83	70.34	78.35	96.26	193.95	96.71	168.0
United Kingdom (212)2	78.15	1.2	243.90	202.96	224.90	243.80	0.0	3.90	274.98	243.75	196,76	222.50	243.75	278.16	224.39	230.6
USA (623)		0.2	269,81	224.61	248.89	307.83	0.2	1.96	307.34	272.43	223.27	248.69	307.34	307.83	243.34	250.4
vmericas (793)2	81.21	0.2	246.48	205.19	227.37	236.91	0.2	1.95	280.70	248.82	203.92	227.13	236.14	281.50	222.53	223.
Europe (715)	35.71	0.8	206.60	171.89	190.58	202.95	0.3	2.86	233.84	207.28	169.87	189.21	202.24	235.71	198.39	200.
	56.62	1.1	312.57	260.20	288.33	315.47	1.0	1,98	352.82	312.57	256.19	285.32	\$12.35	356.62	265.98	274.5
Pacific Basin (873)		0.1	130.25	198.42	120.14	109.03	0.4	1.30	148.46	131.60	107.95	120.12	108.57	177.01	147.89	166.4
Suro-Paolitic (1568)1		0.5	162.00	134.59	149.44	144.40	0.4	2.13	183.95	163.07	133.64	148.85	143.90	191.51	178.40	
	00.64	0.2	263.51	219.38	243.08	299.90	0.2	1,96	300.11	266.03	218.02	242.B4	299.32	301.15	237.55	244.3
Europe Ex. UK (503)		0.6	182.60	152.01	168.44	177.78	0.5	2.24	207.11	183.59	150.46	167.56	178.62	209.70	179.04	
actific Ex. Japan (383)	12 41	0.4	273.82	227.95	252.59	269.60	0.4	2.77	311.11	275.78	226.01	251.74	268.45	317.82	263.22	
	85.51	0.5	152.60	135.36	149.99	149.85	0.4	2.12	184.64	163.67	134.13	149.40	149.24	199.47	177.71	181.
World Ex. US (1902)	10.01	0.2	191.96	159.82	177.09	190.31	0.8	1.84	218.51	193.70	158.74	176.81	189.69	224.59	167.52	
Norid Ex. Japan (1945)2	74 81	0.4	240.87	200.51	222.18	259.21	0.3	2.31	273.70	242.62	198.83	221.48	258.52	274.88	226.54	
								2.05	223.36		162.26	180.73			200.19	202.
he World Index (2425)2	24,10	0.3	196.42	163.51	191,19	195.21	0.3	2.05	223.36	167.99	102.20	180.73	184,64	220.07	-400.19	242

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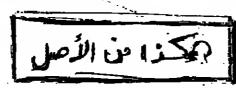
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